

EXECUTIVE SUMMARY

BOARD OF DIRECTORS

18th OCTOBER 2017

Subject:	Supporting Strategies
Supporting TEG Members:	Kirsten Major, Deputy Chief Executive Dr David Throssell, Medical Director Professor Hilary Chapman, Chief Nurse
Authors:	Sue Butler, Head of Patient and Healthcare Governance – Quality Strategy Phil Brennan, Estates Director – Estates Strategy
Status¹	A

PURPOSE OF THE REPORT:

To present the Quality Strategy and the Estates Strategy for approval. The People Strategy will be presented at the November meeting of the Board of Directors.

KEY POINTS:

The Board approved the revised Trust Corporate Strategy in May 2017. The updated Quality and Estates strategies are presented for approval and the third supporting strategy, the People Strategy, will be presented in November.

Quality Strategy

The development of the new Quality Strategy has been informed and guided by conversations with our staff, patients, governors and with Sheffield Healthwatch. These conversations have been held in a variety of ways and settings including individual discussions, presentations, meetings and surveys. All of these people have a wealth of experience, information and knowledge, which together with their different perspectives and insights, have made the strategy more relevant, informed and inclusive.

We asked our patients ‘What matters most to you about the care you receive at our hospitals?’ Over 600 patients, their families and carers responded. We asked our staff ‘Thinking about your job, what does quality mean to you?’ Over 550 staff replied from across many staff groups.

Only by genuinely listening to patients can we truly understand the quality of our services and where we need to focus our efforts. The Quality Strategy places patients at the centre and describes a plan for how we will continue on our journey of improvement over the next three years through providing:

- A framework for quality which will shape our approach;
- A process for agreeing quality priorities and a structure for overseeing the delivery of improvement goals;
- A set of underpinning principles to support patient engagement;
- An outline of associated workstreams for ‘Building Capability’ and ‘Performance Reporting’ which will support delivery of the strategy;
- A timetable for putting the strategy in place.

A new structure will oversee and monitor delivery of the strategy, building on existing architecture. A new Quality Board will provide direction and oversight of the implementation of the Trust’s Quality Strategy and patients and staff will be involved in decisions regarding priorities for quality improvement each year.

Estates Strategy

The Trust has a large (the third largest NHS Estate in England) and complex estate and it is essential that this important resource is used to deliver the key aims and objectives of the Making a Difference

corporate strategy.

The key drivers the Estates Strategy addresses are:

- Responding to the financial environment.
- Enabling clinical change programmes.
- Enabling changes in working practices.
- Ensuring our services are as sustainable as possible.
- Delivering continuous programmes to retain the estate in a safe and fit for purpose condition.

The Estates Strategy will support the organisation in delivering the following aims of Making a Difference:

- Deliver the best clinical outcomes.
- Provide patient centred services.
- Spend public money wisely.

The Estates Strategy identifies, amongst others things, the many key capital schemes which the Trust intends to progress over the term of the strategy to adapt to the changing needs of services provided by the Trust.

IMPLICATIONS²:

AIM OF THE STHFT CORPORATE STRATEGY 2017-2020		TICK AS APPROPRIATE
1	Deliver the Best Clinical Outcomes	✓
2	Provide Patient Centred Services	✓
3	Employ Caring and Cared for Staff	
4	Spend Public Money Wisely	✓
5	Deliver Excellent Research, Education & Innovation	

RECOMMENDATION(S):

The Board of Directors is asked to review and approve the Estates and Quality Strategies.

APPROVAL PROCESS:

Meeting	Date	Approved Y/N
Trust Executive Group	13 September 2017	Y
Board of Directors	20 September 2017	

¹ Status: A = Approval
D = Debate
N = Note

² Against the five aims of the STHFT Corporate Strategy 2012-2017