

Council of Governors

5 September 2017

Chief Executive's Report

1. Accountable Care System and Accountable Care Partnership Update

Accountable Care System

South Yorkshire and Bassetlaw has been named as one of the first areas in the country to be an Accountable Care System – putting the region at the forefront of nationwide action to provide joined up, better co-ordinated care breaking down the barriers between GPs and hospitals, physical and mental healthcare, social care and the NHS.

Nationally these areas will also lead the way in taking more control over funding available to support transformation programmes – with the combined indicative potential to control around £450m of funding over the next four years – matched by accountability for improving the health and wellbeing of the populations they cover. NHS national bodies will provide these areas with more freedom to make decisions over how the health system in their area operates.

For more information on the announcement please visit:

<http://www.smybndccgs.nhs.uk/about-us/about-the-programme/news/accountable-care-system-announcement>

A brief verbal update will also be provided on the most recent developments for the South Yorkshire and Bassetlaw Accountable Care System.

Accountable Care Partnership

The Accountable Care Partnership Board has begun to meet and includes Chairs and Chief Executives (or equivalent) from the following Sheffield organisations:

NHS Sheffield CCG
Primary Care Sheffield
Sheffield Children's Hospital NHS Foundation Trust
Sheffield City Council
Sheffield Health & Social Care NHS Foundation Trust
Sheffield Teaching Hospitals NHS Foundation Trust

The intention is for partners to work together differently to impact on a range of long term aims for the health and well-being of the residents of Sheffield.

The Partnership Board will be supported by a Chief Executive level Delivery Group and a range of workstreams.

At the most recent meeting (30 August), the following key issues were progressed:

- Drafting a Statement of Intent that is under 3 pages long, is readily understandable, agreed by all organisations and is widely circulated.

- Ensure that a common communications plan and approach is agreed and cascaded to staff.
- Developing a dashboard of outcomes for the ACP that ensures it can track its progress towards achieving high level and ambitious, but long term, aims.

Further information will be provided to Governors as and when it is developed and agreed.

2. Integrated Performance Report

The Integrated Performance Report for the period to June 2017 is attached at Appendix 1.

3. Delayed Transfers of Care (DTC)

On behalf of the Sheffield CEOs, John Mothersole (CEO Sheffield City Council) has been identified as the lead for Plan for Delayed Transfers of Care (DTC) Programme which is being led by Phil Holmes (Social Services), Peter Moore (SCCG) and Michael Harper (STH) supported by Newton Europe, a management consultancy firm brought in by NHS England.

The DTC Programme aims to bring the number of reportable delays in Sheffield as close to zero as possible and reduce the total overall number of delayed days at STH. Whilst the programme is transformational and cross-organisational, it will also co-ordinate a proportion of fixed investment being made available through the Better Care Fund and additional £24m Integration and Better Care Fund (iBCF) monies over the next three years aimed at meeting adult social care needs and reducing pressures on the NHS, including supporting more people to be discharged from hospital when they are ready and ensuring that the local social care provider market is supported.

Progress to Date

A DTC Summit was held back in May which brought leaders from across the city together to review analysis and agree a programme of improvement. This included an objective to work towards developing only three routes out of hospital (replacing the myriad of current pathways), these being:

1. People who can go 'home' with the level of care they had before.
2. People who might need more care but who should be assessed at home to determine what that care might be.
3. People who might need more support or care but the multi-disciplinary team responsible for their care in STH are anxious about them returning straight 'home' so they go to a step down facility for assessment.

To develop these routes, three workstreams have been established:

1. Work in hospital to navigate people into one of these three routes as quickly as possible on admission.
2. Work in community to ensure rapid response services are available to enable Discharge to Assess.
3. Work in community to ensure rapid capacity is available to enable Discharge to Assess in a step down facility.

Integration and Better Care Fund monies

The publication of the Integration and Better Care Fund (iBCF) planning requirements for 2017-19 include a commitment for the Local Authority to manage the funding of the local iBCF in collaboration with health colleagues (CCGs and providers) to reduce delayed transfers of care. As a result, local authorities have been asked to deliver “an equal share” to the NHS of the expectation to free up 2,500 hospital beds nationally and the indicative reduction levels required by each local authority to achieve this. In Sheffield this will mean reducing to a level of a maximum of 3.5% of bed nights occupied by DTOC by September, which is a target of a maximum of 50 reportable delays at any time.

The detail of the strategic investment of the iBCF was agreed at the City Council Cabinet in July. The first round of expressions of interest for teams to bid against the innovation monies element of the iBCF has just commenced and will be concluded by 13 September to allow agreed schemes to be implemented ahead of winter.

Conclusion

The DTOC Programme is well under way and aims to transform current ways of working across the city in order to reduce the total overall number of delayed days at STH. Delays have already reduced significantly as a result of increased understanding and operational grip; improvement in the Local Authority commissioned, private sector home care market; and seasonal trends. The aim is to have a further significant impact before winter and ensure these new ways of working are sustainable and embedded for the future.

Andrew Cash
Chief Executive
31 August 2017