

Executive Summary

Report to the Board of Directors

Being Held on 25 July 2023

Subject	Health and Care System Updates
Supporting TEG Member	Kirsten Major, Chief Executive
Compiled by	Claire Coles, Business Manager
Status¹	D/N

PURPOSE OF THE REPORT

To provide an update on system partnership working arrangements within the Trust's core partnerships.

KEY POINTS

Sheffield Health and Care Partnership

As a member of the Sheffield Health and Care Partnership, we collaborate with organisations across Sheffield to improve the delivery of services for our patients and the wider community in the city. An overview of the programme activities for the Partnership has been provided by the Programme Director and is included at Appendix A. A link to the papers from the recent Health and Care Partnership meeting held in 13 June 2023 can be found at the following link ([here](#)).

South Yorkshire Integrated Care Board (SY ICB)

NHS South Yorkshire is the organisation that is responsible for developing a plan for meeting the health needs of the population in Sheffield. Papers from the most recent South Yorkshire Integrated Care Board, held in Public on 5 July 2023 can be found at the following link ([here](#)). The ICB is part of the Integrated Care Partnership for South Yorkshire, which brings together a wide range of partners, not just the NHS, to develop the plan to address the broader health, public health, and social care needs of the population. The Chief Executive report is included at Appendix B, which includes a review of the first year since the establishment of ICBs in 2022.

Other engagement activities and meetings related to these core partnerships were:

- On 21 July 2023 I Chaired the SYB Acute Federation System Delivery Group
- On 3 July 2023 Mark Tuckett, Director of Strategy and Planning, attended the SY&B Acute Federation meeting on my behalf.

IMPLICATIONS²

Aim of the STHFT Corporate Strategy		✓ Tick as appropriate
1	Deliver the Best Clinical Outcomes	✓
2	Provide Patient Centred Services	✓
3	Employ Caring and Cared for Staff	✓
4	Spend Public Money Wisely	✓
5	Create a Sustainable Organisation	✓
6	Deliver Excellent Research, Education and Innovation	

RECOMMENDATIONS

The Board of Directors is asked to **NOTE** the updates from the Trust's core partnerships.

APPROVAL PROCESS

Meeting	Date	Approved Y/N
Board of Directors	25/07/23	

¹ Status: A = Approval
A* = Approval & Requiring Board Approval
D = Debate
N = Note

² Against the six aims of the STHFT Corporate Strategy 'Making a Difference – The next Chapter 2022-27'



HCP Director Report

Sheffield Health and Care Partnership (HCP)

April – June 2023

Author(s)	Kathryn Robertshaw, Interim HCP Director Esme Harvard, HCP Project Support Officer
i. Purpose	
<ul style="list-style-type: none"> To provide headlines about strategic developments relevant to the partnership and the HCP programme of work, To provide an overview of other key HCP programme activities and updates 	
ii. Is your report for Approval/Consideration/Noting	
For noting	
iii. Recommendations/Action Required by Accountable Care Partnership	
Key actions required: Note the report.	
Are there any Resource Implications (including Financial, Staffing etc.)?	
N/A	

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Strategic Update

Sheffield Health and Care Partnership Board

The Board last met on 18 April 2023 where it agreed five high level priority areas for the partnership to focus on over the next 1-2 years.

1. Development of **hospital discharge** processes, building on our 'home first' model in order to reduce delays in discharge.
2. To develop and implement our **model for same day urgent care**. To develop a new model for the provision of same day care to enable our population to access the right service based on need
3. To ensure there is 24/7 access to **mental health crisis support** for children, young people and adults in Sheffield
4. To **improve the support for people who are neurodiverse**, reducing waiting times to access services and ensuring we have appropriate support offers available.
5. To develop a **new model of neighborhood working** with our communities to support their needs and reduce health inequalities.

More information about the priorities and the benefits they are expected to achieve can be found [here](#).

Several enabling approaches have been identified to support the delivery of these priorities:

- Embedding a compassionate leadership model in Sheffield;
- Listening to the needs of our communities – building continuous engagement and involvement;
- Allocating resources to those areas most in need;
- Focusing on our workforce;
- Making the most of technology and digital advances to support our work.

Compassionate Leadership

An event was held on 15 March to explore how Sheffield could become a compassionate city and how we can embed compassionate leadership in our work.

There were presentations on the day about trauma informed practice, organisational trauma and organisational wellbeing. It highlighted the importance of supporting staff to enable them to retain their compassion, professionalism and effectiveness when working with vulnerable children, families and adults.

Michael West CBE presented at the event, describing the components of compassionate leadership and there were pledges made by participants on the day to take forward their learning into their day-to-day work. Follow up events are being planned as well as some more focused work with the HCP Partnership Board members.

HCP Focus areas

This section is summarised and not exhaustive. Further details about any of these points available on request; or if there is something that you want to see included in the next version of this, please get in touch.

Integration

Ageing Well Programme

The citywide NHSEI funded Ageing Well Programme continues to make good progress. The programme is a collaboration of place partners with identified Senior Responsible Officer and clinical leadership.

What we have done so far:

Delivered projects aligned to the three workstreams of:

- Urgent Community Response;
- Enhanced Health in Care homes;
- Anticipatory Care.

For more details regarding the projects being undertaken and what this means for Sheffield, please visit: [Ageing Well - Sheffield Health and Care Partnership \(sheffieldhcp.org.uk\)](https://sheffieldhcp.org.uk)

Some key achievements have included:

- Joined up the elements of the work into an Ageing Well programme with a well-supported and attended multi agency collaborative driving and delivering the work;
- Presented the work to various stakeholders including the Health Care Partnership Primary Care Board and nationally;
- Building on the success of the programme, have made applications to national awards;
- Acknowledged the interdependencies/connections to other areas of work in the city and worked to align these.

What are the priorities for 2023/24?

Following review of our achievements so far, and in recognition of the current operational challenges, whilst we continue to deliver on the workstreams identified, there will be a specific focus on the following topics within 2023/2024:

- Mental health support for care homes;
- Urgent community response pathways that include:
 - Care homes;
 - Immediately fallen individual;
 - 999/111.
- ReSPECT citywide implementation;
- Management of the deteriorating individual, providing RESORE2mini training to care homes.

The programme also aims to:

- Continue to build a partnership network in Sheffield, to deliver ‘what matters’ to our population and the workforce who serve them, ensuring an embedded structure for delivery of Sheffield’s key strategic priorities today and into the future.
- By doing this we will realise the ambition to create a city collaborative that enables greater integration and therefore efficiency and effectiveness, aiming to build capability and capacity in the community across health and social care, the Voluntary Community Sector and independent sector in order to deliver improved quality and better outcomes for people in Sheffield.

Visit [here](#) to read a detailed report on the progress of Sheffield’s Ageing Well programme.

Find more information on the Ageing Well programme here: [Ageing Well - Sheffield Health and Care Partnership \(sheffieldhcp.org.uk\)](https://www.sheffieldhcp.org.uk)

Children and Young People

Mental Health Support Teams

- **South Yorkshire Integrated Care Board (ICB) and Sheffield Children’s NHSFT have been successful in bidding for two further Mental Health Support Teams (MHSTs) in Sheffield** schools from the NHS England Wave 10 funding. The new MHSTs will start training in January 2023 and be fully operational by January 2023 and will bring the coverage of MHSTs in Sheffield to approximately 50% of pupils, which is above the 25-33% standard specified in the NHS Long-term Plan for Mental Health.

A new Sheffield Early Years Strategy

- **A new draft City Early Years Strategy “Start for Life Sheffield” will be shared with all stakeholders for consultation at the beginning of July.** The strategy development has been led by Early Years and Early Help Commissioning and has engaged partners from across the Early Years system including Early Years Childcare providers and Health partners. The strategy will support us to ensure that the importance of Early Years and our vision for our youngest citizens acts as a golden thread throughout our planning, policy making and good practice development for children and their families.
- On completion, stakeholder involvement will remain a priority in terms of monitoring of progress and oversight via a governance structure which aligns Family Hubs and Start for Life within the overarching Children’s structure.

Sheffield Family Hub & Start for Life Programme

The following points provide an overview of this programmes work to date:

- Sheffield identified as 1 of 75 top tier Local Authorities and awarded TRAILBLAZER STATUS;
- Governance pathway progressing;
- Integrated Care System joint approach – the decision-making pathways developing.
- Local governance – ongoing from April 2023;
- Delivery plan, 1 of only 10 Local Authorities to submit a strong/satisfactory plan;
- Recruitment to key posts is ongoing;
- Commissioning process has begun.

The Vision for Family Hubs & Start for Life Services

The vision consists of the following pillars:

1. **More accessible** – through a universal single point of access, a clear logical family hub offer, recognised and understood by families, which includes hub buildings, virtual offers and outreach.
2. **Better connected** – family hubs harness the power of networks to drive progress on joining up professionals, services and providers (state, private, voluntary and community) through co-location, integration, partnerships, data sharing, shared outcomes and governance. Holistic, wraparound services support families with a wide range of needs, identify need early and consider the whole family. They reduce fragmentation, including between 0-5 services and those for families with older children and young people, and drive efficiency.
3. **More relationship centred** – practice in a family hub focusses on building trust and supportive relationships, emphasising continuity of care in the Start for Life offer.

How will Sheffield make this happen?

- Transform the 7 existing Family Centres to become functional Family Hubs & create a Family Hub Network across the city.
- As a trailblazing Local Authority, Sheffield's vision to ensure every Family Hub is a welcome space for communities to access and receive timely advice and support.
- We will create a locality culture of accessibility, improving communication and publishing the offer widely. We will ensure accessibility is extended for families who need services or signposting to services, for example longer opening and weekend opening for working parents.
- Whilst we look to improve accessibility of services linked to the Family Hub model framework, we will also ensure impact of services on individual families is effectively monitored to enable us to evidence impact the work of low-level preventative services across the city and what difference this can make to longer term crisis intervention.
- We want to continue to help transform Early Help services that work collaboratively and enable the growth of healthy relationships from the very early days of a child's life.
- Safe spaces for children and families offering welcoming, non-judgemental, and empowering support that builds resilience across our cities. **Communities are at the heart of our plans for family support in Sheffield.**

Mental Health, Learning Disabilities, Dementia & Autism Sheffield Support Hub (<https://www.mhm.org.uk/sheffield-support-hub>)

- The recently commissioned **Sheffield Support Hub, located on Bank Street**, which opened in November 2022 is now opening Monday – Friday, 6pm-midnight & Saturday-Sunday, 2pm-midnight.
- The Hub is a walk-in service accessible to anyone aged 16 and over offering free mental health support in a welcoming, comfortable, non-judgmental, and non-clinical environment. Their experienced staff team is available to provide emotional, social and practical support to persons in mental health crisis or to those heading toward a crisis situation (but excluding those people needing urgent medical attention)
- The staff can work closely with GPs, Community Mental Health Teams, Crisis Teams, A&E Mental Health Liaison Teams, Police and Ambulance Services, Street Triage, and other front-line healthcare professionals to ensure that people in emotional distress have a safe, supportive place to go to, with appropriate support available.

Drop-in provision to support autistic people

- At end March 2022 the **contract was awarded for the development and delivery of a drop-in facility accessible to, and offering support to, autistic people aged 16 and above, and their (informal) carers and families**, offering information, advice and opportunities to connect with community groups and support in a welcoming and safe environment. The supplier will work with commissioners and current providers to develop the service specification
- The services objectives are to enable autistic people in Sheffield aged 16 and above to:
 - Have increased access to services and support in their community (a community hub that will provide a signposting service and a space where other experts could hold more specialist sessions).
 - Feel better supported, with more of their individual needs met as a result of accessing the provision.

Learning Disabilities (LD) Annual Health Checks

People with a LD often have poorer physical health than other people – on average men with a LD die 23 years earlier and for women it is even worse at 27 years earlier - mostly from preventable illnesses and in part due to physical health needs being overlooked.

Evidence suggests that providing health checks to people with learning disabilities (aged 14 and above) in primary care is effective in identifying previously unrecognised health needs, including those associated with life-threatening illnesses.

In Sheffield, GP surgeries, ICB (Sheffield), voluntary sector partners, and other stakeholders have been working hard to increase the quantity and quality of LD Annual Health Checks. Between April 2022 and March 2023, 85% of people in Sheffield with a LD received the annual health check that they were with their eligible for with their GP. This was a total 3,382 people – which is 889 more health checks than in the previous year and above the national target of 75%.

The majority of people also had a Health Action Plan recorded following their health check, outlining next steps to improve their health and wellbeing.

Primary & Community Mental Health (PCMH) Programme

Two engagement events took place on 21 and 23 February. Participants included Experts by Experience and Service Users, GPs, Voluntary Community Social Enterprise (VCSE) Organisations, PCMH team staff. The following outputs were seen:

- For the **Crisis and Urgent Care workstream**, agreement to use Mental Health Triage scale for crisis and urgent functions with a recommendation received that Urgent & Emergency Care services should remain citywide for individuals needing to be seen prior to 72 hours. The PCMH team will work to a 4-week waiting time for routine referrals.
- For the **Operational Model workstream**, consensus that routine provisions should be at GP/PCN level with strong connections to the local population and the service available in their locality. There is a strong desire that there is integration and strong working relationships between organisations (integrated care groups) to reduce

barriers to access, prevent “bouncing” around the system and reduce faceless referrals.

Primary and Community Care

15 June Network Learning Event – Building Integrated Neighbourhood Teams

On the 15 of June the Primary Care Networks (PCNs) of Sheffield will be hosting a workshop on developing our integrated neighbourhood working. It will bring together partners from across and beyond the healthcare sector to discuss the barriers to integrated working and come up with pilot initiatives that we can start collaborating on, with a view to snowballing that collaboration into fully integrated neighbourhood working.

Attendees will include community nursing, dentistry, community pharmacy, ophthalmology, VCSE and, of course, general practice.

PCN Development Plan

Background to the plan:

- Sheffield PCNs have been working together for over 3 years now, including their effective cooperation to deliver the successful COVID-19 vaccine rollout;
- Recognising the crisis they are in, they have come together again to describe their vision for the role they will play in the Primary Care system;
- This process has involved many meetings, debates, facilitated workshops and secondary research, and has drawn on the full depth and breadth of their Primary Care experience.

The plan outlines 6 key pillars for the future role of PCNs:

- Create integrated neighbourhood teams around the patient;
- Integrate care across layers of scale;
- Support the resilience of GP Practices and Primary Care;
- Play their part in the green agenda;
- Support targeted high-value health interventions;
- Be part of a population health-led care system.

The plan is currently being reviewed by the HCP Primary and Community Care Delivery Group.

People

Health and Care Public Forum (Sheffield) – Public Involvement Group

- The HCP’s public advisory group, managed by Healthwatch Sheffield, the **Health & Care Public (H&CP) Forum (Sheffield)** meet monthly and have discussed the following topics over the last month:
 - **Heeley City Farm and Safe Spaces: Improving people’s experience of taxis with accessible needs with Heeley City Farm.** The following video outlined the project and forum members engaged in discussion using their experiences and views to influence the project.
 - **Re-procurement of the Extended Hour Community Pharmacy Service.** The forum members heard that the Extended Hour Community Pharmacy Service finishes at the end of March 2024 and is being put back out to tender. Members

commented on and will influence a draft survey asking individuals about their current use of the service using their experience and views.



Where can I get help with my medicine? PRINT - Where can I get help with my medicine?

- The H&CP Forum have contributed to and influenced the creation of the embedded Pharmacy information leaflet on 'Where can I get help with medicines' following their views and comments reviewing drafts over several meetings.

For more information on the forum including summary notes, and to meet the forum members visit [here](#).

Leading Sheffield

- **We completed the latest cohort of this System Leadership Development Programme with the Landing Event on Friday 21 April** where a cohort of 30 participants, in four Challenge Groups, from across our health, care and voluntary organisations presented their responses to the following questions:
 1. How do we close down foodbanks? (because people shouldn't need them);
 2. How do we make sure people feel heard? (closing the loop, feedback);
 3. How do we reach people before it's too late? (as relevant for poverty/debt as it is for health conditions).

The participants were supported throughout the cohort by a dedicated Coach from our health and care partners, and public involvement advisors working with each Challenge Group. Content time has included an introduction to coaching approaches, network mapping, wicked problems & sharing perspectives.

Senior and Line Managers from across the system were invited to the event to hear from the delegates about the work they have been doing over the past few weeks. The groups talked about their methodology (who they had engaged with, what tools they used etc.) and solutions including what went well, even better if, how their work will improve patient / service user support, experience and outcomes. They also fed back what they had learned around System Leadership on the programme, how they intend to build on what they have learned on the programme and how they intend to use that learning going forward. The presentations were fascinating, moving and inspirational – and much appreciated by the audience.

The Steering Group met in May to begin evaluating this cohort and plan the next Cohort to be delivered at the end of the year the following reflections were collected from participants:

- *"We've learned the power of collaboration ... we're more able to meet the needs of people."*
- *"I learned to focus on understanding others rather than being understood myself"*
- *"We need to give time for that excellent debate to be had so that we can realise what we can achieve together"*

Learning and Development

- [Learning and Development resources and training](#) opportunities for all the health and care workforce continue to be updated. Current themes include person-centred approaches, project management, staff wellbeing and system leadership.
- The Sheffield Health and Care Education, Training and Learning Group has developed an action plan which includes, amongst other things:
 - Influencing mandatory training requirements;
 - Developing and holding a Sheffield-wide conference aimed at anyone working in H&SC in Sheffield (including Educational supervisors, college tutors etc) to raise the quality of education and training;
 - Improving the equality of access to Education and Training across Health and Social Care across Sheffield;
 - Developing a cross-city Sheffield Induction video;
 - System Leadership;
 - Digital/Literacy.

The Group plans to work with the King's Fund to further develop their plans.

Person-Centred Approaches

What Matters To You (WMTY) Day 2023 was held on Tuesday 6 June. Health, care, voluntary sector colleagues in the City delivered a joint response as described [here](#) and everyone was encouraged to try a WMTY conversation during the day and use [#WMTYSheffield](#) on social media.

To continue these conversations beyond the day, training courses and resources available on person-centred approaches were shared [here](#).

Peer Mentoring and Budding

The partnership is in the process of establishing a buddying and peer mentoring scheme for HCP Board members. Through the scheme, board members will be partnered with a leader from a voluntary sector organisation in the city. The aims of the scheme are:

- To increase the diversity of voice and thought into the HCP decision making;
- To provide participants with an opportunity to increase their understanding of the lived experiences of each other to create trust;
- To raise Board members' awareness of the role and contribution of VCS organisations to the health and care sector;
- To raise awareness of the role and contribution of our HCP partners among VCS organisations.

Applications are now being reviewed for both schemes and applicants will be hearing the result shortly.



Final version -
Buddy and Reciproc

Recruitment and Retention

The **Sheffield HCP Recruitment and Retention Group** previously submitted a bid for Health Education England monies. A job description and person specification has been banded and we are in the process of going out to advert for the post which will oversee the development of a website to support recruitment and retention across the city.

Inequalities

Community Development & Inclusion Group

The Community Development & Inclusion Group held its first meeting in April and has a set of drafted principles to align with the vision of Sheffield Health & Care Partnership:

- We will focus our work to target those in need, those with the greatest health needs and those experiencing the widest health inequalities;
- We will work alongside and empower communities in the most deprived parts of the city and those from ethnic minority backgrounds, embedding co-production, listening exercises, and jointly developing our desired outcomes;
- We will ensure a focus on inclusion health involving wrap around support for the most vulnerable and excluded individuals and groups in the city. This includes the homeless, sex workers, asylum seekers/refugees/undocumented migrants, ex-offenders and veterans;
- We will harness our role as anchor institutions to support our communities and focus on identifying opportunities to drive social value;
- We will allocate resources, to areas of greatest need, and ensure that we embed a financial framework that drive the reduction in health inequalities, this includes ensuring we ringfence investment and identify sustainable funding models for the voluntary and community sector and interventions aligned to supporting our communities;
- We will draw on evidence and ensure we drive innovative in our approach, designing solutions to long standing challenges with our communities, that supports us to improve health outcomes.

To date, several workshops have been held with our statutory partners and our Voluntary Community Social Enterprise (VCSE) colleagues to co-design a VCSE model for how we fund and work alongside the sector with lots of enthusiasm being shown from thoughts shared. A task and finish group will meeting following the last workshop on Tuesday 16 May where a funding/award process between our statutory and VCSE organisations and the desired outcomes for the next three years to influence the model will be determined.

If you would like more information on any of the work outlined, please contact the HCP team on sth.hcp-sheffield@nhs.net

Visit our website to stay up to date with developments across our partnership: (www.sheffieldhcp.org.uk)

View previous Director Reports here: [Sheffield HCP Director's Report - Sheffield Health and Care Partnership](#)



Chief Executive Report

Integrated Care Board Meeting

5 July 2023

Author(s)	Gavin Boyle, SY ICB Chief Executive
Sponsor Director	Gavin Boyle, SY ICB Chief Executive
Purpose of Paper	
The purpose of the report is to provide an update from the Chief Executive on key matters to members of the Integrated Care Board.	
Key Issues / Points to Note	
Key issues to note are contained within the attached report from the Chief Executive.	
Is your report for Approval / Consideration / Noting	
To note.	
Recommendations / Action Required by the Board	
The Board is asked to note the content of the report.	
Board Assurance Framework	
The Board Assurance Framework is in development.	
Are there any Resource Implications (including Financial, Staffing etc)?	
No	
Have you carried out an Equality Impact Assessment and is it attached?	
No	
Have you involved patients, carers and the public in the preparation of the report?	
No	

Chief Executive Report

Integrated Care Board Meeting

5 July 2023

1. Purpose

This paper provides an update from the Chief Executive of NHS South Yorkshire on the work of the ICB and system partners for May and June 2023.

2. Integrated Care System Update

2.1 Five Year Forward Plan

The NHS South Yorkshire Joint Forward Plan was submitted to NHS England on 1 July 2023. This sets out the how the NHS in South Yorkshire will meet its aims to:

- Reduce health inequalities.
- Promote good health and prevent disease.
- Improve access to services, quality, and outcomes.
- Support and the development our entire health, care, and community workforce.
- Build on our partnerships and work with others to deliver our plan.
- Harness digital, data and technology and research and innovation to achieve our aims.
- Make the best use of our collective resources.

This is the NHS's contribution to the ambitions set out in our initial South Yorkshire Integrated Care Strategy published in March 2023.

This plan has been informed by a refresh of our South Yorkshire population health needs assessment (Joint Strategic Needs Assessment, or JSNA), insights from what patients and the public have told us matters to them and is aligned to the Health and Wellbeing strategies in each of our Places of Barnsley, Rotherham, Doncaster, and Sheffield.

As part of the forward plan development, we have engaged with our communities, building on the 'What matters to you' conversation started at the end of last year. More than 2,000 people across South Yorkshire, including those from often less well served communities, NHS and care staff, and the public have shared their views. The main themes from the engagement work are again access to services, accessible information and affordability including transport. The public continue to be invited to provide feedback on the plan, which is available to view on the [NHS South Yorkshire website](#).

2.3 Children and Young People’s Alliance Update

The second conference for the SY Children and Young People’s Alliance took place in early June with attendance by over 200 people representing many of the organisations that make up the South Yorkshire Integrated Care Partnership. Reducing health inequalities was a key theme from the conference agenda and there was a commitment to enabling children and young people in South Yorkshire to have the best start in life.

South Yorkshire Mayor Oliver Coppard opened the conference and the day was hosted by Ruth Brown, CEO of Sheffield Children's Foundation Trust. Dr Luke Roberts spoke about diversity in the system to address inequalities and Professor Sir Michael Marmot spoke virtually about how he wants to work with us in South Yorkshire to develop tools and strategies that we can all use to address health inequalities in the region. Abigail Knight, from Barnardo's, also spoke about how they are supporting South Yorkshire to create and develop a children and young people's health equity framework and toolkit.

2.4 Voluntary, Community and Social Enterprise Sector Trends

A report on the contribution of voluntary, community and social enterprise sector in Yorkshire and Humber has been published. The report, produced by academics at Durham University and supported by health and care partners across the region, captures the impact the VCSE sector has.

In South Yorkshire the report lays out there are 2,900 organisations, 16,000 employees and 63,000 regular volunteers who collectively produce 4.5 million hours of work valued at between £45m and £63m. There are 2.1 VCSE organisations per 1,000 resident population. It is estimated that there are about a further 3,700 unregistered informal groups.

The VCSE sector in South Yorkshire is keen to make a strong contribution to health, personal, social and community wellbeing – and this report shows that it is already achieving that. The social impact measures used in this study indicate that from the energy it invests in activities, the VCSE sector in South Yorkshire produced nearly £2.5 billion in social impact in 2022.

This means that for every 1,000 residents in South Yorkshire the VCSE sector contribute £2.12m of value, the highest amount in the region. A full South Yorkshire press release and briefing linking to the report will be shared later this month to coincide with the release across the region. The full report and summary is available [here](#)

2.5 NHS South Yorkshire

2.5.1 NHS 75th Birthday

The NHS turns 75 today (5 July 2023), a significant milestone, with NHS South Yorkshire and providers across the system celebrating with staff, patients and wider communities. The ICB will host ‘75th birthday Tea Parties’ across the four place bases,

giving staff the opportunity to come together and reflect on the NHS over the years. Some other activities taking place across South Yorkshire include:

- Rotherham Doncaster and South Humber are holding a 5k Parkrun for staff and staff standing in the shape of '75' to be pictured using drone photography
- Sheffield Children's are also holding a Parkrun event and are planning a Research Exhibition in the Winter Gardens in Sheffield City Centre on Saturday 22 July 2023.
- Doncaster and Bassetlaw Teaching Hospitals were at Yorkshire Wildlife Park as part of a thank you and celebration event exclusively for members of the Trust on Saturday 1 July.
- The Rotherham NHS Foundation Trust will bury a time capsule with reflections of the NHS over the years.

It is also one year since the launch of the NHS South Yorkshire Integrated Care Board on 1 July 2022. To mark this, Appendix A looks back at the work and achievements across the Integrated Care System during that time.

2.5.2 Quality, Service Improvement and Redesign (QSIR) Programme

The QSIR programme continues to be rolled out across NHS South Yorkshire with nearly 300 staff members now completing the fundamentals session. The first cohort QSIR practitioners have completed their five-day programme looking at ways to apply improvement science to delivering better patient care across South Yorkshire. QSIR has a purpose to build improvement and capacity in teams, organisations, and systems to help them improve services to enhance patient care.

2.5.3 GP Access Recovery Plan

NHS England has published a [GP Access Recovery Plan](#) focussing efforts on taking pressure off teams, and supporting general practice to manage the '8am rush', and restore patient satisfaction with improved experience of access. This plan provides the details of how the NHS will support practices and primary care networks to deliver on the requirements of the 2023/24 GP contract. Many of the themes with the plan were covered at the South Yorkshire primary care summit in May, which supported the development of the long-term strategy for primary and community services in the region.

2.5.4 Industrial Action

Industrial action continues to take place in South Yorkshire despite the NHS Staff Council accepting, by majority, the Government offer for staff on the Agenda for Change contract, which will be paid in June 2023.

Further industrial action took place by doctors in training recently across three days between 14 – 17 June 2023. The British Medical Association have suggested they will continue this type of action every month, though a renewed mandate will be needed in August to do so. Unite staff at Yorkshire Ambulance Service took action in early June for eight hours.

At the time of writing Royal College of Nursing continue to ballot members again for a further mandate and consultants are undertaking their first ballot since industrial action began more than six months ago. Consultants, through the BMA, have suggested a two-day period of action will take place if the mandate is achieved.

NHS South Yorkshire has been continuing to provide support through its Incident Control Centre, which has operated at all times while action is taken in line with our Category 1 response status.

3. NHS South Yorkshire Place Updates

3.1 Sheffield

Sheffield Teaching Hospitals is one of the key partners in a three-year project to develop a £4m digital health hub which will support patients across South Yorkshire. The South Yorkshire Digital Health Hub will drive the development of innovative digital technologies to improve the way diseases are treated and diagnosed by using cutting-edge research using data from smartphones, wearables, new sensors, combining this with NHS data and using artificial intelligence to develop new clinical tools.

Also, NHS South Yorkshire supported the installation of the 'This is us' local art workshop project, exhibited at the Central Library in Sheffield City Centre in May, exploring people's lived experiences of accessing mental health services.

3.2 Doncaster

Doncaster and Bassetlaw Teaching Hospitals has recently opened a specialist facility, the Serenity Suite, dedicated to providing solace and support for families who have experienced the loss of an infant during childbirth. The Serenity Suite forms part of the larger charity campaign by Doncaster and Bassetlaw Teaching Hospitals Charity, 'The Serenity Appeal', which aims to raise £150,000 to bolster maternity bereavement services at the Trust. Separately, as part of larger Community Diagnostic Centre developments at Doncaster and Bassetlaw Teaching Hospitals, a purpose built £2.5m Pain Management Unit has been created at Montagu Hospital.

3.3 Rotherham

Rotherham Doncaster and South Humber NHS Foundation Trust RDaSH has launched a Professional Nurse Advocate (PNA) Strategy to support the workforce by facilitating nurses to lead and deliver quality improvement initiatives through restorative supervision, in response to service demands and changing patient requirements.

3.4 Barnsley

Barnsley Hospital has recently been awarded £2.4m to redevelop and reconfigure some wards to maximise bed availability and aid flow. This is part of a wider £250m national Additional Capacity Targeted Investment Fund to support urgent and emergency care recovery.

Elsewhere, the digital mental health support service, Kooth, for children and young people is now available in Barnsley. Available for those 11 years old and over, and in other parts of South Yorkshire, the service now provides access to one-to-one text-based sessions with experienced counsellors and wellbeing practitioners.

4. Covid-19, and Vaccination

4.1 Coronavirus (Covid-19): The South Yorkshire position and vaccinations

A formal letter from Amanda Pritchard, NHS England Chief Executive, has confirmed that England has now stepped down from Level 3 critical incident. This follows the World Health Organisation announcement in May that they no longer consider Covid-19 to be a global health emergency.

On 30 June the NHS completed the Covid-19 spring booster vaccine programme to those at highest risk from severe illness. This includes people aged 75 and over people with a weakened immune system, and residents of care homes for older adults.

5. General Updates

5.1 NHS Workforce Equality, Diversity and Inclusion Improvement Plan

On 8 June 2023 NHS England published the first [NHS workforce equality, diversity and inclusion \(EDI\) improvement plan](#) which sets out six measurable actions for NHS organisations to address inequalities across the nine protected characteristics.

The EDI improvement plan will support the upcoming long-term workforce plan by improving the culture of our workplaces and the experiences of our workforce, to boost staff retention and attract diverse new talent to the NHS.

5.2 Hewitt Review

The Government has formally responded to the Hewitt Review, which was published earlier this year by former Secretary of State Patricia Hewitt, at the request of the Government. The Government has reiterated its support for the ICSs and the work of integrated care boards, and the importance of the work as system conveners. The Government cited ongoing work in response to the Review's many recommendations.

5.3 Local Government Chronicle Awards 2023

All four South Yorkshire local authorities have been recognised at the Local Government Chronicle Awards 2023. All our councils combined came out on top in the Public/Public Partnership Award for the excellent work through Chillypep, in supporting children, young people and families affected or bereaved by suicide. Sheffield City Council, who won the Public Health Award for their work on the tobacco control programme and Barnsley Metropolitan Borough Council was awarded prestigious 'Council of the Year' award.

Barnsley Hospital NHS Foundation Trust has also been recognised at the Healthcare Estates and Facilities Management Awards (HEFMA) for their work on the Community

Diagnostic Centre (CDC) at Barnsley Glassworks. This recognition highlights the innovative design and successful implementation of the CDC, positioning it as a leading example of modern healthcare infrastructure and innovative diagnostics.

Gavin Boyle

Chief Executive NHS South Yorkshire Integrated Care Board

Date: 5 July 2023

Appendix A

A look back at the first year of the South Yorkshire integrated care system since the Integrated Care Board was created.

July marks the first-year anniversary of partners working across health and care in the public and voluntary and community sectors joining forces across South Yorkshire as a statutory integrated care system.

We have had a strong foundation of collaboration across South Yorkshire. Our first year operating in a statutory capacity has really focused our attentions on the importance of why we come together and the impact we can make alongside local communities.

ICSs depend on that collaboration with a focus on places and local populations as the driving forces for improvement. They reach beyond the NHS to bring together local authorities, VCSE organisations and other local partners to focus on:

- improving outcomes in population health and healthcare
- tackling inequalities in outcomes, experience and access
- enhancing productivity and value for money
- helping the NHS support broader social and economic development.

There has been fantastic progress by partners across the ICS throughout year in the context of another challenging year. The recovery from the impact of the pandemic and the cost-of-living crisis experienced by many of our communities. Here are just a few examples of the progress of the ICS over the past twelve months.

July 2022

We started off the year with the first people coming through the doors of the new community diagnostic centre at the Glass Works in Barnsley. The state-of-the-art centre was made possible by the £3m funding coming into the ICS over three years to develop new and existing diagnostic facilities in Barnsley, Doncaster, Rotherham and Sheffield.

The official opening was attended by Professor Sir Mike Richards, the author of the NHS Diagnostic Services Review 2020, which led to the national programme to increase diagnostic capacity and particularly to make clinical investigations more accessible.

Barnsley blazed a trail as the first diagnostic centre in the country to be based in a town centre, making access easier and quicker for people. Fast forward a year on and over 40,000 tests and scans have been carried out. The feedback from people using and working at the centre has been excellent and the services have been expanded to improve access further. It is a great example of the NHS working hand in hand with the local authority and responding to feedback from local people.

July also saw the launch of the 'Jobs for Everyone' programme across South Yorkshire, educating primary school children in over 40 schools about careers in health and social care. It set out to introduce around 2,700 pupils to roles that are

different to doctors and nurses while dispelling gender stereotypes It's also about raising awareness around the multitude of roles in health and social care – moving beyond just doctors and nurses to learn about radiographers, dietitians or phlebotomists or carers for example, as well as non-clinical roles.

We are committed to building our future NHS and social care workforce by attracting our future workforce from our local communities. We also want young people to know who we are, what we do and to be enthused by the fabulous, varied and rewarding careers we can offer them.

August 2022

In August Oliver Coppard, Mayor of South Yorkshire, was appointed as Chair of the South Yorkshire Integrated Care Partnership - the ICP being one of the two core elements of the ICS alongside NHS South Yorkshire. Oliver outlined his personal ambition is for South Yorkshire to become the healthiest region in the UK. His aspiration is that within a generation our health outcomes will match anywhere in the country, noting that better health is essential for the thriving economy and sustainable, prosperous communities we want in South Yorkshire.

To turn these ambitions into reality, the ICP launched its integrated care strategy in March 2023 with a vision for everyone in our diverse communities to live happy, healthier lives for longer.

August also saw the opening of an out-of-hours hub to support Barnsley people in a mental health crisis and run by VCSE organisation Mental Health Matters. The VCSE sector in South Yorkshire is a strategic partner in the ICS through its work as an alliance and the mental health hub is just one of many examples of where trusted community voices and organisations support people when they need it most. The hub provides improved access for people at risk of or in a mental health crisis. It offers a safe, comfortable environment where people can call in without the need for a referral or an appointment.

Individuals can visit for a chat or access support from trained professionals. The service also offers help in creating staying well and crisis plans and supports visitors to access other organisations that may be useful to them. The impact is already being seen by the numbers of people who feel confident to visit the hub and the reduction in the number of people feeling they can be supported there rather than going to A&E.

September 2022

Partners from across the ICS came together again in September to run the Covid-19 autumn booster vaccine campaign. From the beginning of September around 250,000 South Yorkshire people aged 75 or over, together with other groups vulnerable to Covid-19, were invited to book in their autumn booster vaccine. Frontline health and care workers, immunosuppressed people, and people aged 75 or over were able to get the first ever variant-targeted vaccine on the NHS.

The launch of autumn boosters started in our 328 care homes, with the South Yorkshire NHS vaccine teams from GP practices, pharmacies, community and hospital teams all working together to ensure those most vulnerable received their vaccine in the run-up to the winter period.

October 2022

South Yorkshire was to take part in the Bloomberg Harvard City Leadership Initiative. Sheffield and South Yorkshire is taking part with 10 other cities/mayoralities alongside Monterrey in Mexico, Helsinki in Finland and a number of North American cities. The idea is to provide civic leaders with the resources, support, and expertise they need to help them implement innovative strategies to solve their biggest problems. The Mayor has chosen Health Inequity as the focus for SY. This chimes so well with the work we are doing together through the Integrated Care Partnership.

Throughout the year this work has continued to develop, with a group of 40 colleagues across the ICP supporting the work and eight colleagues from ICP partners being chosen to work closely with Bloomberg Harvard. The team have made a commitment to build out a programme that ensures our 0-5's have a safe space to sleep as a foundational base for being able to thrive.

A new life-changing transition to employment programme for young people with learning disabilities and autism, was launched in Rotherham with the ICS and Rotherham Council in October. DFN Project SEARCH is a transition to work programme in the UK for students with learning disabilities and autism with ambitions to get 10,000 young adults with learning disabilities and autism into full-time paid jobs over the next decade.

The pioneering programme involves total workplace immersion at its very best, facilitating a seamless combination of classroom instruction, career exploration, and hands-on skills training. Typically, 70% of interns secure employment against the national average of just 5.6%. Our ICS Workforce Hub, DFN Project SEARCH, Rotherham Opportunities College (ROC), and Rotherham Council have formed a collaborative partnership to give young people in the area with learning disabilities and autism vital work-based learning opportunities within the ICS, to help them to secure meaningful paid employment.

November 2022

Colleagues from across the ICS came together in November to mark the graduation from the first Inclusive Cultures programme across South Yorkshire. The two-way mentoring programme was established to positively disrupt the traditional norms around hierarchy, culture and power that contribute to racism and to create a strategic cultural and systemic change.

It provides an opportunity for aspiring leaders from a Black, Asian and ethnic minority background to mentor senior leaders in our system; helping them to understand their lived experience of working in South Yorkshire. As it's a reciprocal mentoring programme, the aspiring leaders get to spend a bit of time with a senior colleague helping them to develop their thinking about their own careers and the established leaders learn how to lead differently in a more inclusive way.

The graduation gave an opportunity to hear the powerful stories of those involved. Aspiring leaders talked about the compromises they'd made to 'fit in' and their strategies for coping with often discrete discrimination, both deliberate and

unintentional. Their stories reflected the facts. If you're from an ethnic minority you're three times more likely to find yourself in a formal disciplinary process than a white colleague; applying for jobs - 14% will make it from shortlist to appointment, it's 23% for white applicants. Even training is affected, with 50% of white colleagues getting the benefit of non-mandatory training and only 37% if you're Black, Asian or from another minority ethnic group.

Inequality is just plain and simple unfair – no one should feel they have to change who they are just to 'fit in' or be valued less for the work they do. One of our core aims is to tackle health inequality – our collective workforce, all 72,000 of them, are part of our communities too – we've got to get it right for them to be able get it right for the public. If we can develop a culture and way of working which is genuinely inclusive then this will be better for everyone, whether that's colleagues with protected characteristics or anyone of us.

In November we also welcomed Ed Rose, Director of Delivery at the NHS Cancer Programme, to meet colleagues from the South Yorkshire & Bassetlaw Cancer Alliance as part of a series of fact-finding visits to determine how cancer alliances are established and operate locally. Some of the pioneering work being undertaken by our cancer alliance was showcased, including the development of a Behavioural Science Academy following the Nudge the Odds campaign which demonstrated improvements in screening uptake in groups who previously had not attended.

Ed visited Doncaster to find out about the hugely successful Targeted Lung Health Checks programme 74% of cancers are being diagnosed at an early stage compared to less than 30% in the general population and the implementation of a one-stop clinic for prostate cancer run by Doncaster and Bassetlaw Hospital Foundation Trust. The programme also included the Advanced Wellbeing and Research Centre in Sheffield where he heard about the development of a prehab and rehabilitation programme.

We also highlighted the work strategic partners which included Yorkshire Cancer Research, Macmillan, Cancer Research UK, Yorkshire and Humber Academic Health Science Network, Weston Park Cancer Charity and Sheffield University to talk about the collaborative programmes that have been developed with cancer alliance to target inequalities, improve quality of care and promote innovations to improve cancer outcomes.

December 2022

In December we were delighted to announce the launch of South Yorkshire's own Academy for Population Health and Health Inequalities developed in partnership with Health Education England. The academy has been created to connect people working in health, care and voluntary sector to help build the knowledge, skills and confidence to address inequalities and improve the health of the people of South Yorkshire.

The academy offers useful resources and information, runs dedicated programmes and learning events. The academy also hosts communities of practice, which are open to everyone working and volunteering in health, care and VCSE organisations – bringing them together to share best practice and develop knowledge and expertise. This is a great opportunity for our one workforce across South Yorkshire.

January 2023

We were particularly pleased that in January we were successful in being one of only three ICSs across the country to be chosen to join a collaborative with the UK's largest children's charity, Barnardo's, and the UCL Institute of Health Equity to tackle the health challenges facing the children and young people. The three organisations will work together to develop new tools, resources and programmes to provide practical solutions to ensure children and young people in the region are not held back by social and environmental factors which can affect health. This includes income, housing or educational status.

In South Yorkshire we have a proud heritage of coal mining, factory workers and a rich diversity of people. However, economic and population changes now mean that 40% of our children and young people are living with poverty. We also know that many children living in poverty will be diagnosed with chronic disease, such as diabetes, in later life.

Being part of this collaborative will allow us to better understand our population, where there is need and what good provision looks like. By viewing our services through the eyes of our children and their families, can we help to make meaningful change happen. We know that building back communities is essential for developing a positive healthy heritage to pass on to the next generation. So, we're looking forward to working with Barnardo's and all partners to bring about real change.

February 2023

We took another significant step towards our ambitions in February with the announcement of the final £6m funding for the new National Centre for Child Health Technology (NCCHT) at Sheffield Olympic Legacy Park, a global first centre which will develop the world's most advanced and integrated healthcare system for children and young people.

The funding from South Yorkshire Mayoral Combined Authority (SYMCA) will form part of the total capital of £20m to start development of the NCCHT, which is expected to bring significant value to the region over ten years. It will create 84 high-value jobs within the centre and support a further 5,100 jobs throughout Sheffield Olympic Legacy Park. As part of this work Sheffield Children's NHS Foundation Trust is developing the centre in partnership with Sheffield City Council.

Plans for the NCCHT include workshops and clinical spaces, with work focusing on developing technologies to address key national strategic priorities in child health including prevention and health inequalities, children's mental health, obesity, long term conditions, children's cancer, and children's disability.

The centre will incorporate the Creativity and Manufacturing Zone to develop the most advanced child health technologies in the world, the Advanced Rehabilitation Centre, a centre for immersive technologies and robotics, a healthy living and prevention centre, a state-of-the-art test bed facility for rapid technology assessment in real-world settings, an advanced telecommunications centre and facilities for business growth, development and knowledge transfer.

The pandemic brought some challenging child health issues back into stark focus –

childhood obesity, mental health, access to healthcare for children with complex health needs and collectively the need to ensure that we protect children as they develop. The NCCHT will play a central role in ensuring that we advance the way we develop sustainable and transformational healthcare and drive prevention for children to ensure the future is bright.

In February we also welcomed the announcement that investment had been confirmed to create a £14.9m theatre facility within Mexborough's Montagu Hospital. Working in partnership with Barnsley Hospital NHS Foundation Trust and The Rotherham Hospital Foundation Trust, colleagues at Doncaster and Bassetlaw Teaching Hospitals are leading the programme to implement a new, dedicated orthopaedic hub for the people of South Yorkshire, which will offer hip and knee replacement procedures alongside foot and ankle, hand and wrist, and shoulder day case surgery.

In the first year of operation the centre will undertake some 2,200 orthopaedic procedures on behalf of the three partner trusts, equating to about 40% of the orthopaedic waiting list.

March 2023

The South Yorkshire Integrated Care Partnership (ICP) launched the integrated care partnership strategy in March. Developed together by the South Yorkshire Mayoral Combined Authority, NHS providers, local councils and voluntary and community organisations, the strategy focuses on enabling everyone in South Yorkshire's diverse communities to live happy, healthier lives for longer.

The strategy outlines the ambition to achieve the best start in life for children & young people; living healthier and longer lives; improved wellbeing for those with greatest need; safe, strong and vibrant communities; and people with the skills and resources they need to thrive. By working together the ICP takes a leading role in these challenges and to improve the health and wellbeing of those who live and work in South Yorkshire.

Importantly the strategy was driven by feedback from our local communities and our health and care workforce in its broadest sense. Throughout November and December 2022, we reached out to as many people as possible in South Yorkshire, including our health and care workforce, children and young people, under-represented and socially excluded groups, and asked 'What matters to you about your health and wellbeing?' to ensure our communities have a voice in this strategy. People told us there is a need for improved access to services, more information about health prevention and to provide people with the information, tools and capacity to manage their own care.

There's a lot in the strategy but with the focus to ensure every child has the best start in life and is supported to be 'school ready' when the time comes. We know that too many children, around 100,000, in South Yorkshire live in poverty. Deprivation plays a huge part in poor health and fewer opportunities. But there are clear measures in the strategy so we can track our progress and be accountable to our communities for its delivery.

April 2023

In April colleagues from the ICS visited the Houses of Parliament to talk to the Natural

Environment and Health All Party Parliamentary Group (APPG) about South Yorkshire and Bassetlaw's experience and successes in green social prescribing. Green social prescribing is the practice of supporting people to engage in nature-based interventions and activities, and for the past two years South Yorkshire and Bassetlaw has been a test and learn site in the £5.77m cross-governmental project 'Preventing and tackling mental ill health through green social prescribing'.

We showcased the mental health benefits of green prescribing with some powerful individual stories and showcases from some of our fantastic voluntary sector partners including Sheffield and Rotherham Wildlife Trust, YAWR Services (Rotherham) and Manor and Castle Development Trust (Sheffield).

South Yorkshire and Bassetlaw set an ambition to increase universal access to green social prescribing and also to specifically engage people adversely impacted by Covid 19 and at risk of health inequalities. We, therefore, aimed to particularly engage Black, Asian and Minority Ethnic communities, young people, people who are clinically vulnerable to Covid-19 and people living in our most deprived communities.

Understanding the impact of these programmes is essential and we put a big focus on evaluation and learning, working with Sheffield Hallam University to capture our system journey as well as participating in the national evaluation. We know that around 2,240 people directly benefitted from the programme last year, and within that, a high proportion of people were engaged across the full spectrum of mental health conditions and our target groups. Looking ahead partners across the ICS committed to green prescribing and continuing to deliver, learn and grow for the future.

May 2023

In May we hosted the first South Yorkshire-wide Diabetes Summit, bringing together local health and care organisations to tackle the issues the region is facing around diabetes in South Yorkshire. The 'Prevention is Better than the Cure' diabetes summit brought together those working in diabetes to focus on including prevention, inequalities and improving the experience of care for those with Type 1 and Type 2 diabetes.

Diabetes doesn't affect us equally. We have communities in the region where we need a more targeted approach to prevent those most at risk from developing diabetes in the future. We know people are facing inequalities in terms of both access to the diabetes prevention programme and the care process, and sadly, we also see inequalities in terms of diabetes-related amputations across South Yorkshire.

A new maternity delivery suite was officially opened the Doncaster Royal Infirmary's in May. The suite and triage area has been completely updated and modernised over several months with a £2.5 million investment. The refurbishment includes a full refit of the suite's birthing rooms, as well as a new welcoming reception and waiting area. The triage department is prepared to cater for all expecting families and the suite also has a dedicated obstetric observation area which is fully equipped to support women who need additional observations. The opening of the suite marks the Doncaster and Bassetlaw Teaching Hospital Trust's first-ever midwifery-led birth centre. Whilst these services have been around for a while, this is the first time that Doncaster's maternity department has had the required infrastructure to provide them.

June 2023

June saw the second Children and Young People's (CYP) Alliance conference in Barnsley, with over 200 delegates representing many of the organisations from across the ICS. The vision of the CYP alliance is to amplify the voice of children and young people across the system, ensuring they have a voice to tell us what they would like to see done differently in service provision and how can we provide the best health and care services for them.

Reducing health inequalities was a key theme from the conference agenda and South Yorkshire Mayor Oliver Coppard opened proceedings with a commitment to enabling children and young people in South Yorkshire to have the best start in life. We also heard from the different places across South Yorkshire and the work they are undertaking locally around best start in life, Dr Luke Roberts talked through diversity in the system to address inequalities and Professor Sir Michael Marmot spoke virtually about how he wants to work with us in South Yorkshire to develop tools and strategies that we can all use to address health inequalities in the region.

We end the year with national recognition of the work of colleagues working together across South Yorkshire in their work, in part, to improve health and reduce inequalities. The Local Government Chronicle awards saw three national awards coming to our region. Barnsley Council were awarded the prestigious council of the year award. Part of the judging process saw judges visit Barnsley and specifically the community diagnostic centre in the Glass Works in the borough's town centre. Sheffield City Council won the public health award for the Sheffield tobacco control programme 2017-2022.

Finally, South Yorkshire partners were recognised for pioneering a suicide prevention toolkit called 'Walk with Us' which was launched in 2022. South Yorkshire local authorities, NHS, South Yorkshire Police and voluntary and community sector organisations, have been working together to develop a consistent approach to suicide prevention, informed by the experiences of those living within the region. The 'Walk with Us' toolkit was co-produced with for children and young people bereaved by suicide and took home the award in the Public/Public Partnership category.

Chilypep, (the Children and Young People's Empowerment Project charity) worked with children, young people and families affected or bereaved by suicide to produce this fantastic resource. The South Yorkshire Suicide Prevention Programme is a true partnership between multiple stakeholders all passionately driven to reduce deaths by suicide and support those affected or bereaved by suicide.

The next 12 months

At the start of July we will publish the Joint Forward Plan, which sets out what we will do over the next five years to meet the needs of our communities and how we will build on the work of the integrated care strategy. In helping build a strong and vibrant integrated care system we will continue to make a difference to the lives of all our communities.