

Executive Summary

Report to the Council of Governors

Being Held on 19 March 2024

Subject	System and Partnerships Updates
Supporting TEG Member	Kirsten Major, Chief Executive
Compiled by	Claire Coles, Business Manager
Status¹	D/N

PURPOSE OF THE REPORT

To provide an update on system partnership working arrangements within the Trust's core partnerships.

KEY POINTS

Sheffield Health and Care Partnership

As a member of the Sheffield Health and Care Partnership (HCP), we collaborate with organisations across Sheffield to improve the delivery of services for our patients and the wider community in the city. A link to the papers from the recent Health and Care Partnership meeting held on 11 December 2023 can be found at the following link ([here](#)).

South Yorkshire and Bassetlaw Acute Federation

The Trust is one of five trusts which makes up the Acute Federation. We are committed to using our collective expertise and resources to ensure the people of South Yorkshire and Bassetlaw (SYB) have prompt access to excellent healthcare. The Acute Federation is led by the Trust Chairs and Chief Executives, alongside a range of professional partnership groups and is supported by a Managing Director and programme team. Further information on the partnership can be found following the link ([here](#)).

A summary assurance report is also presented to the meeting today (item 23.5 (Paper Sv)).

NHS South Yorkshire Integrated Care Board (SY ICB)

NHS South Yorkshire is the organisation that is responsible for developing a plan for meeting the health needs of the population in Sheffield. Papers from the most recent South Yorkshire Integrated Care Board, held in Public on 3 January 2024 can be found at the following link ([here](#)). The ICB is part of the Integrated Care Partnership for South Yorkshire, which brings together a wide range of partners, not just the NHS, to develop the plan to address the broader health, public health, and social care needs of the population. The ST ICB Chief Executive report is included at Appendix A.

I attended a number of engagement activities and meetings during December 2023 and January 2024 related to these core partnerships:

- Acute Federation System Delivery Group on 15 December 2023
- ICB and Trust Chairs and Chief Executives monthly planning meeting 15 January 2024

IMPLICATIONS²

Aim of the STHFT Corporate Strategy		✓ Tick as appropriate
1	Deliver the Best Clinical Outcomes	✓
2	Provide Patient Centred Services	✓
3	Employ Caring and Cared for Staff	✓
4	Spend Public Money Wisely	✓

5	Create a Sustainable Organisation	✓
6	Deliver Excellent Research, Education and Innovation	✓

RECOMMENDATIONS

The Council of Governors is asked to **NOTE** the updates from the Trust's core partnerships.

APPROVAL PROCESS

Meeting	Date	Approved Y/N
Board of Directors	30/01/2024	



Chief Executive Report

Integrated Care Board Meeting

3 January 2024

Author(s)	Gavin Boyle, SY ICB Chief Executive
Sponsor Director	Gavin Boyle, SY ICB Chief Executive
Purpose of Paper	
The purpose of the report is to provide an update from the Chief Executive on key matters to members of the Integrated Care Board.	
Key Issues / Points to Note	
Key issues to note are contained within the attached report from the Chief Executive.	
Is your report for Approval / Consideration / Noting	
To note.	
Recommendations / Action Required by the Board	
The Board is asked to note the content of the report.	
Board Assurance Framework	
The Board Assurance Framework is in development.	
Are there any Resource Implications (including Financial, Staffing etc)?	
No	
Have you carried out an Equality Impact Assessment and is it attached?	
No	
Have you involved patients, carers and the public in the preparation of the report?	
No	

Chief Executive Report

Integrated Care Board Meeting

3 January 2024

1. Purpose

This paper provides an update from the Chief Executive of NHS South Yorkshire on the work of the ICB and system partners for November and December 2023.

2. Integrated Care System Update

2.1 Integrated Care Partnership Board meeting.

In November the meeting of the Integrated Care Partnership Board focussed on our work to reduce smoking in South Yorkshire. Partners across the Integrated Care Partnership have written to elected representatives to voice their support for proposed legislation 'Creating a smoke-free generation' recently announced by the Prime Minister and subject to a national consultation exercise. The proposed legislation would make it an offence to sell tobacco products to anyone born on or after 1 January 2009, meaning that any child 14 or younger would never be legally sold tobacco. This would have a huge impact on the health and wellbeing of local people. In South Yorkshire:

- There are at least 16,000 hospital admissions due to smoking each year.
- Smoking takes the lives of 5,900 people every year from our communities.
- Smokers are 2.5 times more likely to need social care and on average will need care 10 years earlier than non-smokers.
- There are also estimates that suggest there are around 11,000 people out of work due to smoking.
- More than 50% of those on lower incomes admitted to hospital found to be smokers during screening.

In South Yorkshire we are investing £1.8m in our Quit programme to try and encourage more smokers to stop. This important work has been successful in reducing smoking rates in our region and it has been estimated that 950 lives have been saved so far because of the programme. Whilst we have made progress there is more to do, our estimates are that there are still more than 150,000 smokers in South Yorkshire, our aim is to more than halve this number.

2.2 Financial position

The current financial position of health and care services across England continues to be challenging.

In November NHS England wrote to all Trusts and ICBs requesting that for the remainder of 2023/24 organisations work to improve the financial position whilst maintaining safe patient services, prioritising emergency care and other time critical work such as cancer treatment. There is also additional opportunity for acute hospital trusts to earn income through the Elective Recovery Fund to help maintain progress with reducing waiting times for planned treatments and procedures.

NHS England has made an additional £800m available to ICBs to address additional costs incurred as a result of industrial action. NHS South Yorkshire has received £22.8m of this.

The South Yorkshire ICS deficit at Month 8 is currently £44.7m. Whilst this is an improvement on Month 7, we are still anticipating a year end deficit. The ICB is currently working with NHS providers to minimise this, ensure that financial controls are operating effectively and that agreed plans are being delivered.

We are also working with our place partnerships and cross-South Yorkshire alliances and collaboratives to develop plans for 2024/25 in anticipation of national planning guidance expected before Christmas.

2.3 Industrial action

Industrial action by doctors in training took place between 20-23 December 2023, with further action planned 3-9 January 2024. This is the first strike since joint action by junior doctors and consultants in October 2023.

BMA members who are consultants are currently considering a new pay offer which will potentially see an additional on average 4.95% increase added to the 6% annual rise that has already been given. Speciality and Specialist (SaS) doctors are also considering a revised pay offer.

The NHS in South Yorkshire is working hard to maintain safe urgent and emergency care services as well as elective care and diagnostic appointments during the strikes. As a result of the duration and timing of this latest action the NHS is reminding the public that they should use NHS services wisely but should continue to use 999 and A&E in life threatening situations and 111 online for other health concerns.

NHS South Yorkshire has been continuing to provide support through its Incident Co-ordination Centre, which has operated at all times while action is being taken to meet our Category 1 emergency response duty.

2.4 Covid-19 and vaccinations

We have now vaccinated more than 50% of our eligible population with an autumn booster, which is 277,000 vaccinations since September 2023. This compares well with our regional partners and the national average. The deadline for using the NHS vaccination booking system was 14 December 2023. After this date, patients have

been able to access a small number of specific vaccination clinics. NHS South Yorkshire will be continuing to encourage all those who are eligible to receive their vaccination.

Primary Care Sheffield has been selected to run the Covid-19 Medicines Decision Unit (CMDU) for South Yorkshire. The CMDU is designed to provide access to Covid-19 treatments for patients who are at the highest risk in the community. Patients 16-years-old or under with a paediatrician (including under 18's still under paediatric care) will be treated by Sheffield Children's Hospital via their paediatric specialist.

In addition, more than 47% of our eligible population have now had a flu vaccine, which is 386,000 vaccinations. In South Yorkshire we have the highest school age and over 75 years population uptake in the North East and Yorkshire region.

2.5 Winter planning

Our plans for supporting Winter are now in full implementation, including offering alternatives to emergency departments, improving 'flow' within hospitals and the discharge of patients who are medically fit. The initiatives include:

- Expanded 'virtual' wards in our Places so that patients can receive specialist care in their own homes to avoid or shorten a hospital stay. This also releases capacity for the next patients who need it.
- Increased number of patients who are treated in Same Day Emergency Care (SDEC) units. This reduces the impact on Emergency Departments and reduces the number of patients who are admitted to hospital.
- Closer working between health and social care reducing the number of patients who are medically fit for discharge but are waiting to go home or to their next place of care. Some of our acute providers have also expanded their discharge lounges ahead of winter to facilitate this.
- Improved ambulance handover at Emergency Departments to release crews as rapidly as possible.

The timing of industrial action by junior doctors adds further to the difficulty of managing this traditionally busy period but all system partners are working together to mitigate this risk.

South Yorkshire was not selected to receive a share of £40m of additional national funding announced in December 2023 given comparatively better performance than in other parts of the country.

2.6 Patient choice for planned treatments

A new national initiative aimed at offering patients a potential alternative choice of where to have their treatment was launched last month. The Patient Initiated Digital Mutual Aid System (PIDMAS) has been created to help manage the process of

patients who are eligible to register their interest in being treated regionally or nationally.

The initiative, which is open to 7,000 patients in South Yorkshire in Cohort 1 who have been waiting over 40 weeks, allows individual patients to request to move to an alternative provider if they can provide treatment sooner. However, there may be circumstances in which it is not clinically appropriate for a patient to move to a different hospital or alternative capacity is not available. At the time of writing 250 patients (3.5% of those eligible) had registered to transfer and nearly 30 patients had been identified as potentially being offered alternative care. We are now working with those providers to try to successfully transfer their care.

We are awaiting confirmation that the national plan for further cohorts of patients in a staged process will go ahead as later cohorts have now been delayed. The intention was previously that by March 2024 all patients waiting over 18 weeks (including those aged under 18), will be invited to indicate if they wish the ICB to seek an alternative provider for them.

3. NHS South Yorkshire

3.1 NHS England ICB Running Costs Allowance (RCA)

NHS England will reduce the Running Cost Allowance (RCA) for all ICBs by 30% over the next two years. The ICB has instituted an organisational change programme to reflect this requirement. The formal staff consultation on the new team structures has now completed and the Outcome Report has been shared with all staff. The ICB received national approval to offer voluntary redundancy for some colleagues whose posts are at risk. We will be working with colleagues and trade union representatives as we implement the new arrangements between January and March 2024.

3.2 NHS Research Engagement Network Development programme

As part of the second phase of the NHS Research Engagement Network Development Programme South Yorkshire ICS, in partnership with South Yorkshire Innovation Hub and VCSE Alliance, has secured £93,000 of funding to work with voluntary and community organisations, local National Institute for Health Research partners and health and care staff from across the region to share best practice for designing and delivering inclusive research.

One of our primary aims is to tackle health inequality and as part of this giving equal opportunity to be involved in research trials to help improve future care as well as giving access to novel medicines and treatments is vital.

3.3 NHS Maternity and Neonatal Independent Senior Advocate pilot

South Yorkshire has been chosen as one of 21 ICBs to take part in the NHS Maternity and Neonatal Independent Senior Advocate pilot. Maternity and Neonatal Independent Senior Advocates help to ensure the voices of women and families are listened to, heard and their wishes acted upon by their maternity and neonatal care

providers when they have experienced an adverse outcome during maternity and/or neonatal care. The pilot, which will run until March 2025, follows the immediate and essential actions identified in the Ockenden Review into Maternity Services at Shrewsbury and Telford NHS Trust.

3.4 Chair Appointment, Sheffield Children's Hospital.

Sheffield Children's NHS Foundation Trust has appointed Professor Laura Serrant OBE as its new Trust Chair. Prof. Serrant, who is a nurse by profession with strong links to Sheffield, is currently Regional Head of Nursing for the Northeast and Yorkshire at NHS England and a Professor of Nursing at Manchester Metropolitan University, where she was previously Head of Department. She will take over the Chair from Sarah Jones, who completed her final term at Sheffield Children's on 31 December 2023 after more than seven years in post.

4. NHS South Yorkshire Place Updates

4.1 Sheffield

NHS South Yorkshire leaders recently met with colleagues from Sheffield's voluntary sector to hear about their work and to discuss how the NHS and voluntary organisations can work more closely together to better meet the needs of local communities, improve health and tackle health inequalities. The group visited Sheffield African Caribbean Mental Health Association (SACHMA) in Pitsmoor. SACHMA is an African and Caribbean community led organisation that offers health and social support to all communities in Sheffield. They provide specialist services to people in need of assistance with their health and care needs because of their age, youth, disability, financial hardship, or social disadvantage.

Sheffield's Birley Health Centre was named Nursing Team of the Year at the General Practice Awards. The seven-strong team have had a number of achievements this year, including performance for cervical screening, foot checks and baby vaccinations, which contributed to the practice's best year in terms of the Quality of Outcomes Framework (QOF).

4.2 Doncaster

Doncaster and Bassetlaw Teaching Hospitals is expanding its virtual ward service ahead of winter. The service aims to care for 300 patients concurrently, which will alleviate pressures on bed capacity at Doncaster Royal Infirmary and creating much-needed space for those needing urgent and emergency care. The service, which was launched earlier in the year, has cared for nearly 150 patients so far. Patients are, on average, admitted to the Virtual Ward for around eight days, with the longest recorded duration being 14 days.

The Endoscopy Unit at The Montagu Community Diagnostic Centre (CDC) has officially opened. The CDC includes an endoscopy suite with training facilities, and multifunctional clinic rooms, including ultrasound. Additionally, the work initiated during

phase one of the project will continue, with mobile units facilitating CT and MRI scanning. In addition, the £15m Mexborough Elective Orthopaedic Centre (MEOC) is expected to open in the New Year. The project, which is a collaboration between Doncaster and Bassetlaw Teaching Hospitals, Rotherham NHS Foundation Trust, and Barnsley Hospital NHS Foundation Trust. The centre will provide an option for people from across South Yorkshire waiting for orthopaedic surgery in addition to their local hospital.

4.3 Rotherham

A new programme of digital support has launched for communities in Rotherham. Rotherham Metropolitan Borough Council, NHS South Yorkshire, RotherFed, Voluntary Action Rotherham, RNN Colleges, Age UK Rotherham and Barnardo's have partnered together to support digital inclusion in the borough. It is important that we increase the opportunities for local people to access health information to support them in managing their health and care. Giving people the knowledge, skills and confidence will provide them with easier and faster access to advice and support they need.

4.4 Barnsley

One of the largest health and social care careers events took place in Barnsley on 22 November 2023, introducing local students to a range of job opportunities within health and social care. 600 Barnsley secondary school and college students signed up to the 'We Care Into The Future' to find out more about the huge range of jobs and volunteering opportunities available in the health and care sector. The students visited over 40 stands highlighting over 100 different careers. Health and social care staff were on hand to talk about the variety of jobs as well as raise the aspirations of our young people.

5. General Updates

5.1 Dentistry

NHS South Yorkshire brought together more than 80 colleagues from a range of professions, local authority leaders and Healthwatch representatives, to discuss Oral Health and Dentistry in South Yorkshire. The ICB took on the commissioning responsibility for this service from April 2023. Although dentistry performance is comparable to other areas in North East and Yorkshire, we know that access is still a key issue for our communities, particular those from more deprived neighbourhoods.

We also know that we must improve our approach to prevention, for example in South Yorkshire a child is four times more likely to require tooth extraction in secondary care than the England average. We heard some great examples of where prevention is improving outcomes for our children and young people through programmes such as toothbrushing clubs and better information on diet and sugar – for example the "Sheffield is Sweet Enough" campaign.

The dental contract is likely to be nationally reviewed in the coming years. As an ICB we will have a focus on dentistry next year and plan to listen to our communities on their concerns, as well as highlight some of the initiatives taking place.

5.2 HSJ Awards

The ground-breaking South Yorkshire integrated health and care staff wellbeing programme to change the culture around menopause in the workplace was highly commended for the prestigious HSJ Staff Wellbeing Award category. NHS South Yorkshire has worked in partnership with 15 organisations from South Yorkshire's local authorities, hospitals, primary care, social care, and the voluntary sector coming together to share learning and best practice on changing the culture around menopause in the workplace.

All 15 organisations in the integrated care system are now accredited menopause friendly employers, the only example of integrated system achievement in the country. Partners have been working together on initiatives and are showing a real commitment to making menopause something that is discussed in day-to-day conversations.

Teams across South Yorkshire were also Highly Commended for the Integrated Care Initiative of the Year. The teams at NHS South Yorkshire ICB, Doncaster and Bassetlaw Teaching Hospitals Foundation Trust, Primary Care Doncaster and Rotherham, Doncaster and South Humber Foundation Trust and FCMS Doncaster won for the Doncaster Wound Care Alliance

In addition, SHSC were shortlisted for Mental Health Innovation of the Year for "Less Talk, More Action": Listening to, and working with community leaders to reduce Race Inequalities in Mental health.

5.3 Not in a Day's Work - Zero Tolerance to Abuse of NHS Staff

NHS South Yorkshire is supporting primary care staff across the region to put a stop to aggressive and abusive behaviour from patients and members of the public under a new zero tolerance approach and public campaign backed by South Yorkshire Police called #NotInADaysWork.

As reported incidences have increased in recent months, frontline NHS primary care workers such as GP practice, pharmacy, dental and optometrist staff across the region are being offered support and advice from NHS South Yorkshire on reporting such behaviour, and guidance on a process for dealing with it.

Many practices and pharmacies already operate a zero-tolerance approach towards abusive behaviour and will ultimately exercise their right to refuse to see or treat people who are persistently aggressive or abusive. We welcome the public's support for this campaign.

Gavin Boyle

Chief Executive NHS South Yorkshire Integrated Care Board

Date: 3 January 2024