

SHEFFIELD TEACHING HOSPITALS NHS FOUNDATION TRUST**CHIEF EXECUTIVE'S BRIEFING****BOARD OF DIRECTORS – 20 APRIL 2016****1. Integrated Performance Report**

The report for month 11 is attached at appendix 1. Each Director will highlight key issues for the Board to note/consider.

2. Working Together

At the March Working Together Provider (WTP) Vanguard Programme Board the Chief Executives and Chairs discussed the new NHS Sustainability and Transformation Plans (STPs) and in particular how the Working Together Partnership will fit within the new approach.

Earlier this year, national health and care bodies in England set out steps to help local organisations plan over the next six years to deliver a sustainable, transformed health service and to improve quality of care, wellbeing and NHS finances. The new dedicated Sustainability and Transformation Fund is worth £2.1 billion in 2016/17 and rising to £3.4 billion in 2020/21. The associated planning guidance outlines a new approach to help ensure that health and care services are planned by place rather than around individual institutions. They will help ensure that the investment secured in the Spending Review is used to drive a genuine and sustainable transformation in patient experience and health outcomes over the longer-term. STPs are not an end in themselves, but a means to build and strengthen local relationships, enabling a shared understanding of where we are now, our ambition for 2020 and the concrete steps needed to get us there.

As in previous years, NHS organisations will be required to produce individual operational plans for 2016/17. In addition, every health and care system will be required, for the first time, to work together to produce a Sustainability and Transformation Plan, a separate but connected strategic plan covering the period October 2016 to March 2021.

As part of this, local leaders are required to set out clear plans to pursue the 'triple aim' set out in the NHS Five Year Forward View – improved health and wellbeing, transformed quality of care delivery, and sustainable finances.

The STP has to cover the period October 2015 to March 2021. The main STP for the WTP geographic area will be South Yorkshire and Bassetlaw. This will be an umbrella plan which also has under it a number of other initiatives which will contribute. The WTP Vanguard initiatives are an example of this.

As well as developing the South Yorkshire and Bassetlaw STP we will also need to consider how we link with the West Yorkshire, Derbyshire, Lincolnshire and Nottinghamshire plans too as we have clinical flows in those areas for many specialist services.

A high level plan has to be submitted by end of April 2016 with a further detailed plan by the end of June 2016.

Key questions the submission has to answer are:

- Is there clear leadership and governance arrangements for the STP

- Have the health and wellbeing gaps for the geographic footprint been identified and quantified
- Have priorities or hypothesis been agreed to meet the challenge.

Each plan has to have a clear and achievable delivery programme. The footprint's health and social care organisations need to come together to develop the plan and delivery programme.

Phase 1 will be until July 2016 and I, as Chair of WTP, will lead the group. Lesley Smith, Chair of The Commissioner Collaboration and Accountable Officer for Barnsley CCG, will jointly work with me during this period. This collegiate approach between Commissioners and Providers was agreed when the Chief Executives of the Working Together Partnership met with the Accountable Officers of the corresponding CCGs to begin discussions about the South Yorkshire and Bassetlaw STP.

The next step will be a stakeholder meeting comprising representatives of the South Yorkshire and Bassetlaw STP footprint NHS Trusts, CCGs, Local Authorities and Universities on 25 April 2016 to begin to agree the priorities and high level plan.

Working Together Workstreams update:

All of the work streams are progressing and of particular note this month are:

Information Technology Workstream

NHS roam is almost complete for all Trusts now. An InfoFlex Database Specialist (contractor) has been appointed to progress a cancer tracking management system through inter-trust messaging across Trusts. This will enable patient data to be electronically transmitted to a referred Trust as soon as it is recorded on the CIMS InfoFlex Cancer Care system and provide clinicians with immediate access to patient clinician and non-clinician data under their care in other Trusts. Detailed patient data can then be shared between different organisations thereby removing the need for duplication, and potential transposing of data entry and provides an enabling technology solution in line with NHS England Digital Strategy for a paperless NHS by 2020

GI Bleeds Workstream

Some early discussions have taken place between clinicians from the partner Trusts on potential future clinical models to ensure a sustainable out of hours bleeds service across the geography. Further data collection is being undertaken to inform the next steps.

Commissioners' Pre-engagement Process on Stroke and Children's Surgery Services

The Commissioners WTP has begun pre-engagement work to raise awareness and seek public views on the future shape and needs of adult Stroke and Children's surgery services. More information can be found at: <http://www.smybndccgs.nhs.uk/about-us>.

3. Communications

Professor Tony Weetman, who has been the appointed academic representative from the University of Sheffield on the Board since 2001, retires at the end of this month. I would personally like to take this opportunity to thank Tony for his significant contribution to the work of the Board over these years.

First Patients Recruited to Genomes Project

The first patients have been recruited to the 100,000 Genomes Project in Yorkshire and Humber. The ground breaking initiative is a collaboration involving Sheffield Teaching Hospitals which aims to decode the DNA sequences of 100,000 genomes from people who have a rare disease or condition, their families, and people with cancer.

Catering Team Award

The Trust's Catering Department has been awarded the Soil Association's Food For Life Catering Mark Bronze for the second year running. The Bronze Catering Mark is an independent endorsement that the food served at the Trust uses fresh ingredients, which are free from trans fats and unhealthy additives. The award covers all the food served to patients at the Northern General Hospital, Royal Hallamshire Hospital, Weston Park Hospital and Jessop Wing.

Liz Hawkshaw, who has been Catering Manager at the Trust for over 8 years has also been shortlisted for the 'Caterer of the Year' award which recognises and celebrates the significant contribution that the Hospital Catering Manager makes to the wellbeing and recovery of the patient, the patient experience and to the staff and visitors who use the services.

Award to Scale Up Shared Haemodialysis Care Improvement

A project designed to help patients on haemodialysis (HD) has been selected to be part of The Health Foundation's £3.5 million Scaling Up Improvement programme.

The project is to be led by a team at Sheffield Teaching Hospitals NHS Foundation Trust in collaboration with partners including Kidney Research UK.

The Scaling Up Improvement programme is supporting seven health care projects in the UK with the aim to improve health care delivery and/or the way people manage their own care through the delivery of successful health care improvement interventions at a larger scale.

The Shared Haemodialysis Care project seeks to improve the quality of life and outlook of patients on HD by supporting them to become more independent in managing their own dialysis. Nurses help patients learn how to perform a series of treatment related tasks associated with HD, such as preparing equipment, measuring weight and blood pressure and self-cannulation. Patients take on as many of these tasks as they feel comfortable with. Patients involved in the project have become more confident, and reported better psychological and physical outcomes. The associated increase in home-based dialysis during this period has resulted in an estimated saving of £1.2m to the NHS over the last five years.

Sir Andrew Cash OBE
Chief Executive
14 April 2016