

# SHEFFIELD TEACHING HOSPITALS NHS FOUNDATION TRUST

## EXECUTIVE SUMMARY

### REPORT TO THE BOARD OF DIRECTORS MEETING

HELD ON 30<sup>th</sup> NOVEMBER 2021

<b>Subject</b>	2021/22 Capital Programme and 5 Year Plan
<b>Supporting TEG Member</b>	Neil Priestley
<b>Author</b>	Neil Priestley
<b>Status<sup>1</sup></b>	A/N

#### **PURPOSE OF THE REPORT**

To provide an update on the 2021/22 Capital Programme and 5 Year Capital Plan.

#### **KEY POINTS**

1. The current Capital Programme/Plan shows an over-commitment against the 2021/22 Operational Capital envelope (OCA).
2. However, there are major slippage risks which will need managing to avoid an under commitment against the OCA and loss of investment opportunity.
3. The position for the following 2/3 years appears very challenging, on the basis of current expectations of expenditure on the proposed new Electronic Patient Record, and will necessitate a combination of restricted new scheme approvals, reduced ring-fenced budgets and attraction of additional funding.
4. Significant additional capital funding for the NHS over the next 3 years was announced in the Government's Budget on 27<sup>th</sup> October 2021.
5. Further major schemes related to the Weston Park Cancer Centre Upgrade, Maternity EPR and SYB Pathology Network will require specific funding solutions and external support.
6. Capital planning/prioritisation and scheme "value engineering" continue to be crucial in securing maximum value for money from constrained resources.

#### **IMPLICATIONS<sup>2</sup>**

<b>AIM OF THE STHFT CORPORATE STRATEGY 2017-2020</b>		<b>TICK AS APPROPRIATE</b>
1	Deliver the Best Clinical Outcomes	
2	Provide Patient Centred Services	
3	Employ Caring and Cared for Staff	
4	Spend Public Money Wisely	✓
5	Deliver Excellent Research, Education & Innovation	

#### **RECOMMENDATIONS**

As per Section 7 of the report.

#### **APPROVAL PROCESS**

<b>Meeting</b>	<b>Date</b>	<b>Approved Y/N</b>

<sup>1</sup> Status: A = Approval  
D = Debate  
N = Note

<sup>2</sup> Against the five aims of the STHFT Corporate Strategy 2017-2020

# SHEFFIELD TEACHING HOSPITALS NHS FOUNDATION TRUST

## BOARD OF DIRECTORS 30<sup>th</sup> NOVEMBER 2021

### 2021/22 CAPITAL PROGRAMME AND 5 YEAR PLAN – QUARTER 2 UPDATE

#### **1. INTRODUCTION**

- 1.1 This report continues the process of monitoring progress on the Trust's 2021/22 Capital Programme and 5 Year Plan. It considers the position at mid October 2021 and outlines the major changes since the Q1 Update considered by the Trust Board in July 2021.
- 1.2 As previously noted, the application of Operational Capital Allocations (OCA) as the national capital framework for 2021/22 onwards has changed the capital planning and monitoring regime significantly. Major efforts have been made to drive delivery of the 2021/22 Capital Programme and to develop more sustainable approaches for future years.
- 1.3 The current capital expenditure plan for 2021/22 stands at £50.6m, which is a £6.5m over-commitment against approved funding. **However, the extent of potential slippage identified means that delivery of the 2021/22 plan and full use of available resources remains uncertain.**
- 1.4 Appendix A includes a list of “probable” and “possible” schemes which are not yet included in the Capital Programme but which will require further consideration. The “probable” schemes include assumed costs relating the proposed purchase of a new Electronic Patient Record (EPR) system. **Based on current information this will give extremely limited flexibility for other new schemes in the next 2 to 3 years unless ring-fenced budgets are reduced and/or additional funding received.**
- 1.5 Appendix A also notes a number of potential major schemes which will require separate funding arrangements, i.e. Weston Park Cancer Centre upgrade, Maternity EPR and SYB Pathology Network developments.

#### **2. OVERVIEW OF THE CAPITAL PROGRAMME AND PLAN**

- 2.1 The capital plan for 2021/22 – 2025/26 as per Appendix A shows the following programmed expenditure position (net of donations and PFI lifecycle costs) against the OCA:-

	2021/22 £m	2022/23 £m	2023/24 £m	2024/25 £m	2025/26 £m
Operational Capital Allocation (assumed for future years)	42.7	42.7	42.7	42.7	42.7
Programmed Expenditure (excl. items in addition to the OCA)	(49.2)	(29.3)	(20.0)	(20.0)	(20.0)
<b>Under/(Over) Commitment against OCA</b>	<b>(6.5)</b>	<b>13.4</b>	<b>22.7</b>	<b>22.7</b>	<b>22.7</b>
Probable Further Schemes	(0.5)	(27.9)	(22.0)	(7.4)	0.0
<b>Net Capital Plan Position</b>	<b>(7.0)</b>	<b>(14.5)</b>	<b>0.7</b>	<b>15.3</b>	<b>22.7</b>
<b>Cumulative Net Capital Plan Position</b>	<b>(7.0)</b>	<b>(21.5)</b>	<b>(20.8)</b>	<b>(5.5)</b>	<b>17.2</b>

- 2.2 Whilst there is currently a £6.5m over-commitment on the 2021/22 Capital Programme, Appendix C identifies quantified risks of slippage or cost adjustments. **This highlights £7.5m of slippage risks in 2021/22 which is a major concern given that it could result in an ultimate under commitment and a loss of investment opportunity.** The Q1 Update identified around £5m of possible contingency actions and these have largely been actioned. There are unlikely to be many further options to advance capital spend so managing the slippage risks is critical if an acceptable 2021/22 outturn position is to be achieved.
- 2.3 However, given the need to fund the proposed EPR replacement within the Trust's annual OCA, the 5 Year Capital Plan (including probable schemes) shows a very challenging position for 2022/23 which can only be recovered cumulatively by 2024/25 from a combination of minimal further scheme approvals, ring-fenced budgets cuts and additional PDC funding. A £6m bid has been submitted for funding to support the EPR (with the support of the ICS) and other opportunities may arise in the coming years.
- 2.4 It is worth noting that in the Government's Budget on 27<sup>th</sup> October 2021, an additional £5.9b of NHS capital funding over the next 3 financial years was announced. This was stated as being to support elective recovery and improve digital technology with specific funding for diagnostic services (£2.3b); surgical hubs, bed capacity and equipment (£1.5b); and innovative use of technology (£2.1b).
- 2.5 It remains very challenging to drive full use of the 2021/22 OCA whilst potentially having to restrict capital spend in 2022/23. Further clarity on the timescales and spend for the EPR should be available in December following receipt of the proposals from short-listed suppliers.

### **3. ASSUMED FUNDING**

- 3.1 The currently assumed funding in the 2021/22 Capital Programme consists of:
- ◆ The OCA of £42.7m
  - ◆ Assumed cover (outside of the OCA) for PFI Lifecycle costs of £0.9m.
  - ◆ £0.5m from donations.
- 3.2 At this stage the OCA for 2022/23 and thereafter is not known and so, for planning purposes, it is currently assumed that it will remain at the same level as for 2021/22.
- 3.3 There are a number of funding variables which will impact on the 2021/22 position as follows:
- ◆ Doncaster & Bassetlaw Hospitals has incurred an unexpected £12.4m cost related to problems within its Women & Children's Unit. It has been suggested that this "emergency" should be funded across the SYB system with a request for a £4.2m contribution from STH.
  - ◆ The Trust has had Targeted Investment Fund bids totalling £6.028m approved which will enable the contribution to the DBH emergency and facilitate further investments to enable recovery of elective services.
  - ◆ There will be further funding releases in the second half of the year, particularly relating to IT, Pathology (LIMS) and Imaging, with limited time to invest.

3.4 There will also be a cash gap to fund this level of OCA investment against recurrent internally generated resources (largely the annual depreciation charge) of around £80m over the 5 year plan period. This can only be sustained from existing cash balances if a breakeven position is achieved on the revenue position.

#### **4. CHANGES TO APPROVED PROGRAMMED EXPENDITURE**

4.1 There have been various changes to approved expenditure since the Programme was approved due to scheme approvals, allocation of specific schemes from the ring-fenced envelopes and cost updates on planned schemes.

4.2 In headline terms the planned expenditure (net of donations and other OCA exclusions) increased by £4.9m to £49.2m in Quarter 2. This reflects costs relating to the 7<sup>th</sup> MRI and WPH Bunkers enabling schemes, slippage of £1.1m and advancements of £5.0m.

4.3 The Programme includes a number of high priority schemes which have received approval in the last quarter. These include:

- ◆ Replacement Linear Accelerator (£2.1m).
- ◆ Refurbishment of RHH Ward H1 and H2 (£4.0m)
- ◆ NGH Renal Pipework (£0.9m)
- ◆ NGH Firth & Chesterman Chillers (£1.1m)
- ◆ Burleigh Medical Centre SACT Development (£0.2m)

#### **5. FURTHER RISKS AND CONTINGENCIES**

5.1 Appendix C identifies the current quantified financial risks to the capital position.

5.2 Other risks to delivering the 2021/22 Capital Programme and 5 Year Plan are:

- ◆ Additional unavoidable schemes, for which investment cover is not available (see Appendix A) – **High Risk**. Mitigating actions include:
  - Attracting PDC funding, particularly in relation to Orthopaedics Elective Hub, Endoscopy, WPH bunkers and the EPR.
  - Loans/Leases.
  - Additional charitable donations/contributions
  - Further reducing ring-fenced budgets/restrictions or scheme approvals
- ◆ Increased costs for existing schemes, particularly given current economic and supply chain issues – **Medium Risk**. Mitigating actions include robust case scrutiny, tight management of scheme specifications and firm cost control as schemes progress.
- ◆ Risk of major slippage on 2021/22 schemes, due to operational and logistical barriers inherent in managing a major programme of over £45m whilst managing COVID-19, elective recovery, staff absences, etc. – **High Risk**. Mitigating actions include early and robust planning of schemes in close conjunction with Directorates, tight planning and forecasting, prompt actions in developing and finalising schemes, effective procurement and identification/approval of options to advance schemes where slippage occurs.

5.3 Prioritisation against the ring-fenced budgets for 2021/22 is well advanced, with additional work still to do on some envelopes.

5.4 Business planning/capital prioritisation; strong links to external funding sources; logistical and practical scheme co-ordination; good forecasting; and “value engineering” will be critical in order to secure maximum value for money from constrained capital funding. Revenue affordability will also remain a key issue.

## **6. BUSINESS CASES**

6.1 The Capital Programme at Appendix B formally identifies the status of all current “approved” capital schemes.

6.2 Fees have been allocated for work in developing Business Cases for the following schemes:

- ◆ Firth 7/CCU
- ◆ Gastroenterology Facilities (NGH and RHH)
- ◆ RHH LV Generators
- ◆ JHW Ward Refurbishment
- ◆ Chesterman Theatres
- ◆ Orthopaedic Reconfiguration

6.3 Since the Quarter 1 Update was considered at the Trust Board meeting in July, the following schemes have formally commenced:

- ◆ 7<sup>th</sup> MRI Scanner
- ◆ NGH CT Scanner
- ◆ Hip Fracture Ward
- ◆ Refurbishment of RHH Ward H1 and H2
- ◆ NGH Washer Disinfectant Replacement

6.4 A number of schemes have also been completed since the Q1 Update, with the most notable being:

- ◆ RHH A Floor Theatres
- ◆ NGH Pharmacy
- ◆ Wheata Place Community Dentistry
- ◆ JHW Bereavement Suite
- ◆ Central Clinic Pre-Operative Assessment

## **7. RECOMMENDATIONS**

The Board of Directors is asked to:-

7.1 Approve the latest 2021/22 Capital Programme.

7.2 Note the significant 2021/22 slippage risk and the consequences of under-delivering against the Operational Capital Allocation.

7.3 Note the potentially significant over-commitment on the 2022/23 to 2024/25 position, which will need to be addressed via an appropriate combination of restrictions to new scheme approvals, ring-fenced budget cuts and additional funding.

- 7.4 Note the list of “probable” and “possible” schemes at Appendix A which, along with other schemes which will emerge over the five year period, will require further consideration and careful prioritisation.
- 7.5 Note the risks outlined in Section 5 above, and the need to continue to identify any opportunities to secure additional capital funding.
- 7.6 Note the importance of capital planning/prioritisation and “value engineering” in securing maximum benefits from limited capital and revenue funding.

Neil Priestley  
Chief Finance Officer  
November 2021

## SHEFFIELD TEACHING HOSPITALS NHS FOUNDATION TRUST - CAPITAL EXPENDITURE PLAN

APPENDIX A

## 2021/22 - 2025/26 CAPITAL EXPENDITURE PLAN

		2021/22	2022/23	2023/24	2024/25	2025/26	
		£	£	£	£	£	
<b>Programmed Capital Expenditure as at 18/10/21</b>		50,587,000	29,984,000	20,691,000	20,732,000	20,942,000	
Notified Operational Capital Allocation		42,743,000	42,743,000	42,743,000	42,743,000	42,743,000	<b>22/23 Onwards - provisional. OCA assumed as for 21/22</b>
IFRS12/PFI Lifecycle		925,000	684,000	641,000	682,000	892,000	
PDC Funding	Confirmed	0	0	0	0	0	
PDC Funding	Anticipated	0	0	0	0	0	
Donations		465,000	0	0	0	0	As per programme
<b>Gross Expenditure Target</b>		<b>44,133,000</b>	<b>43,427,000</b>	<b>43,384,000</b>	<b>43,425,000</b>	<b>43,635,000</b>	ICS agreed reduction by £4252k for presentational purposes (not reflected in table)
<b>Assumed available increase/(required reduction) to programmed spend achieve the OCA</b>	<b>75,068,000</b>	<b>-6,454,000</b>	<b>13,443,000</b>	<b>22,693,000</b>	<b>22,693,000</b>	<b>22,693,000</b>	

	Assumed		2021/22	2022/23	2023/24	2024/25	2025/26	
	Funding		£	£	£	£	£	
	Options							
<b>Other "Probable" Schemes</b>								
EPR Procurement		A		-10,385,000	-17,655,000	-6,109,000		Based on revised profile (Aug) following procurement pause. Assumes FBC approved May 22
Add'l Linear Accelerator Bunkers x2	Internal	B	0	-5,970,000	?			Assumed need for x2 bunkers. Pre-planning application submitted. Earliest start date Dec 21. £630k included in Programme for Cooling Systems & VIE Plant
Cardiac Theatre Refurbishment	Internal	A	-140,000	-2,000,000	-2,200,000	-2,309,000	0	Planning work to commence for ventilation only. Possible link to Hybrid Theatre. Complete Oct 24
Estates Generator Programme	Internal	B	-200,000	-5,000,000	-1,847,000			RHH Scheme £7047k as per OBC to CIT 1/6/20. Profiling subject to procurement process.
Gastroenterology Facilities/RHH Endoscopy	Internal	U	-200,000	-4,473,000	0	0		Fees agreed CIT 25/11/19. Requires refurb of Ward H1 at RHH for decant space. £4673k as per OBC to CIT 27/9/21
Orthopaedics Reconfiguration	Internal	U		-4,000,000	-800,000			Options to review
NGH Endoscopy	Internal	U		-750,000				Concept in development
Longley Lane	Internal	U	?					Potential uses include Car Parking, Phlebotomy Services, Community Diagnostic Hub, etc.
Ventilation Upgrades	Internal	U	?	?	?	?		Project Group to be established. £350k for Firth 5/6 within 21/22 programme
Theatre Refurbishment planning sum in Capital Programme			0	4,614,000	500,000	1,000,000		Available to offset v probable needs
<b>Total Approved and Probable Schemes</b>			<b>-57,924,000</b>	<b>-540,000</b>	<b>-27,964,000</b>	<b>-22,002,000</b>	<b>-7,418,000</b>	<b>0</b>
<b>NET CAPITAL PLAN POSITION</b>			<b>17,144,000</b>	<b>-6,994,000</b>	<b>-14,521,000</b>	<b>691,000</b>	<b>15,275,000</b>	<b>22,693,000</b>
<b>Possible Schemes</b>								
Hybrid (Endovascular) Theatre	Internal	U	-300,000	-3,900,000				Options and financial feasibility under consideration. Moved from probable schemes
Firth 7/CCU Refurbishment	Internal/Charitable	B		-1,300,000	-2,650,000			Indicative OBC costs less £300k enabling works approved. Potential use of Ward Refurb funding. Moved from probable schemes
Major Trauma Ward	Internal	B	-300,000	-1,500,000				Proposal to BPT. Moved from probable schemes.
SDEC/SAC/TAU changes	Internal	U		-100,000	-4,800,000			Concept in development: £4.9m indicative cost
JHW Ward Refurbishment	Internal	B	?	?	-2,400,000	-3,505,000		£5.9m projected total cost - covers 2 Labour Wards, additional birthing pool and ventilation. Need for earlier work re CQC action plan
NGH Radiology Outpatients	Internal	U	-500,000	-4,000,000				SOC to CIT 6/1/20
Outpatient Facilities, RHH & NGH	Internal	U		-1,000,000	-2,640,000	-1,000,000		MSK approved. Wider Trust Strategy (post COVID-19) to be developed including Blood Disorders.
Dermatology Facilities	Internal	U			-2,000,000	-2,000,000		Concept paper for upgrade to facilities produced but being reconsidered.
A&E Frontdoor/NGH Assessment Developments	Internal	U		-2,500,000	-4,000,000	-4,000,000		Linked to re-provision of Fracture Clinic post 2022. Moved from probable schemes
Re-provision of Fracture Clinic	Internal	U		-2,500,000				Would be enabled by Orthopaedics Reconfiguration scheme. Moved from probable schemes
Critical Care Capacity	Internal	U			-5,000,000			Requirement unclear but potential requirement in 5 year period
Private Patient Facilities	External	U				-1,000,000		Scheme(s) dependent upon clinical opportunity/facility necessary.
Expansion/Upgrade of Bev Stokes	Internal	U		-3,000,000				Paused. Some refurbishment required. Likely smaller qualitative scheme
Palliative Care Unit Upgrade	Charitable	U			-2,500,000	-7,000,000		Consideration of options underway
Renal Ambulatory Unit	Internal	U				-500,000		Clinical model requires further consideration
Intra-Operative MRI Scanner (RHH A Floor)	Internal/Charitable	U		-100,000	-4,764,000			OBC to be refined. Potential for theatre area to be charitably funded
WPH MRI Simulator/MRI Linac	Internal	U	?	0	-2,000,000			Case of need to be submitted but not supported.
Ophthalmology Reconfiguration	Internal	U		-1,000,000	-950,000			Emerging £2m+ scheme
Intestinal Failure Service	Internal	U	?					Subject to tender exercise; outcome not yet known
Chesterfield Renal Satellite Unit	Internal	U		-1,200,000				Practical plan yet to be agreed





**SHEFFIELD TEACHING HOSPITALS NHS FOUNDATION TRUST - 2021/22 - 2025/26 CAPITAL PROGRAMME**

**SUMMARY OF APPROVED SCHEMES AGAINST RESOURCES AVAILABLE**

**Appendix B**

CAPITAL PROGRAMME DETAILS	2021/22	2022/23	2023/24	2024/25	2025/26
<b>Approved Scheme Details:</b>					
Medical Equipment Modernisation	12,750,000	11,588,000	6,200,000	6,200,000	6,200,000
Information Technology	5,402,000	1,944,000	1,750,000	1,750,000	1,750,000
Service Development	11,281,000	2,422,000	3,550,000	3,550,000	3,550,000
Infrastructure	22,323,000	14,446,000	9,591,000	9,632,000	9,842,000
Leased Assets	0	0	0	0	0
Planned Rev-Cap Transfers	0	284,000	300,000	300,000	300,000
Funding for Unfunded Schemes	0	0	0	0	0
VAT Recovery	-1,169,000	-700,000	-700,000	-700,000	-700,000
Directly Donated Equipment	0	0	0	0	0
<b>Approved Expenditure Total</b>	<b>50,587,000</b>	<b>29,984,000</b>	<b>20,691,000</b>	<b>20,732,000</b>	<b>20,942,000</b>

APPROVED SCHEME DETAILS BY SITE	NGH					RHH					CCDH				
	2021/22	2022/23	2023/24	2024/25	2025/26	2021/22	2022/23	2023/24	2024/25	2025/26	2021/22	2022/23	2023/24	2024/25	2025/26
Medical Equipment Modernisation	2,320,000	0	0	0	0	4,289,000	799,000	0	0	0	179,000	0	0	0	0
Information Technology	381,000	46,000	0	0	0	370,000	0	0	0	0	0	0	0	0	0
Service Development	4,686,000	311,000	0	0	0	2,557,000	33,000	0	0	0	0	0	0	0	0
Infrastructure	6,330,000	1,034,000	641,000	682,000	892,000	10,864,000	2,934,000	0	0	0	941,000	0	0	0	0
Leased Assets	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>APPROVED SCHEME TOTAL</b>	<b>13,717,000</b>	<b>1,391,000</b>	<b>641,000</b>	<b>682,000</b>	<b>892,000</b>	<b>18,080,000</b>	<b>3,766,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,120,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

APPROVED SCHEME DETAILS BY SITE	JHW					WPH					CHS				
	2021/22	2022/23	2023/24	2024/25	2025/26	2021/22	2022/23	2023/24	2024/25	2025/26	2021/22	2022/23	2023/24	2024/25	2025/26
Medical Equipment Modernisation	473,000	0	0	0	0	2,151,000	3,446,000	0	0	0	29,000	0	0	0	0
Information Technology	0	0	0	0	0	80,000	0	0	0	0	0	0	0	0	0
Service Development	235,000	0	0	0	0	1,790,000	0	0	0	0	1,891,000	0	0	0	0
Infrastructure	255,000	1,500,000	1,500,000	1,000,000	937,000	338,000	667,000	0	0	0	342,000	0	0	0	0
Leased Assets	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>APPROVED SCHEME TOTAL</b>	<b>963,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,000,000</b>	<b>937,000</b>	<b>4,359,000</b>	<b>4,113,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,262,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

APPROVED SCHEME DETAILS BY SITE	STH UNALLOCATED				
	2021/22	2022/23	2023/24	2024/25	2025/26
Medical Equipment Modernisation	3,309,000	7,343,000	6,200,000	6,200,000	6,200,000
Information Technology	4,571,000	1,898,000	1,750,000	1,750,000	1,750,000
Service Development	122,000	2,078,000	3,550,000	3,550,000	3,550,000
Infrastructure	3,253,000	8,311,000	7,450,000	7,950,000	8,013,000
Leased Assets	0	0	0	0	0
Planned Rev-Cap Transfers	0	284,000	300,000	300,000	300,000
Funding for Unfunded Schemes	0	0	0	0	0
VAT Recovery	-1,169,000	-700,000	-700,000	-700,000	-700,000
Directly Donated Equipment	0	0	0	0	0
<b>APPROVED SCHEME TOTAL</b>	<b>10,086,000</b>	<b>19,214,000</b>	<b>18,550,000</b>	<b>19,050,000</b>	<b>19,113,000</b>

MEDICAL EQUIPMENT MODERNISATION

APPROVED SCHEME DETAILS	SITE	SCHEME STATUS	INITIAL APPROVED SUM	LATEST APPROVED SUM	CUMULATIVE SPEND TO 31/3/21	REMAINING PROGRAMMED EXPENDITURE					PROJECT LEAD	BUDGET LEAD	COMMENTS	
						2021/22	2022/23	2023/24	2024/25	2025/26				TOTAL
Annual Upgrade Programme	NGH	Approved				847,000	0				847,000	MDMG	CK	
Annual Upgrade Programme	RHH	Approved				489,000	0				489,000	MDMG	CK	
Annual Upgrade Programme	CCDH	Approved				179,000	0				179,000	MDMG	CK	
Annual Upgrade Programme	JHW	Approved				473,000	0				473,000	MDMG	CK	
Annual Upgrade Programme	WPH	Approved				0	0				0	MDMG	CK	
Annual Upgrade Programme	CHS	Approved				29,000	0				29,000	MDMG	CK	
Annual Upgrade Programme	STH	Approved				3,330,000	105,000				3,435,000	MDMG	CK	
Annual Upgrade Programme - Unallocated	STH	Planning Sum				-119,000	3,095,000	3,200,000	3,200,000	3,200,000	12,576,000	MDMG	CK	
Major Equipment Replacement Programme	STH	Planning Sum				0	4,143,000	3,000,000	3,000,000	3,000,000	13,143,000	MDMG	CK	
Donated Medical Equipment	NGH	Approved				13,000	0				13,000	MDMG	CK	
Donated Medical Equipment	RHH	Approved				43,000	0				43,000	MDMG	CK	
Donated Medical Equipment	CCDH	Approved				0	0				0	MDMG	CK	
Donated Medical Equipment	JHW	Approved				0	0				0	MDMG	CK	
Donated Medical Equipment	WPH	Approved				0	0				0	MDMG	CK	
Donated Medical Equipment	CHS	Approved				0	0				0	MDMG	CK	
Clinical Skills Equipment	NGH	Planning Sum									0	MDMG	CK	
Clinical Skills Equipment	RHH	Planning Sum									0	MDMG	CK	
Clinical Skills Equipment	JHW	Planning Sum									0	MDMG	CK	
Clinical Skills Equipment	CCDH	Planning Sum									0	MDMG	CK	
Clinical Skills Equipment	WPH	Planning Sum									0	MDMG	CK	
Clinical Skills Equipment	CHS	Planning Sum									0	MDMG	CK	
Replacement Cath Labs	NGH	Completed	1,073,000	2,788,000	2,764,836	23,000					23,000	C Monk	CM	Slippage of £69k from 18/19 to 19/20 for flexcardio; £37k savings on build and F&F; £23k slippage from 19/20 to 20/21; £23k slippage from 20/21 to 21/22
Fluoroscopy Replacement x2, NGH	NGH	Completed	1,000,000	1,011,000	1,002,923	8,000					8,000	P Bailey	PBa	FBC agreed 24/4/17; NGH NF1 £419k equip+£169k works = £588k; NGH NF2 £419k equip+£112k works = £531k; £5k advance from 18/19 to 17/18; £17k Video Fluoroscopy agreed 12/9/18; £66k in 18/19; slip £8k from 19/20 to 20/21; £35k saving on build in 20/21; £8k slippage for cabling from 20/21 to 21/22
8th Linear Accelerator	WPH	Completed	2,094,000	2,094,000	2,008,913	85,000					85,000	S Tozer-Loft	DC	Agreed TEG 13/11/19; £7k advance from 20/21 to 19/20; Equipment budget internally re-aligned with NP agreement 26/11/20; £85k slippage from 20/21 to 21/22 for ancillary equip
COVID 19 Equipment	STH	Approved	1,746,000	3,251,000	3,163,848	88,000					88,000	P Whiting	PW	19/20 Mask Fitting Equipment; See supporting analysis tab
Liquid Chromatography Mass Spectrometry x2	NGH	OBC Approved	400,000	400,000	0	400,000					400,000	P Bailey	PBa	Agreed CIT 2/11/20; £400k slippage from 20/21 to 21/22
3rd CT Scanner, NGH	NGH	FBC Approved	5,000	1,029,000	264	1,029,000					1,029,000	P Bailey	PBa	SOC agreed CIT 2/22/21 £761k + assumption £239k for enabling works. OBC agreed CIT 26/7/21 £1029k
Lithotripter Replacement	RHH	OBC Approved	500,000	500,000	0	500,000					500,000	S Gregory	SG	Agreed CIT 22/2/21
RHH SPEC-CT Gamma Camera	RHH	FBC Approved	1,440,000	1,445,000	0	646,000	799,000				1,445,000	P Bailey	PBa	Fees agreed CIT 22/3/21; OBC agreed CIT 26/4/21 Equipment £450k + Works £990k = £1440k
WPH SPEC-CT Gamma Camera	WPH	OBC Approved	3,446,000	3,446,000	0	0	3,446,000				3,446,000	P Bailey	PBa	OBC agreed CIT 24/5/21; Assumed equipment at £450k
7th MRI Scanner, RHH	RHH	FBC Approved	1,789,000	2,611,000	0	2,611,000					2,611,000	P Bailey	PBa	OBC considered CIT 23/3/21; £1032k equip + £757k turnkey. Equipment Procurement route confirmed 5/7/21. Enabling works confirmed at £694k CIT 26/7/21. FBC CIT 6/9/21 £2611k
Replacement Linear Accelerator (LA4)	WPH	Approved	1,879,000	2,066,000		2,066,000					2,066,000	S Tozer-Loft	DC	Approved NP 8/6/21
<b>MEDICAL EQUIPMENT MODERNISATION TOTAL</b>						<b>12,750,000</b>	<b>11,588,000</b>	<b>6,200,000</b>	<b>6,200,000</b>	<b>6,200,000</b>	<b>42,938,000</b>			

INFORMATION TECHNOLOGY

APPROVED SCHEME DETAILS	SITE	SCHEME STATUS	INITIAL APPROVED SUM	LATEST APPROVED SUM	CUMULATIVE SPEND TO 31/3/21	REMAINING PROGRAMMED EXPENDITURE					PROJECT LEAD	BUDGET LEAD	COMMENTS	
						2021/22	2022/23	2023/24	2024/25	2025/26				TOTAL
General IT Systems/Telecoms Development	NGH	Approved				148,000	0				148,000	S Addy	MN	
General IT Systems/Telecoms Development	RHH	Approved				16,000	0				16,000	S Addy	MN	
General IT Systems/Telecoms Development	WPH	Approved				80,000	0				80,000	S Addy	MN	
General IT Systems/Telecoms Development	JHW	Approved				0	0				0	S Addy	MN	
General IT Systems/Telecoms Development	CHS	Approved				0	0				0	S Addy	MN	
General IT Systems/Telecoms Development	STH	Approved				1,198,000	8,000	0			1,206,000	S Addy	MN	
Informatics Strategic & Corporate - Unallocated	STH	Planning Sum				421,000	1,250,000	1,250,000	1,250,000	1,250,000	5,421,000	S Addy	MN	
Informatics Infrastructure - Unallocated	STH	Planning Sum				1,080,000	482,000	500,000	500,000	500,000	3,072,000	S Addy	MN	
Renal Information System	NGH	Completed	426,000	531,000	505,453	27,000					27,000	C Monk	CM	Approved CIT 5/9/11; OBC CIT 29/6/15 £807k; Revised FBC £561k+£220k = £781k agreed NP 14/7/15; £54k slippage to 16/17; £177k saving 16/17; £57k saving in 17/18; £76k slippage to 18/19; up agreed CIT 03/09/18; £19k saving in 18/19; £37k slippage from 18/19 to 19/20; £1k slippage from 19/20 to 20/21
Purchase to Pay Software	NGH	Approved	109,000	106,000	61,218	0	46,000				46,000	N Priestley	NP	£109k Agreed CIT 30/9/13; £2k VAT recovery; £18k slippage from 18/19 to 19/20



Service Block Redevelopment	RHH	Fees/Approved	1,050,000	2,199,000	1,321,428	878,000					878,000	S Hindmarch	CN	E1050k RHH Generators. E900k +E52k generator slippage to 18/19. E80k RHH Generator fees agreed on ringfence plan March 18. CIT agreed 22/10/18 E450k for 3 further boilers.; E9k RHH HVV slippage from 18/19 to 19/20; E117k RHH Boiler (2nd set of x3) slippage from 18/19 to 19/20. Addl boiler E30k agreed CIT 3/6/19. E7k RHH HVV Generator Fees. E25k RHH Generator fees CIT 1/ VAT recovery; E18k generator slippage from 19/20 to 20/21. E90k additional work agreed by PGB/NP in 19/20 (wired from RHH LTHW). E5k slippage from 19/20 to 20/21 for additional work. E15k in 19/20 on main scheme. E3k advance for the additional boiler from 20/21 to 19/20
RHH LTHW	RHH	Approved	15,000	3,597,000	2,978,999	617,000					617,000	S Hindmarch	CN	Fees agreed CIT 6/6/16; E4k savings in 16/17. E350k re J Floor LTHW agreed CIT 24/4/17; E6k overspend in 17/18. CIT 22/10/18 agreed E1.2m for R Plant Room & E500k for B Floor Day Case. E slippage from 18/19 to 19/20. Includes E10k fees D Floor East agreed 9/6/19. E90k uplift no 5 boiler; E29k VAT recovery; transfer E90k additional work agreed by PGB/NP in 19/20 (wired from Servil Redevelopment). E39k advance from 20/21 to 19/20 for R & S Floor Plant. E162k overspend on R & S Floor in 19/20. E46k overspend on B Floor Daycase & D Floor West in 19/20. E6k slippage from 20/21 for D Floor East; E14k VAT recovery
Firth Wing Theatres	NGH	Completed	5,000	5,675,000	5,177,797	497,000					497,000	S Hindmarch	CN	E7k advance from 18/19 to 17/18. FBC E4845k agreed F&P 10/9/18; E40k sluice room top up from Ward Refurb. Uplift by E292k for Corridors from NCPPE. E70k re MAC upgrade; E221k advance fr 18/19 for Firth Theatres. E40k saving in 18/19 for Firth Sluice Rooms 3/4/8/9. E23k slippage from 18/19 to 19/20 for C&D Level Corridors. E70k slippage from 18/19 to 19/20 for MAC Upgrade. E3k from 18/19 to 19/20 for CCTV Security Taskforce/Top 12 Doors. E5k fees for Pharmacy Accommodation agreed CIT 2/9/19. E30k LED lighting. E254k for Firth Corridors B&E agreed CIT 7/10/19. Fireworks; E143k VAT recovery; E530k advance from 20/21 to 19/20 for Firth Theatres. E327k slippage from 19/20 to 20/21 for Firth Corridors. E70k slippage from 19/20 to 20/21 for MAC Upgrade; slippage from 19/20 to 20/21 for CCTV/Top Ten Doors. E5k overspend in 19/20 for Pharmacy Accommodation. E1k overspend in 19/20 for LED lighting. E3k overspend in 19/20 for Fireworks; E70k MNW; E2k VAT recovery; E238k uplift re Liquidation provision
NGH LV Generators	NGH	Approved	32,000	1,366,000	1,226,213	139,000					139,000	S Hindmarch	CN	Agreed CIT 4/9/17; E30k slippage 17/18 to 18/19; E32k slippage from 18/19 to 19/20. OBC at E891k agreed CIT 7/10/19; E8k slippage from 19/20 to 20/21. Approved NP 30/7/20. Funded from CIR
CCTV Upgrade	STH	OBC Approved	10,000	765,000	-264	765,000					765,000	A Jones	AJ	E10k fees agreed CIT 25/6/18; E10k slippage from 18/19 to 19/20. OBC approved CIT 24/6/19 E755k investment; E500k CIR
Jessops Wing Ward Refurbishment	JHW	Fees	5,000	58,000	53,999	5,000					5,000	S Hindmarch	CN	Fees agreed NP 4/1/19; E1k slippage from 18/19 to 19/20. E8k 19/20 Fireworks; E11k overspend in 19/20 for Fireworks
Chesterman Theatres	NGH	Fees	8,000	14,000	9,031	5,000					5,000	S Hindmarch	CN	
NGH CHP	NGH	Fees	5,000	65,000	6,308	58,000					58,000	S Hindmarch	CN	Agreed CIT 3/6/19; E9k fees slippage from 19/20 to 20/21
JHW Theatre Refurbishment	JHW	Fees	10,000	5,198,000	11,472	250,000	1,500,000	1,500,000	1,000,000	937,000	5,187,000	S Hindmarch	CN	Fees agreed CIT 27/1/20; OBC approved CIT 26/4/21
RHH Ward H1 Refurbishment	RHH	Approved	1,520,000	2,108,000	12,266	2,096,000					2,096,000	S Hindmarch	CN	20/21 Planning Assumption; E35k H Floor Toilets +E2061k tender return = E2096k. Post tender sum confirmed NP 15/9/21
WPH External Cladding	WPH	Fees	5,000	5,000	0	5,000					5,000	S Hindmarch	CN	
RHH B Road Water Proofing	RHH	Fees/Planning Sum	10,000	4,980,000	15,838	2,300,000	2,664,000				4,964,000	S Hindmarch	CN	OBC E4980k
CCDH Covid Restart	CCDH	Approved	15,000	1,301,000	959,829	941,000					941,000	C Wilkie	CN	
RHH T Floor Chillers	RHH	Completed	1,300,000	1,120,000	724,995	395,000					395,000	S Hindmarch	CN	Funded from Critical Infrastructure Risk; T Floor Chillers E1000k -E180k = E820k + Replacement Fume Extract E300k; E100k slippage Fume Extract
Critical Care Chiller Unit Replacement	NGH	Completed	300,000	420,000	395,872	24,000					24,000	S Hindmarch	CN	Funded from Critical Infrastructure Risk
CPU LV Generator	NGH	Completed	300,000	410,000	302,631	107,000					107,000	S Hindmarch	CN	Funded from Critical Infrastructure Risk
Chesterman Cooling Systems	NGH	Completed	500,000	400,000	139,398	261,000					261,000	S Hindmarch	CN	Funded from Critical Infrastructure Risk
Labs Alternate Power Supply	NGH	Completed	250,000	350,000	263,364	87,000					87,000	S Hindmarch	CN	Funded from Critical Infrastructure Risk
Vickers Verandah Refurbishment	NGH	Completed	800,000	1,005,000	248,574	756,000					756,000	S Hindmarch	CN	Funded from Critical Infrastructure Risk; E280k Vickers D Floor Corridor
Vicker 11/12 Roof	NGH	Completed	200,000	400,000	275,301	125,000					125,000	S Hindmarch	CN	Funded from Critical Infrastructure Risk
Central Clinic Lift/Pre-Op Refurbishment	CHS	Completed	183,000	927,000	584,589	342,000					342,000	S Hindmarch	CN	COVID bid; Approved to progress NP25/9/20. Lift cost updated to E217k CIT 2/11/20. Works cost for Pre-Op Assessment E593k agreed CIT 2/11/20; E52k Central Clinic Wi-Fi
Longley Lane IT/Telephony Infrastructure	NGH	Completed	126,000	182,000	103,401	79,000					79,000	S Hindmarch	CN	Agreed NP 22/2/21. E25k uplift Access Control
WPH Lifts	WPH	Approved	22,000	1,000,000	0	333,000	667,000				1,000,000	S Hindmarch	CN	
Fire Dampers, RHH	RHH	Approved	21,000	21,000	0	21,000					21,000	S Hindmarch	CN	M Floor Labs Fire Dampers; agreed SH 23/4/21
Lab Benchng - RHH/Medical School/JHW	RHH	Fees	10,000	10,000	0	10,000					10,000	S Hindmarch	CN	UoS Directly Donated Scheme
Vickers Modular Wards	NGH	Approved	294,000	294,000	0	294,000					294,000	S Hindmarch	CN	Approved GOLD Command 6/5/21 re Vickers 2/3 Fire Suppression System
RHH Ward H2 Refurbishment	RHH	Approved	1,520,000	2,061,000	0	1,855,000	206,000				2,061,000	S Hindmarch	CN	Agreed CIT 24/5/21; Post tender sum confirmed NP 15/9/21
Ventilation Works	NGH	Approved	350,000	350,000	0	350,000					350,000	S Hindmarch	CN	Agreed NP 12/6/21
NGH Renal Pipework	NGH	Approved	385,000	887,000	0	887,000					887,000	S Hindmarch	CN	Agreed CIT 28/6/21. Uplift to E887k confirmed 2/8/21
MEC Lifts	NGH	Approved	200,000	200,000	0	200,000					200,000	S Hindmarch	CN	
Huntsman Lifts	NGH	Approved	200,000	200,000	0	200,000					200,000	S Hindmarch	CN	
Firth Chiller Replacement	NGH	Approved	613,000	613,000	0	613,000					613,000	S Hindmarch	CN	
Chesterman Chiller Replacement	NGH	Approved	526,000	526,000	0	526,000					526,000	S Hindmarch	CN	
<b>INFRASTRUCTURE TOTAL</b>						<b>22,323,000</b>	<b>14,446,000</b>	<b>9,591,000</b>	<b>9,632,000</b>	<b>9,842,000</b>	<b>65,834,000</b>			

**LEASED ASSETS**

APPROVED SCHEME DETAILS	SITE	SCHEME STATUS	INITIAL APPROVED SUM	LATEST APPROVED SUM	CUMULATIVE SPEND TO 31/3/21	REMAINING PROGRAMMED EXPENDITURE					TOTAL	PROJECT LEAD	BUDGET LEAD	COMMENTS	
						2021/22	2022/23	2023/24	2024/25	2025/26					
<b>LEASED ASSET TOTAL</b>						<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>				

**OTHER**

APPROVED SCHEME DETAILS	SITE	SCHEME STATUS	INITIAL APPROVED SUM	LATEST APPROVED SUM	CUMULATIVE SPEND TO 31/3/21	REMAINING PROGRAMMED EXPENDITURE					TOTAL	PROJECT LEAD	BUDGET LEAD	COMMENTS
						2021/22	2022/23	2023/24	2024/25	2025/26				
Planned rev-cap Transfers/Redefinition of Capital	STH	Planning Sum				0	284,000	300,000	300,000	300,000	1,184,000	N Priestley	NP	
Funding for Unfunded Schemes	STH	Planning Sum									0	N Priestley	NP	
VAT Recovery	STH	Planning Sum				-1,169,000	-700,000	-700,000	-700,000	-700,000	-3,969,000	N Priestley	NP	
Directly Donated Equipment	STH	Planning Sum									0	N Priestley	NP	

## 2021/22 - 2025/26 CAPITAL PROGRAMME - RISKS AND CONTINGENCIES SUMMARY

Known Risks:	21/22 Unallocated Budget	2021/22 £	2022/23 £	2023/24 £	2024/25 £	2025/26 £	
<b>Ring fenced Envelopes:</b>							
Medical Equipment	-119,000						Planned over-commitment v slippage risks
Major Equipment	0						
Informatics Strategic & Corporate	421,000						ROTEM equipment £25k, OSV Database Phase 2 £41k, Neonates EPR NRR only, Terrarecon Upgrade replacement £100k, leaves £255k unallocated
Informatics Infrastructure	1,080,000						K Floor Acuity savings £13k, Inventory Management £34k savings, Data Centre switches £41k cost pressure, Community Wi-Fi cost pressure £15k, Telephony SIP enablement £16k cost pressure, End of Life Servers £100k, leaves £955k unallocated
Service Development	0						
Facilities & Security Infrastructure	0						Decontamination Room for Cleaning of Linen Cages £36k approved in principle CIT 6/9/21 - subject to Estates confirmation of costs
Estates Infrastructure	2,391,000						NGH LV Generators overspend £24k; Huntsman/ED Electrical Strategy Fees £50k, NGH Main Cold Water Pipework £300k, RHH Alternative Cold Water Supply fees £30k - subject to capital/revenue classification. Leaves £3126k unallocated
Ward Refurbishment Programme	0						
Non Clinical Public Environments	73,000						Schemes yet to be prioritised
Theatre Refurbishment Programme	0						
<b>Risks Expected to Emerge in Short-Term (not yet fully quantified/confirmed):</b>							
<b>Cost Increases to approved schemes:-</b>							
<b>a) Schemes previously advised completed:</b>							
- Unfunded schemes		65,000					As at M6, largely Hadfield re-equipping
- Equipment in consumables deals		100,000					Value TBC and nature of arrangement, but expectation will be defined as Finance lease under IAS 17
<b>b) Ongoing Schemes/Schemes in development:</b>							
- 3rd CT Scanner		?					Potential cost pressure being investigated
- Potential Estates works for Lithotriper		?					Potential cost pressure being investigated
- WPH-JHW Link Bridge		35,000					Overspend at M6
- JHW Bereavement Suite		19,000					Potential cost pressure - contingency retained by CIT
- Gastroenterology Facilities		50,000					Overspend at M6
- CCDH COVID Restart		250,000					Ventilation/heating pressures. Potential funding via HEE
- NGH Secret Garden		42,000					SCH Grant letter only issued for £250k not £292k as stated in CIT paper
- Longley Lane IT/Telephony Facilities		100,000					Overspend to be investigated
<b>Cost Reductions to approved schemes:-</b>							
- Endocrine Investigation Unit		-30,000	30,000				Potential savings being confirmed
- Wheata Dental		-70,000	70,000				Potential savings being confirmed
- A Floor Theatres		?					Potential savings being confirmed
<b>Subtotal - Expected Net Commitments/(Savings)</b>		<b>561,000</b>	<b>100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Slippage Risks:</b>							
- MDMG Incubators		-128,000	128,000				Procurement requires market approach/deliverability as yet unknown
- MDMG Scopes		-60,000	60,000				Procurement requires market approach/deliverability as yet unknown
- MDMG Image Intensifiers		-384,000	384,000				Procurement requires market approach/deliverability as yet unknown
- MDMG Pascal Laser		-81,000	81,000				Procurement requires market approach/deliverability as yet unknown
- MDMG Restorative Dentistry Microscopes		-121,000	121,000				Procurement requires market approach/deliverability as yet unknown
- MDMG Flexible Endoscopes x6		-45,000	45,000				Procurement requires market approach/deliverability as yet unknown
- MDMG Movement Monitoring System		-12,000	12,000				Procurement requires market approach/deliverability as yet unknown
- MDMG Liver Scannner (Fibroscan)		-90,000	90,000				Procurement requires market approach/deliverability as yet unknown
- MDMG Staining Instrument		-13,000	13,000				Procurement requires market approach/deliverability as yet unknown
- MDMG Microtomes x4		-36,000	36,000				Procurement requires market approach/deliverability as yet unknown
- MDMG Platelet Functioning Machine		-18,000	18,000				Procurement requires market approach/deliverability as yet unknown

- MDMG Fracture Table		-140,000	140,000				Procurement requires market approach/deliverability as yet unknown
- MDMG Unallocated		119,000	-119,000				MDMG Planned over-commitment v slippage risks
- Replacement Cath Labs		-23,000	23,000				
- 8th Linear Accelerator Equipment		?	?				£80k Commitments not yet made. Procurement to start Nov 21
- Mass Spectrometry x2		-400,000	400,000				Procurement yet to commence
- Lithotripter Replacement		-500,000	500,000				Site Visits planned Nov 21/Deliverability not yet known
- 7th MRI Scanner		?	?				Timetable delay by Siemens turnkey works contractor. Options being challenged
- Network Core		-192,000	192,000				Potential savings being confirmed
- Ophthalmology Merge		-10,000	10,000				£10k Potential savings being confirmed. £225k slippage risk to be managed
- Endoscopy Pillcam system		-22,000	22,000				
- Nuclear Medicine Dosimetry Software		-80,000	80,000				Dependent upon IT capacity
- Flexpod replacement		?	?				Professional services delivery tight against year end deadline
- IT Strategic & Corporate		-255,000	255,000				Unallocated envelope
- IT Infrastructure		-955,000	955,000				Unallocated envelope
- IT planned investments not yet started		-141,000	141,000				Risks to procurement/capacity on OSV Database Phase 2 £41k, Terrarecon Upgrade £100k
- WPH Pharmacy Aspects		?	?				Complex scheme - budget being investigated by Estates Lead
- RHH HASU		-150,000	150,000				Possible £150k savings being confirmed
- NGH Radiology		-260,000	260,000				Dependent upon move of ultrasound from A&E. Reflects unspent sum at M6
- MDT Rooms x3		-12,000	12,000				Plan on hold
- Ultraviolet C Decontamination Unit		-110,000	110,000				Supplier offer on hold: Supplier in takeover process
- Estates Infrastructure		-1,987,000	1,987,000				Unallocated envelope - See Chiller contingency proposal below
- Non Clinical Public Environments		-73,000	73,000				Schemes yet to be prioritised
- Service Development Block		?	?				Scheme complexity
- RHH LTHW		?	?				Scheme complexity
- CCTV Upgrade		-765,000	765,000				Scheme still in procurement. Unlikely to commence in 21/22
- NGH CHP		-58,000	58,000				Proposal unlikely to progress
- JHW Theatre Refurbishment		?	?				Complex/multi-phased scheme
- RHH B Road		?	?				Tender returns awaited/Business Continuity plans to be agreed
- NGH Renal Pipework		-130,000	130,000				Peter Moorhead potential slippage
- RHH HV Generators		?	?				5yr plan profile dependent upon procurement process
- Reversal 20/21 VAT provisions and liquidation claims		-328,000	328,000				RHH Lifts claim now settled; Firth Theatres o/s, VAT TBC
		-7,460,000	7,460,000	0	0	0	
<b>Advancement Opportunities:</b>							
- VDI investment		?	?				Options to advance being considered
- NW Load Balancers		?	?				£600K; Commercial aspects being explored, otherwise potential to start recurrent costs earlier than necessary
- Replacement Drying Cabinets NGH		57,000	-57,000				Agreed in principle CIT 25/4/21, subject to procurement confirmation
- Decontamination Room for Linen Cages		36,000	-36,000				Agreed in principle CIT 6/9/21, subject to Estates confirmation
		93,000	-93,000	0	0	0	

<b>Possible Contingencies:</b>	2021/22	2022/23	2023/24	2024/25	2025/26	
	£	£	£	£	£	
<b>Additional Income:</b>						
Charitable/Donated Funds	?	?	?	?	?	
National IT PDC Funding	?	?	?	?	?	Digital Maternity Systems, Digital Diagnostics Capability Programme (re Home Workstations, PACS/RIS Shared Image Platform, Clinical Decision Support), LIMS Hub (£510k in 21/22), Digital Pathology (£219k in 21/22), EPR (£6m bid made for 22/23), Digital Health Partnership Awards, Shared Care Records
National PDC Funding	?	?	?	?	?	Potential for Accelerator Funding, TBC Mechanical Thrombectomy Bi-plane
HEE Funding - CCDH	?					£300k request made
Cancer Alliance	?					Largely revenue bids, but some capital requests from Endoscopy, CardioThoracic's and Head & Neck
Targeted Investment Fund	6,028,000					
<b>Other:</b>						

Increase in Internally Generated resources/Re-invest I&E surplus	?	?	?	?	?	
Use of STH Cash balances		?	?	?	?	Expected to be required from 2022/23 onwards
Borrowing Facility	?	?	?	?	?	Schemes to be identified.
Lease rather than purchase future Major Equipment	?	?	?	?	?	Revenue consequences
Potential reduction to ring fenced capital budgets	?	?	?	?	?	
Removal prioritised schemes	?	?	?	?	?	
VAT recovery	?	?	?	?	?	Low likelihood given current HMRC considerations
Sale of Heeley Dental		?				Potential sale to be investigated
		<b>6,028,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>