

## Strategy Refresh Milestones

### Now to 13 September

- Assimilating the Strategies on a Page that Clinical Directors have brought to Care Group Reviews
- Ongoing work of Clinical Workstreams and Quick Wins
- Development of other elements of strategy approach – context, priorities and principles (including use of Outcomes Framework), how we will do business in the future, how we will measure success etc.

### 13 September

Event bringing together all of the workstreams to provide a description of their proposed approach.

### 14 September

Verbal update on direction at TEG. Agreement on how we translate the Workstreams and Quick Wins into implications for our management structure.

This meeting will also include a description of key challenges and strategic decisions we face in cancer services – I think a Cancer Strategy may be one of the supporting documents we need alongside Estates, Finance, IT and Quality as the library of ‘other’ documents.

### 14 September to 21 September

Drafting and submission of three papers for TEG

1. Lead Director Andy Riley, Lead Author Ruth Brown – Description of progress on merger and outcomes from quick wins – refers to strategy paper.
2. Lead Director Kirsten Major, Lead Author Ruth Brown – Strategy refresh, combined with TCS ambitions. Next steps in further development and setting of a performance framework (mindful of the need to create potential for a new Chair to influence and the extent to which we still need to see the revised Bill, Monitor’s powers and commissioning arrangements locally, regionally and nationally). Proposal to return in March with a more refined version.
3. Lead Director Penny Brooks – Description of Community Services Management Structures for approval and onward submission to Board.

### 28 September

TEG meeting to review and approve above three papers (note I will be on annual leave, but will have overseen content).

In addition there will also be the Major Trauma Centre Business Case at this meeting.

### 19 October

Board meeting to review and approve all three papers described above and the Major Trauma Centre Business Case.

**21 October**

CMB Time Out to spend considerable chunk of time on strategy and performance management framework for it.

**March 2012**

Revised strategy for Board, developed further and with wider engagement and involvement internally.

Also able to describe how the strategy hitches together with city wide strategy and approaches, including the CCL work.