

Executive Summary

Report to the Board of Directors held in Public

Being Held on 26 March 2024

Subject	System and Partnerships Updates
Supporting TEG Member	Kirsten Major, Chief Executive
Compiled by	Claire Coles, Business Manager
Status¹	D/N

PURPOSE OF THE REPORT

To provide an update on system partnership working arrangements within the Trust's core partnerships.

KEY POINTS

Sheffield Health and Care Partnership

As a member of the Sheffield Health and Care Partnership (HCP), we collaborate with organisations across Sheffield to improve the delivery of services for our patients and the wider community in the city. A link to the papers from the recent Health and Care Partnership meeting held on 21 February 2024 can be found at the following link ([here](#)).

South Yorkshire and Bassetlaw Acute Federation

The Trust is one of five trusts which makes up the Acute Federation. We are committed to using our collective expertise and resources to ensure the people of South Yorkshire and Bassetlaw (SYB) have prompt access to excellent healthcare. The Acute Federation is led by the Trust Chairs and Chief Executives, alongside a range of professional partnership groups and is supported by a Managing Director and programme team. Further information on the partnership can be found following the link ([here](#)).

A summary assurance report is also presented to the meeting today (item 15.6 (Paper Lvi)).

NHS South Yorkshire Integrated Care Board (SY ICB)

NHS South Yorkshire is the organisation that is responsible for developing a plan for meeting the health needs of the population in Sheffield. Papers from the most recent South Yorkshire Integrated Care Board, held in Public on 6 March 2024 can be found at the following link ([here](#)). The ICB is part of the Integrated Care Partnership for South Yorkshire, which brings together a wide range of partners, not just the NHS, to develop the plan to address the broader health, public health, and social care needs of the population. The SY ICB Chief Executive report is included at Appendix A.

I attended a number of engagement activities and meetings during February and March 2024 related to these core partnerships:

- Health and Care Partnership Chief Executive session 6 February 2024
- Acute Federation System Delivery Group on 16 February and 22 March 2024
- Acute Federation Chief Executives and Professional Partnership Groups on 26 February 2024
- ICB and Trust Chairs and Chief Executives monthly planning meeting 18 March 2024
- Acute Federation Digital Convergence meeting 25 March 2024.

IMPLICATIONS²

Aim of the STHFT Corporate Strategy		✓ Tick as appropriate
1	Deliver the Best Clinical Outcomes	✓
2	Provide Patient Centred Services	✓
3	Employ Caring and Cared for Staff	✓
4	Spend Public Money Wisely	✓
5	Create a Sustainable Organisation	✓
6	Deliver Excellent Research, Education and Innovation	✓

RECOMMENDATIONS

The Board of Directors is asked to **NOTE** the updates from the Trust's core partnerships.

APPROVAL PROCESS

Meeting	Date	Approved Y/N
Board of Directors	26/03/2024	



Chief Executive Report

Integrated Care Board Meeting

6 March 2024

Author(s)	Gavin Boyle, SY ICB Chief Executive		
Sponsor Director	Gavin Boyle, SY ICB Chief Executive		
Purpose of Paper			
The purpose of the report is to provide an update from the Chief Executive on key matters to members of the Integrated Care Board.			
Key Issues / Points to Note			
Key issues to note are contained within the attached report from the Chief Executive.			
Is your report for Approval / Consideration / Noting			
To note.			
Recommendations / Action Required by the Board			
The Board is asked to note the content of the report.			
Board Assurance Framework			
This report provides assurance against the following corporate priorities on the Board Assurance Framework (place ✓ beside all that apply):			
Priority 1 - Improving outcomes in population health and health care.	✓	Priority 2 - Tackling inequalities in outcomes, experience, and access.	✓
Priority 3 - Enhancing productivity and value for money.	✓	Priority 4 - Helping the NHS to support broader social and economic development.	✓
In addition, this report also provides evidence against the following corporate goals (place ✓ beside all that apply):			

Goal 1 – Inspired Colleagues: To make our organisation a great place to work where everyone belongs and makes a difference.	✓
Goal 2 – Integrated Care: To relentlessly tackle health inequalities and to support people to take charge of their own health and wellbeing.	✓
Goal 3 – Involved Communities: To work with our communities so their strengths, experiences and needs are at the heart of all decision making.	✓
Are there any Resource Implications (including Financial, Staffing etc)?	
No	
Have you carried out an Equality Impact Assessment and is it attached?	
No	
Have you <i>involved patients, carers and the public in the preparation of the report?</i>	
No	

Chief Executive Report

Integrated Care Board Meeting

6 March 2024

1. Purpose

This paper provides an update from the Chief Executive of NHS South Yorkshire on the work of the ICB and system partners for January and February 2024.

2. Integrated Care System Update

2.1 Integrated Care Partnership Board meeting.

The January 2024 Integrated Care Partnership meeting again focussed on employment and the relationship between work and health. We heard about a programme called Employment is for Everyone, which aims to improve employment opportunities for autistic people and people with a learning disability. At the meeting, colleagues described how only 5% of South Yorkshire's learning disability community of working age are in employment, for people with autism its about 25% however for the rest of the population this is well over 70%. The aim is to work with public and private employers to close this gap. This will require around 5,000 people with learning disability or autism to be supported into work over the next five years and the programme aims to achieve this.

In addition, at a previous ICP Board meeting colleagues at Barnsley MBC presented their Pathways to Work Commission. This aims to support people who are economically inactive back into work, particularly those with health conditions themselves or with caring responsibilities. There was an opportunity for NHS and other health partners to contribute to this through a special Health session at the beginning of February 2024, led by the Rt. Hon. Alan Milburn and Dame Carol Black. There was a discussion about areas of national policy that could help support this aim and what can be achieved locally in South Yorkshire. We now await the outcome of the Commission and how this can be used across South Yorkshire to increase economic participation and the benefits to the health and care system, as well as the health and wellbeing of our communities.

2.2 Financial position

Despite the challenging financial environment this year the position of the NHS in South Yorkshire has stabilised over the last couple of months. The system is currently £42.9m overspent against its plan and is forecasting a year end deficit of £48.6m. This is a marginal improvement against the plan re-submitted in November which forecast a year end deficit of £54.5m against our total annual expenditure of £3.1bn. The ICB is continuing to work with local NHS organisations to improve this position if possible. In addition, the ICB is developing the 2024/25 financial plan with NHS provider organisations, our place partnerships and cross-South Yorkshire provider collaboratives and alliances.

2.3 Industrial action

Junior Doctors have not agreed a settlement with the Government and at the time of writing their mandate for further action is due to end at the end of February 2024, the BMA intends to ask members to extend the mandate for a further six months. The most recent action ran for five days between Saturday 24 February and Thursday 29 February 2024 and was supported by doctors in training who are members of the British Medical Association (BMA) and members of the Hospital Consultants and Specialists Association (HCSA).

Consultant members of the BMA narrowly rejected the Government pay offer. However, the BMA has called for the reopening of talks, given the closeness of the vote it's hoped that there is still potential to reach an agreement.

The NHS in South Yorkshire has continued to maintain urgent and emergency care, as well as some planned treatment and appointments where possible during industrial action. The South Yorkshire ICB has continued to provide support through its Incident Co-ordination Centre, which has operated at all times during industrial action in line with our Category 1 responder status.

2.4 Director of Performance and Delivery

NHS South Yorkshire has appointed Sarah Perkins as its new Director of Performance and Delivery following a competitive process. Sarah will lead the new Performance and Delivery function within the ICB following the transfer of the former Locality Team from NHS England in December. Sarah is currently Interim Chief Executive of Wythenshawe, Trafford, Withington, and Altrincham (WTWA) for Manchester University Foundation Trust. During her five years at Manchester University Foundation Trust Sarah has made a significant contribution to the Trust and has worked hard to improve services for patients.

2.5 Mexborough Elective Orthopaedic Centre

The first patients have now been treated at the Mexborough Elective Orthopaedic Centre. The orthopaedic centre specialises in hip and knee replacement and other operations, including hand and foot, and knee and elbow procedures, for residents within Barnsley, Doncaster and Rotherham areas. It comprises two state-of-the-art theatre units, two anaesthetic rooms and a recovery suite, in addition to 12 inpatient beds.

The centre will treat 40 patients per week until mid-2024, when this is expanded to 64 patients a week across six days. In the first year of operation it is anticipated the centre will undertake around 2,200 orthopaedic procedures, equating to about 40% of the current orthopaedic waiting list. The collaboration between the three hospital trusts in Barnsley, Doncaster and Rotherham, is already starting to receive national recognition with NHS leaders keen to see how the facility works.

3. NHS South Yorkshire

3.1 NHS England ICB Running Costs Allowance (RCA)

The Integrated Care Board is concluding a restructuring programme in response to a nationally mandated 30% reduction of its running costs allowance. A limited voluntary redundancy scheme has seen 11 staff leave the ICB and we are currently supporting a number of colleagues at risk of redundancy in applying for existing vacancies. This process will conclude by the end of the financial year. In addition, whilst we are retaining a base in Barnsley, Doncaster, Rotherham and Sheffield reflecting the importance of local relationships, we are planning to reduce our estates

costs by co-locating with public sector partners in some of our Places which will make a significant financial saving and has helped to minimise staffing reductions.

3.2 Pharmacy First

NHS South Yorkshire has welcomed the national launch of the Pharmacy First service. The service means patients can now receive direct treatment for seven common conditions directly at participating pharmacies, including the prescription of medicines without visiting a GP. Pharmacists have always been able to give advice and signpost to the best place to access care, but Pharmacy First means they give treatment themselves. In South Yorkshire over 95% of pharmacies have signed up to be part of the new service. The expectation is that it will help to make it easier for people to get the care they need and free up GP appointments for others.

3.3 NHS Dental Recovery Plan

The NHS Dental Recovery Plan was announced on 7 February 2024 with a key focus on improving access to NHS dentistry for local people. The ICB took delegated responsibility for commissioning dental services in July 2023 had have already engaged closely with local practices. We welcome this national plan which provides a framework for further improvement and will provide a full update on our response at today's public Board meeting.

3.4 Measles

Parents and carers in South Yorkshire are being urged to book their children in for their missed measles, mumps, and rubella (MMR) vaccine as part of a new drive to protect children from becoming seriously unwell, as measles cases rise across the country. The NHS campaign will see all parents of children aged from six to 11 years contacted encouraging them to make an appointment with their child's GP practice for their missed MMR vaccine. Last year the NHS sent texts, emails and letters to parents and carers of 1-5-year-olds who were unvaccinated and thanks to those efforts, around 10% of those children received an MMR vaccine.

Measles is not just a childhood disease and can be serious at any age. If caught during pregnancy it can be very serious causing stillbirth, miscarriage and low birth weight and NHS bosses are urging young adults to catch up on any missed doses before thinking about starting a family. Two doses of the safe and effective MMR vaccine are needed for maximum life-long protection, with the first dose given around the child's first birthday, and the second dose given at around three years and four months old.

3.5 Start with People Strategy

NHS South Yorkshire is encouraging partners and our wider communities to help refresh our 'Start with People: South Yorkshire' strategy, which was launched in July 2022 when NHS South Yorkshire was created. The strategy outlines how we listen to our communities and involve them in the way we provide NHS and care services.

Since 2022 when the initial strategy was launched a lot has changed in health and care. We have since engaged on the Integrated Care Partnership strategy and the Five-Year Joint Forward Plan. From those involvement exercises our communities told us that the three most important area to focus on were:

- Awareness – the need for more information about health prevention and availability of different health and social care services.
- Access – making it easy for people to access health and social care services and removing barriers
- Agency – enabling people to have the information, tools and capacity to make informed decisions and be in control of their lives

The ‘Start with People: South Yorkshire’ strategy is being developed through until March 2024.

3.6 National GP Leadership Event

I’m delighted that Dr Andy Hilton Chair of the SY Primary Care Alliance attended the first national GP leadership in London on 31 January 2024 on behalf SY ICB Primary Care Provider Alliance. The meeting brought together GP leaders from each of the 42 systems representing general practice as a provider. There will be subsequent leadership events for dentists, pharmacists, nurse and ARRS roles with regional events in the Summer bringing the collective primary care leaders together. The event was opened by NHSE Chair Richard Meddings, with keynote from Navina Evans, Chief Workforce Officer, NHSE on the long-term workforce plan. The group will reconvene in person in the autumn but will have subsequent virtual sessions in the interim potentially discussing primary care provider collaboration, continuity of care, leadership development.

4. NHS South Yorkshire Place Updates

4.1 Sheffield

Sheffield held its first Inclusion Health Summit in January attended by nearly 50 people, spanning a range of strategic and operational services, with expertise, knowledge and lived experience. Dr Bola Owolabi, Director of Health Inequalities at NHS England, was the guest speaker and set the scene on why Inclusion Health matters and its importance across health and care. A further two summits are being planned in Sheffield in February and March, at the end of which a long-term action plan will be agreed for the city.

4.2 Doncaster

A major investment in robotic surgery has been announced at Doncaster and Bassetlaw Teaching Hospitals. The Trust’s charity will fund a £3.6 million Intuitive Da Vinci Xi surgical robot to deliver cancer surgery. The state-of-the-art surgical robot will transform the way DBTH performs cancer surgery for colorectal cancer patients. The surgeon operated camera and robotic arms are controlled from a console using an advanced set of instruments for a minimally invasive surgery. This procedure allows for greater precision than traditional laparoscopic (also known as ‘keyhole’) or open surgery. One surgeon is already fully trained and a further three are due to begin training next month, with all four colorectal surgeons able to operate independently on the machine within six months.

4.3 Rotherham

The Rotherham NHS Foundation Trust have reopened the hospital's refurbished neonatal unit. Launched in September 2023, the Tiny Toes appeal aimed to raise £150,000 for a comprehensive redevelopment of the neonatal unit, ensuring that the facilities align with the exceptional care provided by hospital staff. The unit refurbishment includes enhanced heating, lighting, and accessibility accommodation for up to 16 babies at a time.

4.4 Barnsley

Barnsley Council have launched a new breastfeeding campaign so that parents feel like they can breastfeed anytime, anywhere. Data relating to breastfeeding rates in Barnsley from 2022/23 show that by 6-8 weeks, only 33% of mums are continuing to breastfeed, a 28% decrease from the 61% that initially started. The most common factors cited in stopping breastfeeding include feelings of nervousness and anxiety around breastfeeding in public. South Yorkshire has a wider focus through its Maternity Services Five Year Plan, which aims to support the 16,000 babies born in the area each year.

5. General Updates

5.1 Smoking consultation

In South Yorkshire there are at least 16,000 hospital admissions due to smoking each year, and smoking takes the lives of 5,900 people every year from our communities. In addition, Smokers are 2.5 times more likely to need social care and on average will need care 10 years earlier than non-smokers. There are also estimates that suggest there are around 11,000 people out of work due to smoking in South Yorkshire.

The Government consultation aimed at creating a smoke-free generation was announced in October 2024 and since then more than 28,000 responses were submitted, including from NHS South Yorkshire and many of its partners. The government will now bring forward legislation at the earliest opportunity that will take measures to:

- change the age of sale for all tobacco products, cigarette papers and herbal smoking products whereby anyone born on or after 1 January 2009 will never legally be sold tobacco products alongside prohibiting proxy sales, and change warning notices
- introduce regulation making powers to restrict flavours, point of sale and packaging for vaping products (nicotine and non-nicotine) as well as other consumer nicotine products
- introduce new FPNs for England and Wales with a penalty of £100 where it is believed an offence has been committed in relation to age of sale and free distribution legislation for tobacco and vapes (nicotine and non-nicotine) and regulate to extend these provisions to other consumer nicotine products

NHS SY has written to elected representatives to ask them to support the measures and will continue to demonstrate our support for this important legislation.

5.2 South Yorkshire Digital Health Hub

Google has announced investment in ground-breaking research, apprenticeships and digital skills training through the South Yorkshire Digital Health Hub to help address health inequalities and drive economic growth across the region. The £4m South Yorkshire Digital Health Hub, which Sheffield Teaching Hospitals is a lead partner in with University of Sheffield and Sheffield Hallam University aims to improve peoples' health and quality of life by creating innovative digital technologies to improve the way diseases are diagnosed and treated.

As part of this, the South Yorkshire Digital Health Hub will work with Google on a series of pioneering research opportunities. The first in a series of pioneering studies will assess if smartphone sensors could aid the detection and prevention of illnesses. Professor Chico, Honorary Consultant Cardiologist, says the research could improve health outcomes and look at how technology can be harnessed to support information gathering.

Google has also announced a three-year partnership with the South Yorkshire Mayoral Combined Authority to fund 30 digital apprenticeships for small businesses in South Yorkshire.

5.3 Race Equality #CallMyNameRight

Staff across the NHS and care in South Yorkshire are encouraging colleagues to “call my name right”. Nearly 14% of NHS staff are non-UK nationals and many will have their name mispronounced on a daily basis or feel pressure to adopt an anglicized version. This represents more than 10,000 people working in health and care in South Yorkshire, as well as many other British colleagues whose names are regularly pronounced incorrectly. Using the correct pronunciation not only improves the working lives of valued colleagues, it can also prevent confusion between colleagues and even potentially reduce mistakes and errors. The campaign was launched as part of Race Equality Week, which ran from 5-11 February 2024, and was supported by Dr Rajeev Gupta, the Consultant Paediatrician who started the campaign, and Vivienne Williams, Chair of the ICB Race Network.

5.4 LGBT+ History month

Staff from across the Integrated Care System has been supporting LGBT+ History Month throughout February 2024. The month-long annual celebration is celebrated in February each year to coincide with the 2003 abolition of Section 28. Events to mark the celebration included history and literature sessions in Sheffield Central Library as well as performances, walking tours and discussion events across South Yorkshire.

Gavin Boyle

Chief Executive NHS South Yorkshire Integrated Care Board

Date: 6 March 2024

