

SHEFFIELD TEACHING HOSPITALS NHS FOUNDATION TRUST

CHIEF EXECUTIVE'S BRIEFING

BOARD OF DIRECTORS – 15 FEBRUARY 2017

1. Integrated Performance Report

The Integrated Performance Report is attached at Appendix 1. Each Director will highlight the key issues for the Board of Directors to note/consider.

2. South Yorkshire and Bassetlaw Sustainability and Transformation Plan (STP)

The Collaborative Partnership Board met for the second time on 16 December 2016. The minutes are attached to this paper for reference (Appendix 2). The intention is to publish ratified minutes to be made available to the public and all partners. This will enable all partners to have discussions with their organisations.

3. Working Together Programme Update

General Programme Update

Key highlights from the Working Together Programme Team this month include:

- The partnership has been shortlisted for awards in the prestigious Health Service Journal (HSJ) Awards. The shortlistings are in the 'Innovative approach to Financial Management or Procurement' category for making over £1m savings through joined up procurement; and in the 'Value in Support Services' category for demonstrating how Trusts can make significant savings by working together and sharing best practice approaches to support services, such as workforce management and legal services.
- The partnership was also awarded second place and highly commended in the Adoption and Diffusion category of the Yorkshire & Humber Academic Health Science Network (AHSN) Innovation, Improvement Awards.
- The consultation into Children's Surgery and Anaesthesia is due to close on Tuesday 14 February 2017. The operational delivery group (which has membership from both Commissioners Working Together and the Working Together Partnership Vanguard) are therefore commencing development of the service provision specification, informed by the public consultation.
- The Working Together Partnership were recently one of a small number of vanguards asked to present to renowned international health commentator Professor Don Berwick during his short visit to the UK. Professor Berwick was appointed by The King's Fund and NHS England in October 2015 to help support vanguards. The WTP presented the successes and challenges of their vanguard journey to Professor Berwick and received coaching techniques to support shared learning across the vanguards to enable them to identify what action they could take to overcome challenges.

- The University of Sheffield's School of Health and Related Research have been contracted to undertake an evaluation of the Working Together Ear Nose and Throat (ENT) Managed Clinical Network. The evaluation will explore to what extent the creation of the clinical network, which sees key ENT Consultants from each Trust meeting monthly, was an important contributory factor in the changes to the out of hours rota that has now been implemented cross-trust as a means of improving sustainability. The aim is for the evaluation, which has been paid for nationally, to provide a basis for wider evaluation of the Managed Clinical Networks, which are an area of the vanguard that are considered to have high replicability value. The evaluation will commence in January 2017 and is due to be completed by the end of March.
- A new regular forum for joint working between the Working Together partners and the local Mental Health Alliance (Sheffield Health and Social Care NHS Foundation Trust and Rotherham, Doncaster and South Humber NHS Foundation Trust) is now underway, following a successful first meeting of the Chairs and Chief Executives from all nine organisations. The partners identified that by undertaking more formal working with the Mental Health Alliance each organisations' ability to deliver safe, sustainable and local services could be developed even further. The Mental Health Alliance have already conducted some work with the Working Together Partnership around non-clinical support services, and further projects identified for collaboration include responding to a bid for funding to transform acute based psychiatric liaison. The Mental Health Alliance Chief Executives and Chairs will now meet with the Working Together Partnership Chairs and Chief Executives on a quarterly basis to discuss progress on joint projects and to explore further opportunities to collaborate.
- A national campaign, #FABVanguardWeek, has taken place this month to raise awareness of the work of Vanguards and their role to act as the blueprints for the NHS moving forward and to be the inspiration to the rest of the health and care system.

4. Leadership Fellows

The Trust is delighted to welcome three Health Education England leadership fellows: Mohammed Bilal (Senior MSK Physiotherapist who previously worked for Leeds Teaching Hospitals), Emma Nofal (Specialist Trainee 4 General Surgery and Humber Deanery at Grimsby Hospital also formerly a trainee at Sheffield Teaching Hospitals) and Karen Johnson (Occupational Therapist in the Older Adult Community Mental Health Team at Sheffield Health and Social Care NHS FT).

All three individuals will be working with both the Trust and other organisations in the region to take forward the Sheffield Women in Medicine (SWiM) and NHS Athena SWAN initiatives.

5. Awards and Events

The Trust has won and been shortlisted for a number of national and regional awards in the last month.

Four teams from the Trust have been named as finalists in the HSJ Value in Healthcare awards. The awards recognise NHS organisations that are leading the way in using innovation to improve value and efficiency in healthcare.

- The Seamless Surgery programme has been shortlisted in the 'Improving Value in Surgical Services' category. The Seamless Surgery programme has achieved a number of positive results including the introduction of an electronic personal

assessment questionnaire which shortens the length of time fit patients undertake pre-operative assessments. Improved planning, scheduling, communications and organisation between staff working in all parts of the planned surgery process has reduced expenditure on unused medicines by £66,000 in gynaecology and meant that the Trust has been able to provide planned surgery to an additional 26 patients a week within existing resources, giving even more patients access to timely, high quality care.

- The Estates Team has been shortlisted for the 'Facilities and Estates Management' award in recognition of their innovative solution to replace an old traditional steam system the Northern General Hospital with a significantly smaller and compact, virtually maintenance-free system. This has saved the Trust £1.5m per year and has exceeded the NHS Carbon Reduction Strategy targets for the site.
- In the 'Improving Value in the Care of Frail Older Patients' category is the General Surgery and Geriatric Medicine Department's 'Older Surgical Patients Pathway'. Through the establishment of a multi-disciplinary team, patients over the age of 75 who are referred to colorectal surgery, who often do not need surgical procedures, are reviewed by a specialist in health care for older people. This has led to a better identification of their needs, reducing mortality rates, and enabling more patients to go back to their place of residence with a relevant care package in place.
- Finally, the Sexual Health Team have been shortlisted in the 'Community Health Service Redesign' category for improving services by integrating the cities' three sexual health services so that patients can now access contraception services and testing and treatment for sexually transmitted infections in one appointment rather than having to attend separate services at different locations.

The winners of all four awards are set to be announced at a ceremony in London on the 24 May 2017.

The Trust's Electronic Personal Assessment Questionnaire (ePAQ-PO) has also picked up the top prize in the 'Using Technology to Improve Efficiency' category at the Yorkshire and Humber Academic Health Science Network's Innovation, Improvement and Impact awards. The Seamless Surgery programme was also highly commended by the judges in the 'Improving Care through Innovation or Improvement Award'.

In the Medipex Innovation Awards, three colleagues from the Trust have won awards including: Michael Hanney, from the Nuclear Medicine Department, for developing 3D imaging to replace planar imaging of metastatic bone disease; Mark Jayes, Speech and Language Therapist, for his work on the Mental Capacity Assessment Support Toolkit and Professor Chris Chapple, Consultant Urological Surgeon for the development of the Digital Bladder Diary.

Specialist Service to Share Expertise in Rare Pregnancy Complication with Hospitals Across Europe

A specialist service provided by the Trust which treats women from across the north of England who have suffered a rare pregnancy complication has been approved as part of a new Europe-wide reference network. The Gestational Trophoblastic Service is now part of the European Reference Network in Rare Adult Cancers (EURACAN), and will share expertise and best practice with other European centres to help improve treatment across the continent.

National Media Feature

The Jessop Wing was featured heavily in the national media this month for a research project which is testing a groundbreaking prototype of a 'miniature' MRI scanner for new born babies. The scanner is one of only two of its type in the world.

Members Research Event

More than 100 members of the public, Trust members and staff attended a 'Making a Difference for Patients' event at the Northern General Hospital this month which gave people an opportunity to find out more about the wide ranging research which takes place at the Trust and how it has transformed individual patient's lives.

Sir Andrew Cash OBE
Chief Executive
9 February 2017