

## Executive Summary

### Report to the Council of Governors

Being Held on 12 December 2023

<b>Subject</b>	Health and Care System Updates
<b>Supporting TEG Member</b>	Kirsten Major, Chief Executive
<b>Compiled by</b>	Claire Coles, Business Manager
<b>Status<sup>1</sup></b>	D/N

### PURPOSE OF THE REPORT

To provide an update on system partnership working arrangements within the Trust's core partnerships.

### KEY POINTS

#### Sheffield Health and Care Partnership

As a member of the Sheffield Health and Care Partnership (HCP), we collaborate with organisations across Sheffield to improve the delivery of services for our patients and the wider community in the city. A link to the papers from the recent Health and Care Partnership meeting held on 9 October 2023 can be found at the following link ([here](#)).

#### South Yorkshire and Bassetlaw Acute Federation

The Trust is one of five trusts which makes up the Acute Federation. We are committed to using our collective expertise and resources to ensure the people of South Yorkshire and Bassetlaw (SYB) have prompt access to excellent healthcare. The Acute Federation is led by the Trust Chairs and Chief Executives, alongside a range of professional partnership groups and is supported by a Managing Director and programme team. Annette Laban, our Trust Chair, is the lead Chair for this partnership and Chairs the Acute Federation Board. Further information on the partnership can be found following the link ([here](#)).

#### NHS South Yorkshire Integrated Care Board (SY ICB)

NHS South Yorkshire is the organisation that is responsible for developing a plan for meeting the health needs of the population in Sheffield. Papers from the most recent South Yorkshire Integrated Care Board, held in Public on 1 November 2023 can be found at the following link ([here](#)). The ICB is part of the Integrated Care Partnership for South Yorkshire, which brings together a wide range of partners, not just the NHS, to develop the plan to address the broader health, public health, and social care needs of the population. The Chief Executive report is included at Appendix A.

I attended a number of engagement activities and meetings during November related to these core partnerships:

- Acute Federation Chief Executive strategy development session on 6 November
- Acute Federation System Delivery Group on 17 November

### IMPLICATIONS<sup>2</sup>

Aim of the STHFT Corporate Strategy		✓ Tick as appropriate
1	Deliver the Best Clinical Outcomes	✓
2	Provide Patient Centred Services	✓
3	Employ Caring and Cared for Staff	✓
4	Spend Public Money Wisely	✓

5	Create a Sustainable Organisation	✓
6	Deliver Excellent Research, Education and Innovation	✓

## RECOMMENDATIONS

The Council of Governors is asked to **NOTE** the updates from the Trust's core partnerships.

## APPROVAL PROCESS

Meeting	Date	Approved Y/N
Board of Directors	28/11/23	Y
Council of Governors	12/12/2023	

<sup>1</sup> Status: A = Approval  
A\* = Approval & Requiring Board Approval  
D = Debate  
N = Note

<sup>2</sup> Against the six aims of the STHFT Corporate Strategy 'Making a Difference – The next Chapter 2022-27'



# Chief Executive Report

Integrated Care Board Meeting

**1 November 2023**

<b>Author(s)</b>	Gavin Boyle, SY ICB Chief Executive
<b>Sponsor Director</b>	Gavin Boyle, SY ICB Chief Executive
<b>Purpose of Paper</b>	
The purpose of the report is to provide an update from the Chief Executive on key matters to members of the Integrated Care Board.	
<b>Key Issues / Points to Note</b>	
Key issues to note are contained within the attached report from the Chief Executive.	
<b>Is your report for Approval / Consideration / Noting</b>	
To note.	
<b>Recommendations / Action Required by the Board</b>	
The Board is asked to note the content of the report.	
<b>Board Assurance Framework</b>	
The Board Assurance Framework is in development.	
<b>Are there any Resource Implications (including Financial, Staffing etc)?</b>	
No	
<b>Have you carried out an Equality Impact Assessment and is it attached?</b>	
No	
<b>Have you involved patients, carers and the public in the preparation of the report?</b>	
No	

# **Chief Executive Report**

## **Integrated Care Board Meeting**

**1 November 2023**

### **1. Purpose**

This paper provides an update from the Chief Executive of NHS South Yorkshire on the work of the ICB and system partners for September and October 2023.

### **2. Integrated Care System Update**

#### **2.1 Integrated Care Partnership Board meeting.**

The focus of the Integrated Care Partnership Board in October was the relationship between employment and improving population health. Barnsley Council, supported by local, national, and international experts, are leading a commission on the relationship between work and health. The focus is particularly on how to support people with health challenges or perhaps with caring responsibilities back into the labour market.

The South Yorkshire Mayoral Combined Authority gave an update regarding an established programme, the Working Win, which seeks to support people with health challenges into paid roles in primary care. The ICP also focussed on its priority of supporting and developing the whole health and care workforce in South Yorkshire recognising the contribution of voluntary and unpaid carers as well as those in paid roles.

#### **2.2 NHS South Yorkshire Integrated Care Board Annual General Meeting.**

NHS South Yorkshire held its first Annual General Meeting in October, with more than 60 people attending the event. This included the opportunity to hear from Nicola Ennis, South Yorkshire Children's and Young People's Alliance Programme Lead, and Ruth Brown, Chief Executive of Sheffield Children's NHS Foundation Trust, as they provided an update on the on-going work for Children and Young People across South Yorkshire. In addition, Partner board member Ben Anderson, Director of Public Health, Rotherham Metropolitan Borough Council, and Barbara Coyle, Associate Director Public Health Analysis at NHS South Yorkshire ICB, presented an overview of the health challenges faced by the local population.

#### **2.3 Independent Investigation Report into the Care and Treatment of Yusuf published**

NHS South Yorkshire commissioned an independent investigation into the death of Yusuf and the care and treatment he received from his first contact with health services on 15 November 2022. The report makes a number of recommendations for

organisations involved in his care and treatment which, while they would not have changed the course of events for Yusuf, should be implemented to ensure there is learning from this case.

All of the organisations involved have published assurance statements in response to the recommendations. The Rotherham NHS Foundation Trust will continue to review the action plan related to the recommendations with oversight via the Quality Committee and Trust Board. All the organisations involved in Yusuf's care have offered their sincere condolences to Yusuf's family. A copy of the report and assurance statements from The Rotherham NHS Foundation Trust, Sheffield Children's NHS Foundation Trust and Yorkshire Ambulance Service are available on the ICB website [here](#).

#### **2.4 Doncaster Royal Infirmary redevelopment.**

Earlier this year the Government announced major capital for a new hospital programme supporting the NHS to improve access to services. Given its aging infrastructure we had hoped that Doncaster Royal Infirmary was to be included. A bid had been developed by the Trust, supported by local MPs, the ICB and Doncaster Council, to build a new hospital on the Canal Basin site in Doncaster. Priority was given to buildings affected by RAAC and consequently the DRI bid was not approved despite its ageing infrastructure. Following this Lord Markham, the Health Minister with the lead for NHS capital development, visited DRI and met with the Trust and local partners, including MPs, the South Yorkshire Mayor, Council leaders and the ICB, to understand the challenges.

From this discussion three specific areas of work emerged. Firstly, to identify and seek funding to address the most pressing issues, building on the recent capital improvement projects the Trust has already successfully delivered. Secondly, an Estates Partnership has been established through the Doncaster Place to explore opportunities to deliver services currently provided at DRI in settings closer to our communities, working with community and social care partners. The aim is to provide more local and convenient access to services, such as investigations and consultations away from the main site. This would enable the third area of work, which is to develop longer term proposals for the redevelopment of the existing DRI site to deliver clinical services that require the facilities of a major hospital.

In addition, the Trust is refreshing its emergency planning work to mitigate the safety risk of any estates failure that might occur. This builds on the learning and improvements made following previous incidents. The Trust is working with both Doncaster Place partners, partners across South Yorkshire and NHS England as part of Northeast and Yorkshire Region to develop a whole system response plan under the NHS Emergency Preparedness, Resilience Response framework.

#### **2.4 Industrial action**

Further industrial action took place by consultants, doctors in training and radiographers at the beginning of October 2023, the first time three days of joint action by junior doctors and consultants had taken place. This followed action in mid-

September where both consultants and doctors in training took action, albeit with only 24 hours of overlapping joint action.

The NHS in South Yorkshire rescheduled elective care and diagnostic appointments, although urgent and emergency care was largely unaffected. Ahead of this extensive action the NHS reminded the public that they should continue to use health services as they usually would – using 999 and A&E in life threatening situations and using 111 online for other health concerns, and we are grateful to communities in South Yorkshire for following this advice.

NHS South Yorkshire has been continuing to provide support through its Incident Control Centre, which has operated at all times while action is taken in line with our Category 1 response status.

There are no future announced industrial action dates yet announced. However, it has been indicated new dates will be announced early in November if talks between unions and Government have not been scheduled by then.

## **2.5 Covid-19 and vaccinations**

South Yorkshire residents who are eligible have started to have their Covid and flu vaccines. The programme opened on 18 September 2023 as the NHS stepped up its winter vaccination programmes early in response to the risk of the new Covid variant.

Anyone who was eligible could book their Covid vaccinations via the NHS website, by downloading the NHS App, or by calling 119 for free if they can't get online. GP practices and other local NHS services have also been contacting people to offer both flu and Covid vaccines, and people can book the flu vaccine by searching online for a local pharmacy.

In South Yorkshire more than 550,000 people were eligible for the Covid booster. At the time of writing 175,000 doses had been administered, which is more than 31% of those eligible. Communities in Doncaster and Rotherham have had the highest uptake, with both over 35%. However, uptake in Barnsley is currently at 26%, and actions are being taken to increase uptake in the town.

The flu vaccine is also progressing, with nearly two thirds of care homes residents already having the jab at the time of writing. In addition, South Yorkshire has the highest uptake of the flu vaccination across North East and Yorkshire for school age children and for over 65-year-olds. The system is not the lowest performer in any of the age groups or cohorts eligible for the vaccine.

Elsewhere, the second round of public hearings for the UK Covid inquiry is now under way. The sessions will hear evidence about key decision-making in Westminster between early January and February 2022. The inquiry is chaired by crossbench peer Baroness Hallett and the second round of hearings will last until the end of 2023. The round follows the first public hearings, which were linked to the UK's resilience and preparedness.

## **2.6 Winter planning**

NHS South Yorkshire has made significant progress on its winter planning in line with the guidance set out by NHS England. The main priorities for Winter are supporting alternatives to emergency departments, flow within hospitals and discharge of patients who are deemed medically fit.

Each of South Yorkshire's four places have identified four High Impact Changes to prioritise into and over Winter. These are:

- Sheffield: Community Beds, Intermediate Care, Single Point of Contact, Virtual Wards
- Barnsley: Frailty, Inpatient Flow, Community Beds, Intermediate Care
- Doncaster: Same Day Emergency Care (SDEC), Frailty, Inpatient Flow, Care Transfer Hub
- Rotherham: Same Day Emergency Care (SDEC), Frailty, Community beds, Care Transfer Hub

In addition, Place Urgent and Emergency Care Delivery Boards have signed off plans, with an ICB submission to NHSE region. The plans include continuing to build the System Coordination Centre and operating model for oversight of the system; a focus on workforce health and wellbeing; scrutiny of demand and capacity, fully utilising the Better Care Fund; a focus on timely discharge and collaboration with social care; and maximising role of Voluntary Sector.

## **2.7 Phase 3 of Right Care, Right Person launched in South Yorkshire**

The final phase of Right Care, Right Person (RCRP) launched on Monday 23 October in South Yorkshire. The programme aims to protect vulnerable people who need support for mental health related incidents. This phase focuses specifically on mental health patients requiring specialist support and assessment by trained mental health professionals, as well as patients who voluntarily agree to attend treatment facilities. In these instances, the principles of RCRP will be used to ensure vulnerable members of our community are receiving the correct support from the correct organisation, and can access the help they need.

RCRP is a national initiative and we have been implementing this in a phased way in South Yorkshire. Phases 1 and 2, which focused on concern for welfare incidents and reports of people walking out from healthcare facilities prior to receiving treatment, went live earlier this year and continue to be embedded into our working practices.

## **3. NHS South Yorkshire**

### **3.1 NHS England ICB Running Costs Allowance (RCA)**

NHS England has mandated a 30% reduction in the Running Cost Allowance (RCA) for all ICBs. NHS South Yorkshire's formal staff consultation on the new team structures required to comply with this reduction has now completed. The ICB has also received national approval to offer voluntary redundancy for colleagues whose posts are at risk. Feedback from the consultation will inform the Final Consultation Outcome Report, which will be shared with all staff.

### **3.2 Delegation of Specialised Commissioning**

Discussions are continuing between NHS England and the ICBs in the North East and Yorkshire regarding the delegation of responsibility for commissioning Specialised Services from April 2024. It has now been agreed by all parties that the transfer of responsibility will be deferred until April 2025. This will allow for further due diligence to be undertaken and ensure a safe transfer of this responsibility. ICB's and NHSE are committed to our continued approach of joint work during this transition period.

## **4. NHS South Yorkshire Place Updates**

### **4.1 Sheffield**

Following the public consultation to relocate Sheffield city centre GP practices into a three new GP health centres, further public meetings are taking place to share views on the detailed plans. Two practices, PCS City and PCS Mulberry, are proposing to move to a new site in the former Royal Bank of Scotland building on Church Street. These are part of the £37m investment to transform general practice in Sheffield, which is part of the wider investment of £57m across South Yorkshire, which will also primary care developments in Doncaster and Rotherham.

Elsewhere, Sheffield brought together 30 local organisations that support unpaid carers for its first Carers Roadshow. The Roadshow was organised by Sheffield City Council, Sheffield Carers Centre, Sheffield Young Carers, and NHS South Yorkshire and is also supported by NHS England, Sheffield Teaching Hospitals NHSFT and Sheffield Health and Social Care NHSFT, as well as two national Carers charities Carers UK and Carers Trust. There are over 60,000 unpaid carers in Sheffield with only approximately 10,000 having contact with the Sheffield Carers Centre, Sheffield Young Carers and Sheffield Parent Carer Forum so awareness needs to be raised and carers encouraged to reach out.

In addition, Sheffield Health and Social Care FT won a major national award for their work in supporting people with mental health illness in the community. SHSC beat eight other finalists to win Community Care Initiative of the Year at this week's HSJ Patient Safety Awards.

### **4.2 Doncaster**

The £15m Mexborough Elective Orthopaedic Centre (MEOC) has made further progress with a large part of the facility installed in late September. The project, which is a collaborative between Doncaster and Bassetlaw Teaching Hospitals, Rotherham NHS Foundation Trust and Barnsley Hospital NHS Foundation Trust, will see communities from across South Yorkshire who are awaiting orthopaedic treatment will have the choice of receiving care and treatment at the centre, in addition to their local hospital, once it opens in the New Year.

Colleagues In Doncaster supported a GP Improvement Week, which is a collaborative effort involving a multitude of healthcare organisations to bolster GP capacity. The aim is to ultimately lead to improved patient access and more consistent care. This



initiative, taking place at The Burns Practice in Doncaster, will help us have a clear picture of where pressure points are and identify paths for improvement when meeting patient demands. This initiative is an opportunity to build upon the lessons learned and the collaborative spirit that emerged during the pandemic.

### **4.3 Rotherham**

South Yorkshire and Bassetlaw Cancer Alliance are working with Cancer Research UK to deliver Talk Cancer Workshops across South Yorkshire, including in Rotherham. The first of these took place at The Unity Centre in Rotherham. Cancer Research UK's cancer awareness training programme, Talk Cancer, equips everyday people with the skills and confidence to have conversations about cancer and health with people in their community.

### **4.4 Barnsley**

Amanda Pritchard, NHS England Chief Executive, visited the Community Diagnostic Centre (CDC) at Barnsley Glass Works and the How's Thi Ticker initiative at the nearby market. At both Amanda was able to see the ground-breaking work that is being done in the town, which is expected to be used as an exemplar for how the wider NHS can provide services in town centres and other community spaces. The CDC itself has been awarded the prestigious title of "Project of the Year" at the annual Healthcare Estates and Facilities Management Awards (HEFMA).

## **5. General Updates**

### **5.1 CYP Alliance obesity event**

The South Yorkshire Children and Young People's Alliance held a collaborative networking event with partner organisations to look at services across South Yorkshire to manage obesity for children and young people. The South Yorkshire Children and Young People's Alliance programme of work aims to reduce health inequalities and improve outcomes for children and young people in South Yorkshire with a strong focus on ensuring early intervention and prevention.

One of the programme's priorities is to work in partnership to reduce childhood obesity and promote healthy lifestyles that will be maintained into adulthood. We know children and young people who experience inequalities and live in poverty are more likely to be obese. It is vital they have access to services and social prescribing offers that best support their needs locally. The event was in line with the Integrated Care Partnership strategy to give children in South Yorkshire the best start in life.

### **5.2 Black History Month**

Black History Month is held each year in October. It is a national celebration aiming to promote and celebrate the contributions of Black communities to society and to foster a better understanding of Black history in general. It provides an opportunity to celebrate the here and now and to look forward to future possibilities.

One of the ways we can do this is by highlighting role models and the Health Service Journal published a list of the most influential Black, Asian and minority ethnic people in health during October 2023. In the list is Professor Laura Serrant, who back in 1986 was one of the first nursing students to graduate from Sheffield City Polytechnic and the only Black nurse in the class. Prof Serrant's poem about the Windrush Generation's contribution to the NHS is incorporated as part of the monument near Waterloo Station celebrating this.

## **5.3 National Awards**

### **5.3.1 Allied Health Professionals**

Allied Health Professionals celebrated AHP awareness day in October to share the important role they play. AHPs are the third-largest clinical workforce within health and care, and they play a pivotal role in providing excellent care to patients. The theme for this year builds on the NHS Long Term Workforce Plan about being in the right place at the right time and with the right skills, and this is key given the role AHPs can play in both the prevention of ill health and supporting people back to health after an inpatient stay, amongst many other important roles. In South Yorkshire AHPs won four of the eight awards they were nominated for at the Chief AHP Officer awards. These were:

- AHP Public Health Champion award 2023. This went to the Sport for Confidence Team after they conducted a pilot embedding physical activity into a whole system approach to adult health & social care.
- AHP Digital practice award 2023. This was awarded to Rachel Radford, a Speech and Language Therapist from The Rotherham Foundation Trust, for embedding video appointments for Voice Therapy, which was subsequently adopted across the ICS.
- AHP Workforce transformation award 2023. This was awarded to Fiona Leahy, a Physiotherapist from Doncaster and Bassetlaw Teaching Hospital Trust, for her system wide work on Support Workforce education and career advancement, and inception of T Level industry placements.
- AHP Research impact award 2023. This was awarded to Natalie Jones, Clinical Academic Occupational Therapist, Research Associate and NIHR Clinical Doctorate Fellow at University of Sheffield and Sheffield Teaching Hospitals Foundation Trust.

### **5.3.2 Medicines Management**

The Medicines Optimisation Teams in Sheffield and Rotherham have received national recognition at the 2023 PrescQIPP Awards. The Rotherham team won the Patient Safety and Addressing Overprescribing Award for the launch of Antidepressant Review Clinics, which also won the overall PrescQIPP Silver award. Antidepressant Review Clinics in Rotherham have helped to significantly reduce long term use of antidepressants in the area. The new virtual clinics allow patients that wish to stop their antidepressants to receive quick support and counselling.

The Sheffield team, in collaboration with Sheffield's Childrens Hospital, won the Sustainability Award for their Collaborative Inhaler Returns initiative. The Collaborative

Inhaler Returns initiative has seen a programme of education for patients about safe disposal of inhalers and new ways to do so. All used inhalers, minus the spacer, can be returned to local pharmacies or Sheffield Children's Hospital for safer disposal.

**Gavin Boyle**

**Chief Executive NHS South Yorkshire Integrated Care Board**

**Date: 1 November 2023**

