

SHEFFIELD TEACHING HOSPITALS NHS FOUNDATION TRUST**CHIEF EXECUTIVE'S REPORT****GOVERNORS COUNCIL- 8TH MAY 2012****1. PERFORMANCE**

As the Trust approaches the assessment of its year end position, I am pleased to report that in overall terms the Trust has performed well against both regulatory and contractual requirements and internal performance measures throughout 2011/12. The detailed position at Month 11 is attached at Appendix 1. As in previous months I would highlight the following points:

- Emergency services – performance in March 2012 was very good. Despite continuing high levels of attendance and the combined impact of flu and norovirus during January and February, the Trust met the target with an end of quarter 4 position of 95.3%.
- Clostridium Difficile – there were 14 cases in March 2012. The full year performance for 2011/12 was 178 cases thus achieving the improvement target for the year of less than 184 cases. The performance for the past two quarters, 24 cases and 29 cases respectively, is well within the performance range required to achieve the 2012/13 target of 134 cases for the year or 33 cases for each quarter and has shown that the Trust can now deliver consistently at this level.
- 18 weeks – whilst it was not possible to achieve 18 weeks across every individual specialty within the Trust, the national standards for both admitted and non-admitted patients across the Trust as a whole were met in March 2012.
- Cancer services - in overall terms, the current preview of performance for quarter 4 is good.
- In terms of patient activity, new outpatient activity was 1.3% above target for the year to date and follow ups 1.9% below target compared to 1.2% above and 2.1% below at the end of month 10. New attendances are higher and follow up attendances lower than in the same period last year.

The level of elected inpatient activity is 4.4% above target for the year to date, compared to 4.0% at the end of January 2012 and higher than the same period last year. Non-elective activity is 0.9% below expected levels at the end of February 2012 compared to 0.4% below at the end of January 2012 and is lower than in the same period last year.

- The Trust's financial position for month 11 was stable despite operational pressures. The Trust had a modest surplus of £110k (0.01% of turnover) which included an over performance on activity of £2.2m. There was a slight deterioration in the position at the end of month 10 of £60k. The unaudited outturn position was reported to the April meeting of the Board of Directors. The Trust has achieved its planned surplus which will be utilised to support the capital programme in 2012/13.

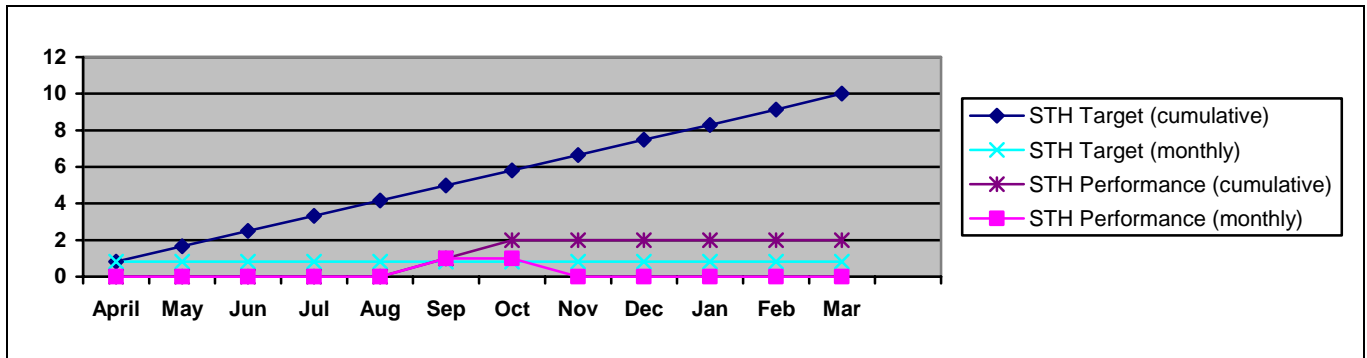
2. INFECTION PREVENTION AND CONTROL**MRSA Target for 2011/2012**

Bacteraemia are either classified as Trust attributable or community acquired. Community acquired cases are bacteraemia that are identified on either day 0 or day 1 of the patient's stay. Any bacteraemia identified after that are considered to be Trust attributable. The target for Sheffield Teaching Hospitals NHS Foundation Trust (STHFT) attributable bacteraemia for 2011/12 is 10 cases. The target for the health community is 13 which will include any Sheffield resident cases at STHFT and any bacteraemia identified in a Sheffield resident, irrespective of where they were receiving treatment at that time.

MRSA Performance for March 2012

0 cases of MRSA bacteraemia were recorded during the month of March.

The full year performance was 2 cases of MRSA against a target of 10.



The thresholds for 2012/2013 are:

National (Department of Health): 1

Monitor (de-minimus): 6

Contract (penalties apply): 12

MRSA Screening

March MRSA screening figures are not available at this time in the month. February MRSA screening figures were 125%.

2011/2012 C.diff Performance

In March, STHFT recorded 14 positive samples.

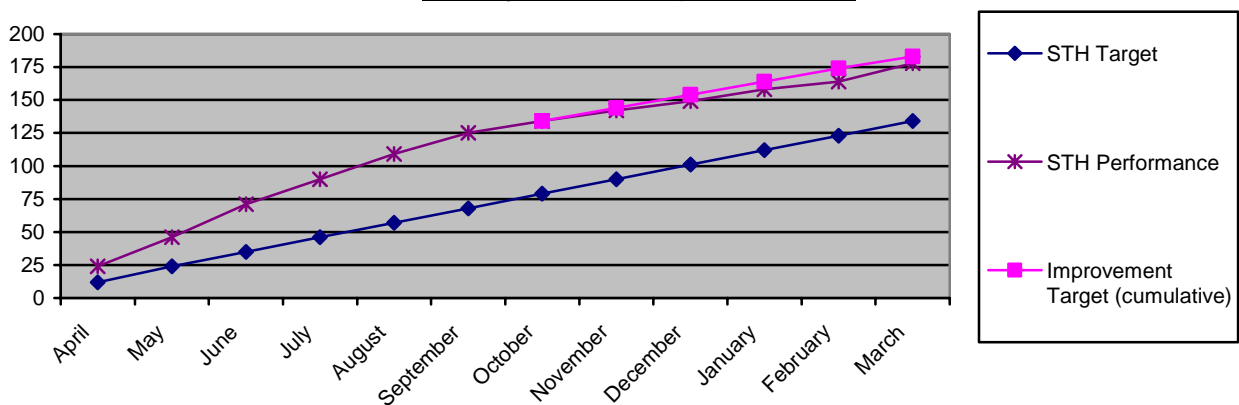
The full year to date performance is 178 cases of C.diff against a national target of 134. The Trust had previously breached its year end target in November 2011.

The health community performance is always one month in arrears to allow for the allocation of cases in Sheffield residents treated in other hospitals. The position in February was year to date performance of 285 against a year to date target of 175.

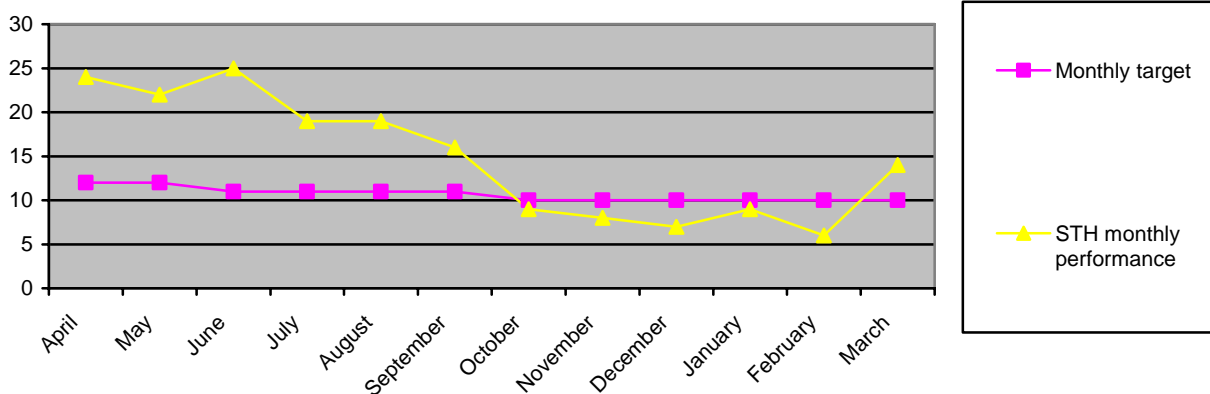
As the Trust exceeded its performance target, an improvement target was set to ensure the Trust continued to focus on C.diff performance.

The improvement target was set at 183; so the Trust finished the year 5 cases under this target, a 3% reduction in the C.diff rate for the Trust during 2012.

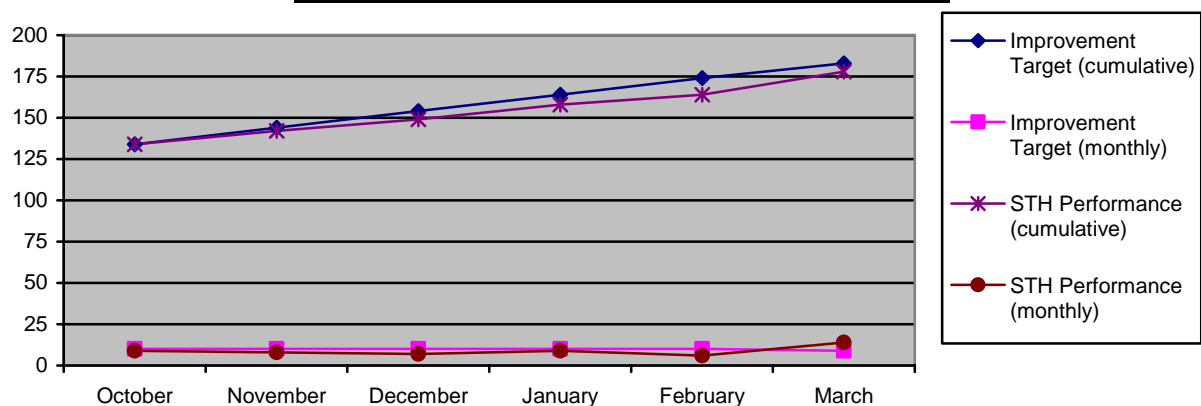
C.diff year to date performance



C.diff Monthly Performance



C.diff Performance versus Improvement Target



The target for 2012/2013 is again 134 therefore the Trust will need to continue to sustain the performance achieved over the last 6 months.

The performance in March was less good than anticipated, as for the first time in 6 months the Trust recorded 10 cases or more. There are 3 possible reasons for this rise in cases which have been predominantly associated with the Northern Campus. Firstly, it could be statistical variation which had a high of 14 in March and a low of 6 in February. Secondly, it could be associated with the outbreak of norovirus which has again predominantly affected the Northern Campus. Finally, the deep clean programme has not covered the number or range of wards over the winter period. To address the latter two issues, the deep clean programme is being closely managed to ensure that a significant number of wards are cleaned during quarter 1.

Surveillance

Brearley 2, Robert Hadfield 4, Huntsman 2 and the Surgical Assessment Centre at the Northern Campus are currently under surveillance for C.diff, having had at least 2 episodes of C.diff within a 28 day period.

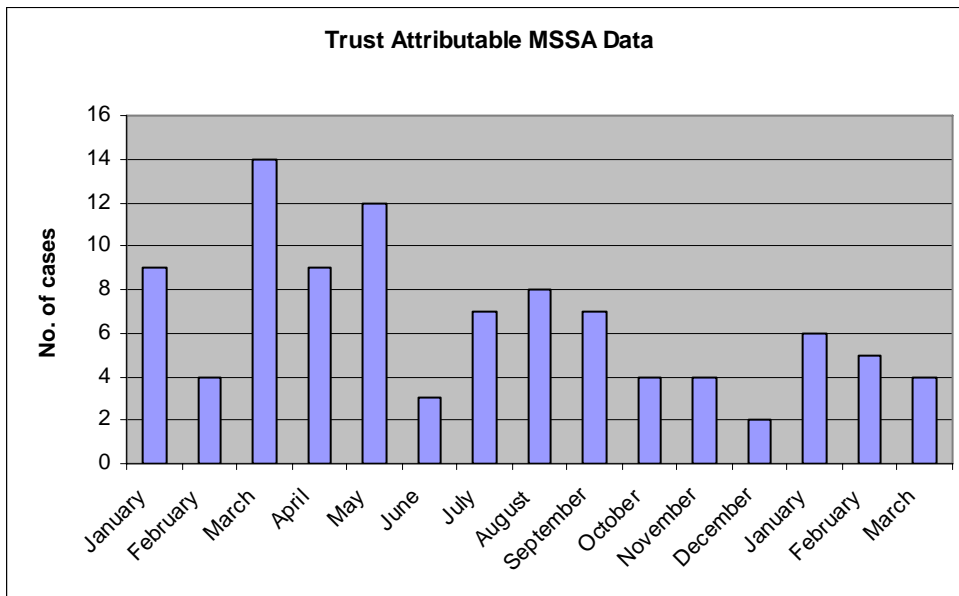
Action Plan

The 2012/2013 Action Plan is now being implemented to support the continued reduction of cases of C.diff during 2012/2013.

MSSA

The Trust continues to return data on the number of cases of MSSA bacteraemia to the Health Protection Agency. Cases are labelled as either Trust attributable or community acquired. For March, 4 Trust attributable cases of MSSA bacteraemia were recorded.

Full year performance on MSSA was 71. There is no target for MSSA bacteraemia in 2012/2013. Work will continue within the Trust to try to reduce the number of cases of MSSA bacteraemia.



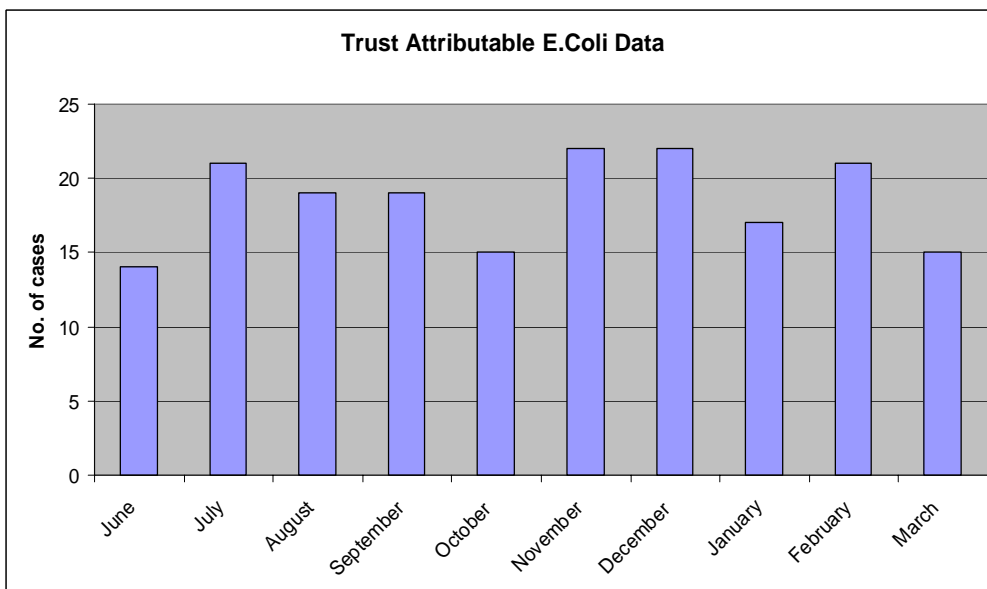
There are currently no national benchmarks available to allow the Trust to compare its performance with that of other Trusts.

E.Coli

The Trust commenced returning data on the number of cases of E.Coli bacteraemia to the Health Protection Agency in June 2011. Cases are labelled as either Trust attributable or community acquired. For March, 15 Trust attributable cases of E.Coli bacteraemia were recorded.

Currently it is not expected that the Trust will be set a reduction target for E.Coli bacteraemia as E.Coli bacteraemia is often not directly associated with healthcare.

After 10 months, the total Trust attributable cases of E.Coli stands at 185.



There are currently no national benchmarks available to allow the Trust to compare its performance with that of other Trusts.

NHS Sheffield - MRSA Reporting

Weekly reporting of bacteraemia and root cause analysis continues.

Norovirus

The Trust has experienced significant levels of norovirus during March which has had a considerable impact on service delivery with up to 20 wards affected at a time. The impact has been mitigated by trying to ensure that the smallest possible area is closed such as bays rather than whole wards; despite this, the number of beds closed at times reached 40 beds.

3. COMMUNICATIONS

During March there was significant positive media coverage in both local and national media including a decrease in waiting lists, new stem cell research for MS and pioneering treatment for Ataxia. The *Unsung Heroes* and *Health Living* features continued in the Sheffield Star focusing on COPD community nurses and Tourettes care. There was less positive coverage on the impact the recent rise in emergency patients had on bed availability and cancellation of non urgent operations.

Staff and stakeholder consultation on the new draft corporate strategy concluded at the end of March and a full report was presented to the Board in April..

As part of the improvements to internal communications resulting from the recent survey, the Chief Executive's weekly update is now being turned into a podcast and managers are accessing the information in order to brief their own teams. The fourth series of Consultant engagement meetings has also taken place with the Chief Executive and Medical Director.

A successful GP learning event has been held at the Sheffield Hand Centre attracting primary care colleagues from across the region. A series of other events are also being planned for other services. A Service Directory to GPs is also nearing completion.

Work has begun to redevelop the Trust website to embrace more social media/multimedia functionality.

Sir Andrew Cash
Chief Executive
27 April 2012