

**SHEFFIELD TEACHING HOSPITALS NHS FOUNDATION TRUST**

**EXECUTIVE SUMMARY**

**REPORT TO THE BOARD OF DIRECTORS MEETING**

**HELD ON 18<sup>th</sup> JANUARY 2017**

<b>Subject</b>	2016/17 to 2020/21 Capital Programme/5 Year Plan
<b>Supporting TEG Member</b>	Neil Priestley
<b>Author</b>	Neil Priestley
<b>Status<sup>1</sup></b>	A/N

**PURPOSE OF THE REPORT**

To provide an update on the 2016/17 Capital Programme and 5 Year Capital Plan.

**KEY POINTS**

1. The Capital Programme remains manageable for 2016/17 with the 5 Year Plan also moving into a more manageable position since the last update. However, this relies on securing a loan for the RHH Q floor Theatres and assumes a reduced level of capital IT investments.
2. The plan position may become more over-committed as new schemes and priorities emerge over the five year period, particularly in respect of the proposed WPH Refurbishment scheme. Key issues for delivery of the 2016/17 Capital Programme and 5 Year Plan remain the progression of the IT Programme and various Theatre schemes.
3. The RHH Theatres Full Business Case is now available for Board consideration.
4. Capital planning/prioritisation and scheme "value engineering" continue to be crucial in securing maximum value for money from extremely constrained resources.
5. Proactive action will need to be taken to ensure that slippage in 2016/17 is kept to an acceptable level and expenditure plans for the medium term are robust.

**IMPLICATIONS<sup>2</sup>**

<b>AIM OF THE STHFT CORPORATE STRATEGY 2012-2017</b>		<b>TICK AS APPROPRIATE</b>
1	Deliver the Best Clinical Outcomes	
2	Provide Patient Centred Services	
3	Employ Caring and Cared for Staff	
4	Spend Public Money Wisely	✓
5	Deliver Excellent Research, Education & Innovation	

**RECOMMENDATIONS**

As per Section 7 of the report.

**APPROVAL PROCESS**

<b>Meeting</b>	<b>Date</b>	<b>Approved Y/N</b>

<sup>1</sup> Status: A = Approval  
A\* = Approval & Requiring Board Approval  
D = Debate  
N = Note

<sup>2</sup> Against the five aims of the STHFT Corporate Strategy 2012-2017

# SHEFFIELD TEACHING HOSPITALS NHS FOUNDATION TRUST

## BOARD OF DIRECTORS 18<sup>th</sup> JANUARY 2017

### 2016/17 TO 2020/21 CAPITAL PROGRAMME – QUARTER 3 UPDATE

#### **1. INTRODUCTION**

- 1.1 This report continues the process of monitoring progress on the Trust's Capital Programme. It considers the financial position at the end of December 2016 and outlines the major changes since approval of the 5 Year Capital Plan and 2016/17 Capital Programme.
- 1.2 As previously, the Capital Plan does not assume any additional resources from I&E surpluses. This reflects the current very challenging NHS financial climate, notwithstanding efforts to achieve the Control Total for 2016/17 and beyond. Similarly, the latest 5 Year Plan continues to include an assessment of future needs for significant schemes (£6m pa).
- 1.3 The current cumulative plan over-commitment over the 5 Year Plan period is now just £2.4m, a significant reduction from the last update. This is largely the outcome of planning work for 2017/18 and beyond which has assumed availability of a loan for the RHH Q Floor Theatre scheme, a reduced level of future IT capital needs and increased levels of Internally Generated Resources (depreciation). The Trust has also received national capital funding for a replacement linear accelerator which has helped to further reduce the over-commitment. However, it should be noted that the overall over-commitment is likely to grow further given the plans for a major refurbishment of WPH.
- 1.4 A number of major investment priorities focus around IT developments and Theatre capacity/upgrades. Appendix A also includes a list of "probable" and "possible" further schemes which are not yet approved but are under consideration as part of the planning work referred to above. As always, the potential for further capital requirements remains significant and a focus on maintaining a sustainable position is required. In addition to securing additional resources, this will necessitate difficult decisions on scheme prioritisation and investment timings.
- 1.5 The current capital expenditure plan for 2016/17 stands at £43.9m. This remains a very challenging programme, with many complex operational and logistical issues, and further slippage is likely.

#### **2. OVERVIEW OF THE CAPITAL PROGRAMME AND PLAN**

- 2.1 The **Capital Programme for 2016/17 – 2020/21** as **Appendix B** shows the following position:-

	2016/17 £m	2017/18 £m	2018/19 £m	2019/20 £m	2020/21 £m
Funding Available	45.0	34.7	28.7	28.7	28.8
Expenditure Plan	(43.9)	(39.7)	(27.3)	(28.0)	(28.0)
<b>Under/(Over) Commitment</b>	<b>1.1</b>	<b>(5.0)</b>	<b>1.4</b>	<b>0.7</b>	<b>0.8</b>
<b>Cumulative Under/(Over) Commitment</b>		<b>(3.9)</b>	<b>(2.5)</b>	<b>(1.8)</b>	<b>(1.0)</b>

- 2.2 The currently approved Capital Programme shows a broadly balanced position in the current and future years. Appendix A then shows various planning assumptions which will be firmed up in the coming weeks before the 2017/18 Capital Programme and updated 5 Year Plan is presented to the Board in March 2017. Known and potential slippage will lead to an underspend on the 2016/17 programme and the cumulative 5 year Plan position currently shows a small over-commitment as described in section 1.3 above.
- 2.3 The planning process for 2017/18 continues, following the submission of Operational Plan to NHS Improvement, with the focus being on:
- ◆ Further work on likely investment profiles, particularly for Theatres and the WPH Refurbishment proposals.
  - ◆ Final decisions and practical implementation plans for “probable” schemes (as per Appendix A).
  - ◆ Confirmation of detailed schemes within programme ring-fenced sums, particularly for IT and Service Development areas.
- 2.4 In order to maintain a manageable capital programme position, the following action will continue to be taken in relation to outline funding proposals:
- ◆ To secure the proposed £9.7m loan for Q Floor Theatres from the Independent Financing Facility.
  - ◆ To pursue I&E surpluses, PDC funding and donations but recognise the likely limited impact.
  - ◆ To use the Trust’s accumulated cash balances to fund the balance of the requirement.
- 2.5 The Full Business Case for the expansion of RHH Theatres on Q Floor, the refurbishment of Theatres on A Floor, and the subsequent refurbishment of recovery and changing areas within the Theatre complex is now complete for Board consideration. Subject to Board approval, the Q Floor scheme will start in February 2017 with the A Floor scheme due for completion in 2021. Expenditure profiles are still being finalised but once available will be used to update the Capital Programme.
- 2.6 The Capital Programme includes a small number of new schemes which have recently received approval. These include:
- ◆ Expansion of Flexpod IT Infrastructure - £1.0m
  - ◆ E-Check In - £0.6m
  - ◆ Baby Tagging System - £0.2m
  - ◆ Improvements to NGH Barnsley Road Exit - £0.5m
- 2.7 Appendix C provides an update on the current quantified risks or potential cost adjustments anticipated on existing schemes. These show a minor net saving. However, the summary also highlights a significant level of possible slippage (£7.4m) to 2017/18. Proactive action will be required to keep this to a minimum.

### **3. ADDITIONAL FUNDING**

- 3.1 The assumed funding in the 2016/17 Capital Programme consists of:
- ◆ Internally generated resources of £28.1m from forecast depreciation (net of around £2.5m of loan repayments).

- ◆ £13.1m from reinvestment of the capital underspend from 2015/16.
  - ◆ £2.0m of national PDC funding for a replacement Linear Accelerator, creation of a "Place of Safety" in A&E and purchase of a portable Fibro-scanner.
  - ◆ £1.8m from "donations" and forecast VAT recovery.
- 3.2 There has been a £1.9m increase in funding from the last update. This comprises £1,863k PDC for the linear accelerator and fibro-scanner, and £30k of donations.

#### **4. CHANGES TO APPROVED PROGRAMME**

- 4.1 There have been many changes to approved expenditure since the Programme was approved due to new scheme approvals, year end re-profiling, allocation of specific schemes from the ring-fenced envelopes and cost updates on planned schemes.
- 4.2 The forecast expenditure from the quarter one update of £45.6m has reduced to £43.9m, due to confirmed slippage from 2016/17 to 2017/18.
- 4.3 Re-profiling from 2016/17 largely comprises delayed purchase of Plain Film Room equipment (£540k); slippage on the C Floor Radiology, CCDH Laboratory, Cataract Unit and Podiatric Surgery schemes (£1.5m); offset by the advance purchase of some minor medical equipment from planned 17/18 replacement programmes.
- 4.5 Significant new scheme approvals have been highlighted at paragraph 2.6 above.

#### **5. FURTHER RISKS AND CONTINGENCIES**

- 5.1 Appendix C identifies the quantified major risks to the 2016/17 capital position.
- 5.2 The key risks for 2016/17 and the 5 Year Plan are:
- ◆ The current manageable over commitment on the 5 Year Plan is increased by further unavoidable schemes (see Appendix A) – **High Risk**. Mitigating actions include the resourcing actions highlighted at paragraph 2.4 above, plus potentially:
    - Further reducing ring-fenced budgets.
    - Leases.
    - Maximising VAT recovery in line with updated HMRC guidance
  - ◆ Increased costs for existing schemes – **Medium/High Risk**. Mitigating actions include robust business case scrutiny, tight management of scheme specifications and firm cost control as schemes progress.
  - ◆ Risk of major slippage (£7.4m) on 2016/17 schemes, due to operational and logistical barriers inherent in managing a major programme of over £40m whilst maintaining patient services – **High Risk**. Mitigating actions include improved service planning actions, prompt actions in developing and finalising schemes and proactive identification/approval of options to advance schemes where slippage occurs.
  - ◆ Poor prioritisation of potential schemes – **Medium/Low Risk**. Mitigating actions include good strategic, business and capital planning with a clear understanding of the environment and close working with Directorates.

- ◆ IT Programme, Theatre and WPH Refurbishment scheme risks including scheme progression/delivery, financial planning, operational change and transition – **High Risk**. Mitigating actions will include strong governance, planning and scheme management.
- 5.3 Business planning/capital prioritisation and “value engineering” will also be critical in order to secure maximum value for money from constrained capital funding. Revenue affordability will also remain a key issue.

## 6. **BUSINESS CASES**

6.1 The Capital Programme at Appendix B formally identifies the status of all current capital schemes.

6.2 Fees have been allocated for work in developing Business Cases for the following schemes:

- ◆ Frailty Unit
- ◆ WPH Pharmacy Aseptic Unit
- ◆ Palliative Care Unit Upgrade
- ◆ Dermatology Facilities
- ◆ Contact Centre Centralisation
- ◆ PET-MRI Facility
- ◆ Orthopaedic Fracture Clinic Relocation
- ◆ NGH Herries Road Entrance/Exit
- ◆ Cardiac Theatre Refurbishment
- ◆ RHH Low Temperature Hot Water

6.3 Schemes which have commenced since the Capital Programme and 5 Year Plan were last considered at the Trust Board meeting in October are:

- ◆ Expansion of Flexpod IT Infrastructure
- ◆ IPPMA (E Prescribing)
- ◆ New Telephony Platform
- ◆ E-Check In
- ◆ Additional Car Parking
- ◆ WPH Ward 3

6.4 A number of schemes have also been completed since the last update with the most notable being:

- ◆ WPH Ward 2
- ◆ LA5 replacement Linear Accelerator
- ◆ Special Care Baby Unit
- ◆ GP Collaborative Relocation
- ◆ A&E Front Door Improvements
- ◆ NGH SPEC CT Scanner

## 7. **RECOMMENDATIONS**

The Board of Directors is asked to:-

7.1 Approve the latest 2016/17 Capital Programme and note the progress on resolution of the previously significantly over-committed 5 Year Capital Plan and the continued actions required to maintain a broadly balanced programme position.

- 7.2 Note the list of “probable” and “possible” schemes on the 5 Year Plan at Appendix A which, along with other likely schemes which will emerge over the five year period, will require further consideration and careful prioritisation.
- 7.3 Note the risks outlined in Section 5 above.
- 7.4 Note the importance of capital planning/prioritisation and “value engineering” in securing maximum benefits from limited capital and revenue funding.

Neil Priestley  
Director of Finance  
January 2017

## 2016/17 - 2020/21 CAPITAL PLAN

	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	
	£	£	£	£	£	£	
2015/16 Capital Programme Position as at 6/12/16	1,061,000	-4,968,000	1,413,000	699,000	786,000	786,000	(NB Includes "programme gain" on IT cap-rev transfers in 14/15)
Revisions to Depreciation	-660,000	1,105,000	3,583,000				As per LTDF - 2018/19 affordable?
Re-profile I&E Surplus re-invested		-6,087,000	6,087,000				
Independent FF Loan		9,700,000					Scheme costs now £11.0m. Cost assumed absorbed within A Floor Costs
U&EC/Technology Fund/Other Income sources	?						Possible Future Bids
VAT Recovery	843,000						T3 schemes - Dependent upon HMRC approval to contractor cost recovery
Reduction to IT envelope		4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	
Major Medical Equipment		1,579,000	-1,117,000	260,000	630,000		
Gamma Knife Source Change Lease Creditor		-295,000					
16/17 Slippage not re-provided		2,374,000					IT envelope
RHH Theatres (Q Floor + A Floor Refurbs)	4,436,000	-6,444,000	-2,301,000	-2,583,000	-533,000	-2,754,000	Over Programme values - Assumes RHH Theatres New/Refurbs £27.5m (£2.5m in 2022/23)
Future Probable/Possible Schemes		-6,000,000	-6,000,000	-6,000,000	-6,000,000	-6,000,000	<b>£6m for 16/17 included in Capital Programme - £0.6m remains available</b>
<b>Projected Annual Capital Programme Position as at 6/12/16</b>	<b>5,680,000</b>	<b>-5,036,000</b>	<b>5,665,000</b>	<b>-3,624,000</b>	<b>-1,117,000</b>	<b>-3,968,000</b>	
<b>Cumulative Projected Capital Programme Position as at 6/12/16</b>	<b>5,680,000</b>	<b>644,000</b>	<b>6,309,000</b>	<b>2,685,000</b>	<b>1,568,000</b>	<b>-2,400,000</b>	

	Assumed Funding Options		2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	
			£	£	£	£	£	£	
<b>Probable Schemes</b>									
Cardiac Theatre Refurbishment	Internal	A		-450,000	-900,000	-884,000			Case progressing to FBC - cost covers all 5 theatres, assume spread over 3-5 yr period
Other WPH Upgrades/Expansion	External/Charitable	B	-20,000	-500,000	-4,000,000	-8,000,000	-6,000,000		In addition to £6.8m for Ward Refurbishment in Capital Programme. Extent of work required and funding options to be assessed
WPH Pharmacy Aseptic Unit	Internal	B		0	-400,000	-2,300,000			Linked to WPH Upgrade scheme.
Frailty Unit	Internal	B	-50,000	-1,988,000					Likely full ward refurbishment
Major Trauma Ward	Internal	B		-200,000	-2,500,000				Business Case under development - potentially significant scheme re Firth 1/2
Contact Centre	Internal	B	-30,000	-1,600,000	-300,000				Business Case under development - review of facilities required on both campuses. £3.7m for two centres, £1.93m for one centre
Re-provision of Fracture Clinic	Internal	B		-500,000	-2,000,000				Scheme being developed.
MIMP NGH Radiology Dept	Internal	B/C		-250,000	-500,000				Proposal anticipated
A&E Frontdoor/Assessment	Internal	U				-2,000,000			Scheme being reviewed/STP implications unclear
Dermatology Facilities	Internal	U		-500,000	-1,500,000	-1,000,000			Concept paper for upgrade to facilities produced
Hyper-Acute Stroke Centralisation	Internal	U		-500,000					Service configuration over patch under review. Costs assumed RHH solution
RHH Minor Operations Facility	Internal	U		-500,000					Assumed one room only. £750k for two rooms
<b>Total Probable Schemes</b>			<b>-100,000</b>	<b>-6,988,000</b>	<b>-12,100,000</b>	<b>-14,184,000</b>	<b>-6,000,000</b>	<b>0</b>	
<b>Possible Schemes</b>									
Outpatient Facilities, RHH	Internal	C		-200,000	-2,300,000	-2,500,000	-500,000		A Floor + B Floor (MSK, Blood Disorders, Pre-Op Assess, Chronic Pain, etc)
Imaging Expansions	Internal	U				-3,000,000			Tbc - Assume some unavoidable expansion towards end of 5 year period
Critical Care Capacity	Internal	U					-5,000,000		Requirement unclear but potential requirement in 5 year period
Decant Ward/LoS Plan	Internal	U			-500,000	-4,500,000			Propose to address via LoS reductions/bed reductions at NGH
Dental Centre of Excellence - Community Services	Internal	U		-100,000	-1,900,000	-500,000			Proposals likely in the coming year/tender submission in development
Community Facilities - Intermediate Care Facility	Internal	U					-25,000,000		No further progress
Reconfigure CCU/Firth 7	Internal/Charitable	U		-20,000	-500,000	-3,500,000			Likely to be considered again if decant arrangements confirmed
Private Patient Facilities	Internal	U			?	?	?		Scheme(s) dependent upon clinical opportunity/facility necessary. Scope needed for costing
Energy Strategy	External	U		-2,000,000	-2,500,000	-1,100,000			NGH CHP/RHH LTHW schemes payback too long. Possible national funding.
Bev Stokes Expansion	Internal	U					-3,000,000		Options clear. No decision to proceed until productivity/capacity better understood
Radiotherapy Centre at Doncaster	External Loan	U				-4,000,000	-17,000,000		Business Case Development Paused - Assume Loan if Goes Ahead
PET- MRI	Charitable	U	-50,000	-2,000,000	-2,150,000				Joint UoS/MIMP Project Team being established
Palliative Care Unit Upgrade	Charitable	U		-200,000	-2,300,000	-2,500,000			Initial consideration of options underway
Other	?								New proposals likely
<b>Total Possible Schemes</b>			<b>-50,000</b>	<b>-4,520,000</b>	<b>-12,150,000</b>	<b>-21,600,000</b>	<b>-50,500,000</b>	<b>0</b>	

**SHEFFIELD TEACHING HOSPITALS NHS FOUNDATION TRUST - 2016/17 - 2020/21 CAPITAL PROGRAMME**

**SUMMARY OF APPROVED SCHEMES AGAINST RESOURCES AVAILABLE**

Appendix B

CAPITAL PROGRAMME DETAILS	2016/17	2017/18	2018/19	2019/20	2020/21
<b>Total Funding Available</b>	<b>44,985,000</b>	<b>34,753,000</b>	<b>28,730,000</b>	<b>28,699,000</b>	<b>28,786,000</b>
Approved Scheme Details:					
Medical Equipment Modernisation	12,645,000	8,925,000	6,070,000	6,200,000	6,200,000
Information Technology	7,791,000	8,827,000	9,000,000	9,000,000	9,000,000
Service Development	8,571,000	11,404,000	3,550,000	3,550,000	3,550,000
Infrastructure	14,667,000	10,546,000	8,397,000	8,950,000	8,950,000
Planned Rev-Cap Transfers	0	19,000	300,000	300,000	300,000
Funding for Unfunded Schemes	0	0	0	0	0
Directly Donated Equipment	250,000	0	0	0	0
<b>Approved Scheme Total</b>	<b>43,924,000</b>	<b>39,721,000</b>	<b>27,317,000</b>	<b>28,000,000</b>	<b>28,000,000</b>
<b>UNDER(OVER) COMMITMENT</b>	<b>1,061,000</b>	<b>-4,968,000</b>	<b>1,413,000</b>	<b>699,000</b>	<b>786,000</b>

APPROVED SCHEME DETAILS BY SITE	NGH					RHH					CCDH				
	2016/17	2017/18	2018/19	2019/20	2020/21	2016/17	2017/18	2018/19	2019/20	2020/21	2016/17	2017/18	2018/19	2019/20	2020/21
Medical Equipment Modernisation	6,636,000	1,907,000	1,712,000	0	500,000	3,212,000	1,040,000	500,000	0	0	40,000	0	0	0	0
Information Technology	407,000	93,000	0	0	0	118,000	0	0	0	0	0	0	0	0	0
Service Development	3,520,000	6,906,000	75,000	0	0	2,472,000	892,000	0	0	0	298,000	1,011,000	0	0	0
Infrastructure	1,987,000	671,000	0	0	0	3,173,000	2,939,000	1,300,000	1,300,000	1,300,000	0	0	0	0	0
Directly Donated Equipment															
<b>APPROVED SCHEME TOTAL</b>	<b>12,550,000</b>	<b>9,577,000</b>	<b>1,787,000</b>	<b>0</b>	<b>500,000</b>	<b>8,975,000</b>	<b>4,871,000</b>	<b>1,800,000</b>	<b>1,300,000</b>	<b>1,300,000</b>	<b>338,000</b>	<b>1,011,000</b>	<b>0</b>	<b>0</b>	<b>0</b>

APPROVED SCHEME DETAILS BY SITE	JHW					WPH					CHS				
	2016/17	2017/18	2018/19	2019/20	2020/21	2016/17	2017/18	2018/19	2019/20	2020/21	2016/17	2017/18	2018/19	2019/20	2020/21
Medical Equipment Modernisation	164,000	0	0	0	0	2,612,000	0	0	0	0	52,000	0	0	0	0
Information Technology	0	0	0	0	0	10,000	0	0	0	0	273,000	0	0	0	0
Service Development	1,620,000	183,000	0	0	0	30,000	0	0	0	0	0	0	0	0	0
Infrastructure	168,000	0	0	0	0	3,346,000	2,450,000	0	0	0	95,000	0	0	0	0
Planned Rev-Cap Transfers															
Funding for Unfunded Schemes															
Directly Donated Equipment															
<b>APPROVED SCHEME TOTAL</b>	<b>1,952,000</b>	<b>183,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,998,000</b>	<b>2,450,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>420,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

APPROVED SCHEME DETAILS BY SITE	STH UNALLOCATED				
	2016/17	2017/18	2018/19	2019/20	2020/21
Medical Equipment Modernisation	-71,000	5,978,000	3,858,000	6,200,000	5,700,000
Information Technology	6,983,000	8,734,000	9,000,000	9,000,000	9,000,000
Statutory / Reg's / Health & Safety	0	0	0	0	0
Service Development	631,000	2,412,000	3,475,000	3,550,000	3,550,000
Infrastructure	5,898,000	4,486,000	7,097,000	7,650,000	7,650,000
Planned Rev-Cap Transfers	0	19,000	300,000	300,000	300,000
Funding for Unfunded Schemes	0	0	0	0	0
Directly Donated Equipment	250,000	0	0	0	0
<b>APPROVED SCHEME TOTAL</b>	<b>13,691,000</b>	<b>21,629,000</b>	<b>23,730,000</b>	<b>26,700,000</b>	<b>26,200,000</b>



## SHEFFIELD TEACHING HOSPITALS NHS FOUNDATION TRUST - CAPITAL PROGRAMME

## Appendix B

## CAPITAL FUNDING AVAILABLE 2016/17 - 2020/21

	2016/17	2017/18	2018/19	2019/20	2020/21
	£	£	£	£	£
Projected Internally Generated Resources	35,367,000	35,367,000	35,367,000	35,367,000	35,367,000
Adjustment to Internally Generated Resources Forecast (July 10)	-6,994,000	-6,994,000	-6,994,000	-6,994,000	-6,994,000
Reduction in Depreciation from I&E surplus/indexation removal (based on LT Depn f/cast)	-1,717,000	-1,717,000	-1,717,000	-1,717,000	-1,717,000
Adjustment to Internally Generated Resources Forecast (Jan 14)	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Adjustment to Internally Generated Resources (Feb 15)	2,855,000	2,855,000	2,855,000	2,855,000	2,855,000
Adjustment to Internally Generated Resources (June 15)					
Adjustment to Internally Generated Resources (Jan 16)	-1,000,000	-1,000,000	-1,000,000	-1,000,000	-1,000,000
Application of Internally Generated Resources to:					
- Hadfield Loan Creditor (PFI)	-582,000	-643,000	-624,000	-574,000	-468,000
- Critical Care Loan (FTFF)	-780,000	-780,000	-780,000	-780,000	-780,000
- Laboratory Medicine Loan (FTFF)	-666,000	-666,000	-666,000	-666,000	-666,000
- Gamma Knife Lease Creditor	-438,000	-456,000	-473,000	-492,000	-511,000
- Gamma Knife Lease Source Upgrade Creditor					
	28,045,000	27,966,000	27,968,000	27,999,000	28,086,000
Application of Internally Generated Resources to non-recurrent T3 expenditure	0	0			
Application of 2014/15 I&E Surplus	0	6,087,000			
2015/16 Year End Utilisation of/(Improvement to) Working Capital	13,142,000				
A&E Place of Safety - National/PDC Funding	90,000				
Linear Accelerator Replacement Programme	1,822,000				
Fibroscanner	41,000				
<b>Subtotal Internally Generated/Strategic Capital Funding</b>	<b>43,140,000</b>	<b>34,053,000</b>	<b>27,968,000</b>	<b>27,999,000</b>	<b>28,086,000</b>
Medical Equipment - Sheffield Hospitals Charity	44,000				
VAT Recovery	862,000	700,000	700,000	700,000	700,000
Medical Equipment - Neurocare	54,000				
Neurocare - Neurosurgical Robot (Directly Donated)	250,000				
Haematology Side Rooms (Kay Kendall £150k +SHC £64k)	214,000				
Medical Equipment - RVS	8,000				
Sale Proceeds	252,000		62,000		
University of Sheffield - Polaris Mobile Pad	96,000				
Audio-Visual Equipment - Sheffield Hospitals Charity	10,000				
Northern Perk Extension	0				
PET-MRI Facility - University of Sheffield	10,000				
JHW Birthing Pools - Sheffield Hospitals Charity	5,000				
Contribution to Breast Tomosynthesis Equipment - Sheffield Hospitals Charity	3,000				
Medical Equipment - WPH Cancer Charity	37,000				
<b>Subtotal Donations/Other Income</b>	<b>1,845,000</b>	<b>700,000</b>	<b>762,000</b>	<b>700,000</b>	<b>700,000</b>
<b>TOTAL FUNDING AVAILABLE</b>	<b>44,985,000</b>	<b>34,753,000</b>	<b>28,730,000</b>	<b>28,699,000</b>	<b>28,786,000</b>

**PROGRAMMED EXPENDITURE 2016/17 - 2020/21**

**Appendix B**

**MEDICAL EQUIPMENT MODERNISATION**

APPROVED SCHEME DETAILS	SITE	SCHEME STATUS	INITIAL APPROVED SUM	LATEST APPROVED SUM	CUMULATIVE SPEND TO 31/3/16	REMAINING PROGRAMMED EXPENDITURE					PROJECT LEAD	BUDGET LEAD	
						2016/17	2017/18	2018/19	2019/20	2020/21			TOTAL
Annual Upgrade Programme	NGH	Approved				1,912,000	0				1,912,000	MEMG	CM
Annual Upgrade Programme	RHH	Approved				1,797,000	0				1,797,000	MEMG	CM
Annual Upgrade Programme	CCDH	Approved				40,000					40,000	MEMG	CM
Annual Upgrade Programme	JHW	Approved				158,000					158,000	MEMG	CM
Annual Upgrade Programme	WPH	Approved				58,000					58,000	MEMG	CM
Annual Upgrade Programme	CHS	Approved				27,000					27,000	MEMG	CM
Annual Upgrade Programme	STH	Approved				100,000					100,000	MEMG	CM
Annual Upgrade Programme - Unallocated	STH	Planning Sum				-312,000	2,999,000	3,200,000	3,200,000	3,200,000	12,287,000	MEMG	CM
Major Equipment Replacement Programme	STH	Planning Sum				141,000	2,979,000	658,000	3,000,000	2,500,000	9,278,000	MMEG	CM
Donated Medical Equipment	NGH	Approved				28,000	0				28,000	MEMG	CM
Donated Medical Equipment	RHH	Approved				62,000	0				62,000	MEMG	CM
Donated Medical Equipment	CCDH	Approved				0					0	MEMG	CM
Donated Medical Equipment	JHW	Approved				6,000					6,000	MEMG	CM
Donated Medical Equipment	WPH	Approved				44,000					44,000	MEMG	CM
Donated Medical Equipment	CHS	Approved				0					0	MEMG	CM
Clinical Skills Equipment	NGH	Planning Sum				9,000					9,000	MEMG	CM
Clinical Skills Equipment	RHH	Planning Sum				9,000					9,000	MEMG	CM
Clinical Skills Equipment	JHW	Planning Sum									0	MEMG	CM
Clinical Skills Equipment	CCDH	Planning Sum									0	MEMG	CM
Clinical Skills Equipment	WPH	Planning Sum									0	MEMG	CM
Clinical Skills Equipment	CHS	Approved				25,000					25,000	C Wilkie	CM
CT Scanner Replacements (x2)	WPH	Completed	1,425,000	1,695,000	1,661,014	34,000					34,000	S Tozer-Loft	STL
CT Scanner Replacements (x2)	RHH	FBC Approved	1,712,000	1,472,000	500,294	972,000					972,000	P Bailey	KG
CT Scanner Replacements (x2)	NGH	Completed	1,713,000	1,504,000	3,454	983,000		517,000			1,500,000	P Bailey	KG
Replacement MRI Scanner (1.5T)	WPH	FBC Approved	1,400,000	585,000	0	585,000					585,000	P Bailey	KG
5th MRI Scanner, NGH, NM2	NGH	FBC Approved	2,500,000	2,108,000	281,715	1,827,000					1,827,000	P Bailey	KG
6th MRI Scanner, RHH, HM3	RHH	Completed	1,712,000	1,931,000	1,870,848	60,000					60,000	P Bailey	KG
Replacement Cath Labs	NGH	Approved	1,073,000	3,011,000	1,044,778	656,000	655,000	655,000			1,966,000	C Monk	CM
Cardiac Theatre 5	NGH	Completed	147,000	132,000	131,655	0					0	C Monk	CM
SPEC-CT Gamma Camera Replacement	NGH	OBC Approved	1,338,000	1,221,000	0	1,221,000					1,221,000	P Bailey	AH
Linac Replacement - LA5	WPH	Completed	1,891,000	1,891,000	0	1,891,000	0				1,891,000	S Tozer-Loft	STL
NGH Plain Film Room Equipment	NGH	FBC Approved	1,080,000	1,292,000	0	0	752,000	540,000			1,292,000	P Bailey	KG
RHH Plain Film Room Equipment	RHH	FBC Approved	540,000	540,000	0	0	540,000				540,000	P Bailey	KG
Neurosurgical Robot	RHH	Withdrawn	250,000	0	0	0					0	C Wilkie	CW
Breast Tomosynthesis	RHH	Approved	140,000	140,000	0	140,000					140,000	J Lay	JL
Fluoroscopy Replacement x2, NGH	NGH	OBC Approved	1,000,000	1,000,000	0	0	500,000			500,000	1,000,000	P Bailey	KG
Fluoroscopy Replacement x2, RHH	RHH	OBC Approved	1,000,000	1,000,000	0	0	500,000	500,000			1,000,000	P Bailey	KG
Neurosurgery Operating Microscope	RHH	Approved	172,000	172,000	0	172,000					172,000	C Wilkie	CW
<b>MEDICAL EQUIPMENT MODERNISATION TOTAL</b>						<b>12,645,000</b>	<b>8,925,000</b>	<b>6,070,000</b>	<b>6,200,000</b>	<b>6,200,000</b>	<b>40,040,000</b>		

**INFORMATION TECHNOLOGY**

APPROVED SCHEME DETAILS	SITE	SCHEME STATUS	INITIAL APPROVED SUM	LATEST APPROVED SUM	CUMULATIVE SPEND TO 31/3/16	REMAINING PROGRAMMED EXPENDITURE					PROJECT LEAD	BUDGET LEAD	
						2016/17	2017/18	2018/19	2019/20	2020/21			TOTAL
General IT Systems/Telecoms Development	NGH	Approved				0	0				0	T Scotter	TS
General IT Systems/Telecoms Development	RHH	Approved				0	0				0	T Scotter	TS
General IT Systems/Telecoms Development	WPH	Approved				0	0				0	T Scotter	TS
General IT Systems/Telecoms Development	JHW	Approved				0	0				0	T Scotter	TS
General IT Systems/Telecoms Development	CHS	Approved				273,000	0				273,000	T Scotter	TS

General IT Systems/Telecoms Development	STH	Approved				1,513,000	0				1,513,000	T Scotter	TS
Informatics Strategic & Corporate - Unallocated	STH	Planning Sum				3,135,000	7,034,000	7,637,000	7,800,000	7,800,000	33,406,000	T Scotter	TS
Informatics Infrastructure - Unallocated	STH	Planning Sum				0	1,200,000	1,200,000	1,200,000	1,200,000	4,800,000	T Scotter	TS
Dental Hospital IT Infrastructure	CCDH	Completed	648,000	722,000	721,467	0					0	C Wilkie	TS
Renal Information System	NGH	FBC Approved	426,000	781,000	375,012	407,000					407,000	J Rawlins	TS
Ophthalmology Clinical Data Management System	RHH	Completed/On Hold	7,000	434,000	361,594	72,000					72,000	C Wilkie	TS
Electronic Document Management System	STH	FBC Approved	2,116,000	2,261,000	1,878,819	381,000					381,000	T Scotter	TS
Electronic Patient Record	STH	FBC Approved	6,417,000	5,141,000	4,850,078	291,000	0				291,000	T Scotter	TS
STH Clinical Portal (Phases 1&2)	STH	FBC Approved	7,076,000	6,112,000	5,731,164	381,000					381,000	T Scotter	TS
E-Prescribing	STH	Planning Sum	138,000	149,000	0	87,000	62,000				149,000	T Scotter	TS
Purchase to Pay Software	NGH	Approved	109,000	107,000	14,588	0	93,000				93,000	N Priestley	NP
PACS	STH	FBC Approved	242,000	1,885,000	1,819,337	66,000					66,000	T Scotter	TS
Clinical Engineering Database (RAMS)	STH	Completed	80,000	80,000	75,669	5,000					5,000	C Monk	TS
3D Lab Software	RHH	Approved	110,000	120,000	74,133	46,000					46,000	T Scotter	TS
STH Telephony Platform	STH	Approved	1,170,000	1,170,000	0	936,000	234,000				1,170,000	T Scotter	TS
Corporate Single Sign On	STH	Fees	3,000	0	0						0	T Scotter	TS
Tradeshift Interface	STH	Approved	6,000	6,000	0	6,000					6,000	J Wright	JW
Audio-Visual Equipment	WPH	Approved	10,000	10,000	0	10,000					10,000	I Scott	TS
E- Check In	STH	Approved	549,000	549,000	0	182,000	204,000	163,000			549,000	R Joyce	TS
<b>INFORMATION TECHNOLOGY TOTAL</b>						<b>7,791,000</b>	<b>8,827,000</b>	<b>9,000,000</b>	<b>9,000,000</b>	<b>9,000,000</b>	<b>43,618,000</b>		

#### SERVICE DEVELOPMENT

APPROVED SCHEME DETAILS	SITE	SCHEME STATUS	INITIAL APPROVED SUM	LATEST APPROVED SUM	CUMULATIVE SPEND TO 31/3/16	REMAINING PROGRAMMED EXPENDITURE					PROJECT LEAD	BUDGET LEAD	
						2016/17	2017/18	2018/19	2019/20	2020/21			TOTAL
New Business Planning Rounds/Service Development	STH	Planning Sum				568,000	2,402,000	3,475,000	3,550,000	3,550,000	13,545,000	CIT	CIT
Theatre Lights - NGH	NGH	Approved	102,000	680,000	391,927	157,000	56,000	75,000			288,000	C Monk	PB
M&SRC Upgrade	NGH	Works Approved	5,000	468,000	439,739	29,000					29,000	I Scott	PB
Pharmacy Aseptic Unit, RHH	RHH	Approved	477,000	533,000	234,575	298,000					298,000	D Child	PB
Infection Control & Prevention Team Accommodation	STH	Approved	3,000	63,000	0	63,000					63,000	C Morley	PB
Special Care Baby Unit	JHW	Completed	1,858,000	1,909,000	293,727	1,615,000					1,615,000	S Gregory	PB
Haematology Sideroom/BMT	RHH	Completed	10,000	3,390,000	1,975,404	1,415,000					1,415,000	I Scott	PB
NGH TAU Upgrade	NGH	Completed	5,000	150,000	31,850	118,000					118,000	L Walton	PB
A&E Decontamination Unit, NGH	NGH	Approved/On Hold	188,000	523,000	41,116	482,000					482,000	M McKenniff	PB
RHH C Floor Radiology Refurbishment	RHH	FBC Approved	750,000	1,057,000	53,189	222,000	782,000				1,004,000	P Bailey	PB
Bowel Cancer Screening Accommodation	RHH	Planning Sum/Fees	150,000	200,000	558	199,000					199,000	L Walton	PB
Palliative Care Conservatory	NGH	Fees	3,000	9,000	9,156						0	I Scott	PB
CCDH Laboratory Refurbishment	CCDH	Approved	1,330,000	1,330,000	20,680	298,000	1,011,000				1,309,000	C Wilkie	PB
GP Collaborative Relocation	NGH	Completed	1,095,000	1,492,000	233,614	1,259,000					1,259,000	M McKenniff	PB
NGH Cataract Unit	NGH	FBC Approved	7,012,000	7,072,000	215,586	751,000	6,105,000				6,856,000	C Wilkie	PB
Refurbishment 21 Claremont Crescent	RHH	Completed	436,000	436,000	197,600	238,000					238,000	S Carmen	PB
Centralisation of Sexual Health Services	RHH	Completed	120,000	149,000	74,394	75,000					75,000	R Henchley	PB
Contact Centre Centralisation	NGH	Fees/Equip Approved	156,000	150,000	965	149,000					149,000	B Joyce	PB
Huntsman Retail Phase 2	NGH	Approved	154,000	202,000	7,910	145,000	49,000				194,000	P Brennan	PB
Ebola Works	STH	Planning Sum	10,000	10,000	0	0	10,000				10,000	L Walton	PB
Chesterman Radiographer Suite	NGH	Fees	3,000	3,000	0	3,000					3,000	J Rawlins	PB
Relocation of Moving & Handling & Tissue Viability	NGH	Completed	121,000	150,000	0	150,000					150,000	L Crofts	PB
East Pennine Cytology Training Centre	NGH	Completed	107,000	107,000	0	107,000					107,000	P Bailey	PB
Coagulation Water Purification System	RHH	Approved	5,000	5,000	0	5,000					5,000	P Bailey	PB
Podiatric Surgery Service relocation	NGH	OBC Approved	746,000	746,000	0	50,000	696,000				746,000	V Leckie	PB
Frailty Unit	NGH	Fees	5,000	24,000	9,000	15,000					15,000	L Walton	PB
Northern Perk Extension	NGH	Withdrawn	9,000	0	0	0					0	P Brennan	PB
3T MRI Mobile Scanning Pad	NGH	Approved	180,000	96,000	0	96,000					96,000	P Brennan	PB
Pharmacy Aseptic Unit, WPH	WPH	Fees	30,000	30,000	0	30,000					30,000	D Child	PB
Hybrid Theatre	NGH	Withdrawn	5,000	0	0	0					0	C Monk	PB
Dermatology Facilities	RHH	Fees	5,000	5,000	0	5,000					5,000	I Scott	PB
Wycliffe Hous Refurbishment	NGH	Fees	6,000	6,000	0	6,000					6,000	P Brennan	PB

PET-MRI Facility	RHH	Fees	10,000	10,000	0	10,000					10,000	P Bailey	PB
JHW Birthing Pools	JHW	Fees	5,000	5,000	0	5,000					5,000	P Schofield	PB
Baby Tagging System	JHW	OBC Approved	150,000	150,000	0	0	150,000				150,000	P Schofield	PB
Orthopaedic Fracture Clinic	NGH	Fees	3,000	3,000	0	3,000					3,000	V Leckie	PB
Gamma Knife Source Change	RHH	Approved	110,000	110,000	0		110,000				110,000	C Wilkie	PB
PGD/PGS Assisted Conception Service	JHW	Approved	33,000	33,000	0	0	33,000				33,000	P Bailey	RC
Neurocare Fundraising Hub	RHH	Fees	5,000	5,000	0	5,000					5,000	P Buckley	PB
<b>SERVICE DEVELOPMENT TOTAL</b>						<b>8,571,000</b>	<b>11,404,000</b>	<b>3,550,000</b>	<b>3,550,000</b>	<b>3,550,000</b>	<b>30,625,000</b>		

#### INFRASTRUCTURE

APPROVED SCHEME DETAILS	SITE	SCHEME STATUS	INITIAL APPROVED SUM	LATEST APPROVED SUM	CUMULATIVE SPEND TO 31/3/16	REMAINING PROGRAMMED EXPENDITURE					TOTAL	PROJECT LEAD	BUDGET LEAD
						2016/17	2017/18	2018/19	2019/20	2020/21			
Hotel Services & Security Infrastructure	NGH	Approved				25,000	56,000	0			81,000	K O'Regan	KO
Hotel Services & Security Infrastructure	RHH	Approved				0	0	0			0	K O'Regan	KO
Hotel Services & Security Infrastructure	JHW	Approved				0	0	0			0	K O'Regan	KO
Hotel Services & Security Infrastructure	WPH	Approved				0	0	0			0	K O'Regan	KO
Hotel Services & Security Infrastructure	STH	Approved				14,000	180,000	400,000	400,000	400,000	1,394,000	K O'Regan	KO
Estates Infrastructure	STH	Planning Sum				277,000	1,906,000	2,100,000	2,100,000	2,100,000	8,483,000	P Brennan	PB
Ward Refurbishment Programme	STH	Planning Sum				0	0	2,197,000	2,750,000	2,750,000	7,697,000	C Morley	PB
Non-Clinical Public Environments Programme	STH	Planning Sum				0	400,000	400,000	400,000	400,000	1,600,000	C Morley	PB
Theatre Refurbishment/Expansion Programme	STH	Planning Sum				5,500,000	2,000,000	2,000,000	2,000,000	2,000,000	13,500,000	P Brennan	PB
NGH Theatre Refurbishment Programme	NGH	Completed	1,030,000	1,412,000	903,615	509,000					509,000	P Brennan	PB
Huntsman Retail Facilities - Phase 1	NGH	Completed	760,000	1,669,000	1,620,024	49,000					49,000	P Buckley	PB
WPH Ward Refurbishment/WAU	WPH	Approved	698,000	6,711,000	915,144	3,346,000	2,450,000				5,796,000	P Brennan	PB
Laundry Modernisation	NGH	Approved	729,000	1,787,000	1,496,052	290,000					290,000	K O'Regan	KO
NGH Generator Replacement	NGH	Approved	200,000	137,000	124,233	13,000					13,000	P Brennan	PB
NGH Herries Road Exit	NGH	Fees	5,000	45,000	5,154	0	40,000				40,000	P Brennan	PB
Cardiac Theatre Refurbishment	NGH	Fees	10,000	18,000	8,485	10,000					10,000	P Brennan	PB
RHH OPD Refurbishment	RHH	Approved	1,254,000	1,313,000	309,462	690,000	314,000				1,004,000	P Brennan	PB
RHH Q Floor Theatres	RHH	Fees	504,000	595,000	28,095	567,000					567,000	P Brennan	PB
RHH Main Lifts	RHH	Fees	6,500,000	6,500,000	24,234	240,000	2,336,000	1,300,000	1,300,000	1,300,000	6,476,000	P Brennan	PB
T Floor Chiller Replacement	RHH	Approved	1,000,000	800,000	25,055	775,000					775,000	P Brennan	PB
Hydrogen Peroxide Vapour (HPV) Equipment (x3)	STH	Approved	17,000	107,000	0	107,000					107,000	K O'Regan	KO
NGH Car Parking	NGH	Approved	670,000	752,000	0	752,000	0				752,000	P Brennan	PB
JHW Car Parking	JHW	Approved	150,000	168,000	0	168,000	0				168,000	P Brennan	PB
RHH Main HV Generator Replacement	RHH	Approved	150,000	150,000	0	15,000	135,000				150,000	P Brennan	PB
K Floor Cooling	RHH	Approved	20,000	20,000	0	20,000					20,000	P Brennan	PB
Beech Hill Boilers	CHS	Approved	200,000	95,000	0	95,000					95,000	P Brennan	PB
RHH LTHW	RHH	Fees	15,000	30,000	0	30,000					30,000	P Brennan	PB
Estates Lawnmower	NGH	Completed	7,000	7,000	0	7,000					7,000	P Brennan	PB
RHH A Floor Theatres	RHH	Fees	36,000	990,000	0	836,000	154,000				990,000	P Brennan	PB
NGH Cold Water Distribution	NGH	Phase 1 approved	110,000	110,000	0	110,000					110,000	P Brennan	PB
NGH Barnsley Road Exit	NGH	OBC Approved	500,000	500,000	0	25,000	475,000				500,000	P Brennan	PB
NGH Vickers 16 & 17 Car Parking	NGH	Approved	297,000	297,000	0	197,000	100,000				297,000	P Brennan	PB
<b>INFRASTRUCTURE TOTAL</b>						<b>14,667,000</b>	<b>10,546,000</b>	<b>8,397,000</b>	<b>8,950,000</b>	<b>8,950,000</b>	<b>51,510,000</b>		

#### OTHER

APPROVED SCHEME DETAILS	SITE	SCHEME STATUS	INITIAL APPROVED SUM	LATEST APPROVED SUM	CUMULATIVE SPEND TO 31/3/16	REMAINING PROGRAMMED EXPENDITURE					TOTAL	BUDGET LEAD	BUDGET LEAD
						2016/17	2017/18	2018/19	2019/20	2020/21			
Planned rev-cap Transfers/Redefinition of Capital	STH	Planning Sum				0	19,000	300,000	300,000	300,000	919,000	N Priestley	NP
Funding for Unfunded Schemes	STH	Planning Sum									0	N Priestley	NP
Directly Donated Equipment	STH	Approved				250,000					250,000	N Priestley	NP

#### TOTAL PROGRAMMED EXPENDITURE

43,924,000      39,721,000      27,317,000      28,000,000      28,000,000      166,962,000

## 2016/17 - 2020/21 CAPITAL PROGRAMME - RISKS AND CONTINGENCIES SUMMARY

Known Risks:	16/17 Unallocated	2016/17	2017/18	2018/19	2019/20	2020/21	
	Budget	£	£	£	£	£	
<b>Ring fenced Envelopes:</b>							
Medical Equipment	-312,000						£263k cost savings not yet reflected in line prices - leaving £49k overcommitted v remaining slippage risk
Major Equipment	141,000						£141k to cover CT overspends (see below)
Informatics Strategic & Corporate	3,135,000						No further known priorities to complete 16/17 - except potentially Payroll Contact Centre £30k
Informatics Infrastructure	0						
Service Development	568,000						Priority schemes to be confirmed/awaiting cases.
Hotel Services & Security Infrastructure	0						
Estates Infrastructure	277,000						Scheme savings uplifting envelope. Redeployment TBC
Ward Refurbishment Programme	0						
Non Clinical Public Environments	0						
Theatre Refurbishment Programme	5,500,000						Unplanned for 16/17 - Est £3954k. Cardiac Theatres case in development.
<b>Risks Expected to Emerge in Short-Term (not yet fully quantified/confirmed):</b>							
<b>Cost Increases to approved schemes:-</b>							
<b>a) Schemes previously advised completed:</b>							
- Unfunded schemes		82,000					As at 30 November 2016
<b>b) Ongoing Schemes/Schemes in development:</b>							
- WPH CT Scanner Replacements x2		58,000					Overspends on Steel Frame works £45k, Barco equipment £8k, £12k F&F, plus salary recharges, removal old equipment, etc.
- RHH/NGH CT Scanner enabling works		183,000	?				Cost pressure being quantified by Estates
- Available savings within Major Equipment Envelope		-141,000					Available offset to above two pressures
- 6th MRI Scanner, RHH		?					Cost pressure - roof correction
- PACs		25,000	-25,000				Paper to be taken to BPT13/1/17
- NGH TAU		10,000					Potential cost pressure
- CCDH Laboratory Refurbishment		?					Potential £30k cost pressure. Directorate commitment to manage within scheme
- Relocation Moving and Handling		10,000					Potential cost pressure re roof
- WPH Ward Refurbishment/WAU		74,000	-74,000				Ward 3 negative pressure need/overspend. ? Charitable contribution
<b>Cost Reductions to approved schemes:-</b>							
- Breast Tomosynthesis		-40,000					Potential savings being quantified
- Special Care Baby Unit		-7,000					Gas pipes for UoS Firefly to be recovered?
- Haematology Side Rooms		-254,000					Cost plan projection £3113k against approved £3390k = £278k saving, of which £24k relates to donated funding
- Refurbishment 21 Claremont Crescent		-30,000					Potential savings being quantified by Estates
- Contact Centre Centralisation		-17,000					Potential savings being quantified by Estates
- Huntsman Retail Phase 2		-10,000					Potential SAC savings being quantified by Estates
<b>Subtotal - Expected Net Commitments/(Savings)</b>		<b>-57,000</b>	<b>-99,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Slippage Risks:</b>							
- MEMG Operating Microscopes		?	?				£100k risk, but now anticipated as single supplier and expected to be delivered
- MEMG CCVH Machines		-180,000	180,000				Potential for procurement process to result in revenue outcome as best VFM
- MEMG Gait Analysis Lab		?	?				£80k risk, but delivery now expected
- MEMG Respiratory Function Unit Machines		-145,000	145,000				Remaining NBV on potential replacement to be confirmed/Risk in Supplies capacity to undertake procurement
- MEMG Neurosciences EEG machines		-600,000	600,000				Risk in Supplies capacity/some outstanding compatibility issues still to be resolved
- Transport Ventilator		-6,000	6,000				Expected slippage
- Minor Equipment Programme - Unallocated		49,000	-49,000				Over-commitment to offset above slippage risks
- WPH MRI Scanner		?	?				Potential risk from delay in NGH MRI completion - now considered manageable
- SPEC-CT Gamma Camera Replacement - Workstations		-399,000	399,000				VFM/delivery to complete

- SPEC-CT Gamma Camera Replacement		-57,000	57,000				Indicative saving on provisional VFM
- Informatics Strategic and Corporate & IT Infrastructure		-3,100,000	3,100,000				No further known priorities to complete 16/17 - except potentially Payroll Contact Centre £30k
- Renal Information System		-125,000	125,000				Scheme Go Live slipped from Dec 16 to Feb 17, IT capacity at risk/capital anticipated underspend
- Ophthalmology Clinical Data Management System		-72,000	72,000				Remaining roll out plan approved TAP 15/12/16 - timescales still TBC
- T3 Commvault		-250,000	250,000				Need being re-assessed
- STH Telephony Platform		-500,000	500,000				Finance Estimate only - Order placed Jan 16.
- CSU Transition - Network Equipment		-33,000	33,000				Possible savings being confirmed
- Service Development		-500,000	500,000				Estimate from remaining 16/17 envelope
- RHH Pharmacy Aseptic Unit		-50,000	50,000				Possible delay in enabling works re final two isolator deliveries in March 17
- Infection Control & Prevention Team Accommodation		-62,000	62,000				Slippage risk re IT input required
- A&E Decontamination Unit		-155,000	155,000				Slippage risk re scheme configuration
- Bowel Cancer Screening		-20,000	20,000				Funding as yet not planned for spend
- Huntsman Retail Phase 2		?	?				Medical Records slippage
- Estates Infrastructure		-277,000	277,000				Scheme savings uplifting envelope. Redeployment TBC
- Theatre Refurbishment		?	?				Unplanned for 16/17 - Est £3954k - Reflected on 5yr plan
- WPH Ward Refurbishment		?	?				Ward 3 delayed start to end Feb 17.
- Laundry Modernisation (Iron Lines)		-270,000	270,000				Procurement commenced 10/10/16. Contract award planned Jan 17
- RHH Main Lifts		-240,000	240,000				Procurement queries
- Hydrogen Peroxide Machines x3		-107,000	107,000				Procurement ongoing; Tenders issued 30/9/16
- NGH/JHW Car Parking		?	?				Delays from council requirements
- K Floor Cooling		-20,000	20,000				
- A Floor Theatres		?	?				Delays in GMP production
- Cold Water Distribution		-100,000	100,000				
- Access Control Scheme		-210,000	210,000				Scheme difficulty - risk of timetable slippage
		-7,429,000	7,429,000	0	0	0	
<b>Advancement Opportunities:</b>							
- NGH Tunnel Washer		0	?	?			Advance from 18/19 to 17/18 agreed CIT planning 13/12/16. Sums to be quantified.
		0	0	0	0	0	
<b>Possible Contingencies:</b>							
		2016/17	2017/18	2018/19	2019/20	2020/21	
		£	£	£	£	£	
<b>Additional Income:</b>							
Charitable/Donated Funds		?	?	?	?	?	
National PDC Funding		?					National Technology Funding/Lorenzo "repurpose" Funding
GP Centre		1,500,000					Potential U&EC 16/17 Capital Funding
SAC Works		105,000					Potential U&EC 16/17 Capital Funding
ED Assessment Area (Inc. A&E Decontamination)		272,000					Potential U&EC 16/17 Capital Funding
<b>Other:</b>							
Increase in Internally Generated resources/Re-invest I&E surplus		?	?	?	?	?	Low likelihood
Use of STH Cash balances		?	?	?	?	?	
Borrowing Facility			?	?	?	?	Proposal for Theatres to be outlined
Lease rather than purchase future Major Equipment			?	?	?	?	Revenue consequences
Potential reduction to ring fenced capital budgets			?	?	?	?	Review in progress as part of 2017/18 Capital Planning round
Removal prioritised schemes			?	?	?	?	
VAT recovery		?	?	?	?	?	
		1,877,000	0	0	0	0	