



**Council of Governors**  
**1<sup>st</sup> June 2016**  
**Chief Executive's Report**

**1. PERFORMANCE**

The Integrated Performance Report for the period to 31 March 2016 can be found on the Trust website <http://www.sth.nhs.uk/clientfiles/File/Enclosure%20D1%20-%20IPR%20for%20BoD%20May16.pdf>

For 2015/16, the Trust had a good year with the highlights as follows:

- No cases of MRSA Bacteraemia.
- C.Diff performance of 78 cases met the internal threshold of 78 cases and exceeded the Monitor threshold of 80 cases.
- The outturn of a deficit of £10.9m was in line with the planned deficit of the financial plan of £11m.
- The national target for patients on incomplete pathways was achieved throughout the year.
- Good performance on cancer targets was achieved with the exception of the 62 day referral to treatment target where delayed referrals from surrounding District General Hospitals meant that this target was not achieved in quarter 3 and is unlikely to be achieved in quarter 4. For pathways that start in STH, the target was met. It is hoped that the changes to the cancer rules from October 2016 will address this matter subject to agreeing a definition of a referral in terms of diagnostic work to have been completed prior to the referral being made.
- In terms of research, performance for recruitment to trials in 2015/16 was on target. In terms of the Yorkshire and Humber Local Clinical Research Network, STH remains one of the networks top performers with a quarter 3 position (quarter 4 not yet available) being at 105% of target.
- Nurse staffing – Governors will be aware that a monthly report on this matter is considered by the Board's Healthcare Governance Committee. The Committee has been content with the position throughout the year whilst noting the challenges of recruitment, parental leave and sickness. For March 2016, the actual fill rate for day shifts for registered nurses was 91.1% and for other care staff against the planned level was 101.7%. At night these fill rates were 90% for registered nurses and 109.9% for other care staff. Whilst on a number of individual wards the fill rate fell below 85%, the monthly report to Healthcare Governance Committee explains the actions being taken to address these instances going forwards.

In terms of the challenges in 2015/16, the following issues are noteworthy:

- The Lorenzo IT implementation - I am pleased to report that the situation is much improved and work continues to tailor the system to suit our ways of working.
- The Emergency Department - National reporting has recommenced from 1 May 2016 and I will update the Governors on the performance to date at the meeting. Important improvements to the arrangements for direct admissions from primary care were made at the end of 2015 and much work has been carried out to further improve the arrangements for the acute assessment of all patients arriving at STH.
- Sickness absence in 2015/16 was 4.62% against a target of 4%. Each Directorate above the target of 4% have developed an action plan to address this issue going forwards.
- The number of incomplete pathways (in effect the total waiting list) has risen to 51,746 patients in March 2016 and the number of those patients waiting over 18 weeks has also risen steadily since June 2015 to reach 4294 at the end of March 2016. This situation is being closely monitored and managed and is overseen by the Board's Waiting Times Task and Finish Group.

## **2. CQC INSPECTION**

Following the visit in December 2015, the process has reached the point of factual accuracy checking of the draft reports and the formal outcome of the visit is anticipated in June 2016.

## **3. SOUTH YORKSHIRE AND BASSETLAW SUSTAINABILITY AND TRANSFORMATION PLAN (STP)**

Work continues on a development of the June submission and the attached slides at Appendix 1 set out the process / key themes which are being followed.

## **4. HILLSBOROUGH INQUEST**

The Inquests concluded on Tuesday 26 April 2016. In delivering their findings, the jury made no comment either directly or indirectly in relation to the role and contribution of the Northern General and Royal Hallamshire Hospitals. There was recognition, however, of delay in a major incident being called.

As far as STH is concerned, this brings an end to this matter. The only further involvement will be responding to and providing Operation Resolve and the Independent Police Complaints Commission with documentation to assist, as appropriate, with their continuing investigations.

## **5. COMMUNICATIONS**

Leading researchers from Sheffield Teaching Hospitals and the University of Sheffield provided an insight into some of their work as part of International Clinical Trials Day which was well attended by staff, patients and members of the public. A particular theme was encouraging and showcasing the opportunities for patients and the public to be involved in clinical trials.

The many nurses, midwives and healthcare scientists which work across the Trust were celebrated earlier this month as part of International Nurses Day and Healthcare Scientist week. A social media campaign and media features showcased the work of some of our professionals and the roles they have.

The quality of anaesthesia services at Sheffield Teaching Hospitals has been recognised with accreditation from the Royal College of Anaesthetists. The Anaesthesia Clinical Services Accreditation (ACSA) is a mark of quality that recognises good practice across anaesthesia services. The Trust received praise for the service's leadership and ethos, care pathway, equipment, facilities and staffing, patient experience and clinical governance. Only eleven other hospitals in the country have full ACSA status, and Sheffield is the largest Trust to receive it.

Liz Hawkshaw, Catering Manager at the Trust, has been named 'Caterer of the Year' for her contribution to patient wellbeing. Liz, who has been Catering Manager at the Trust for over 8 years, was awarded the accolade at the Hospital Caterers Association (HCA) forum which honours catering teams or individuals across the UK who deserve special recognition. The prestigious award recognises and celebrates the significant contribution that the Hospital Catering Manager makes to the wellbeing and recovery of the patient, the patient experience and to the staff and visitors who use the services.

Andrew Cash  
Chief Executive  
24 May 2016