

**Programme Director Report for CEO Public Board Report – STHFT  
Sheffield Accountable Care Partnership**

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<b>1. Purpose</b>	
1.1 To provide headlines from the progress of the Accountable Care Programme	
1.2 To provide an overview of ACP Programme Activities	
<b>2. Introduction / Background</b>	
2.1 A short written overview of the Programme activities is provided by the Programme Director for the purpose of the CEO Public Board Report.	
2.2 This is the report for the May 2018 Public Board.	
<b>3. Is your report for Approval / Consideration / Noting</b>	
For note	
<b>4. Recommendations / Action Required by Accountable Care Partnership</b>	
N/A	
<b>5. Other Headings</b>	
N/A	
<b>Are there any Resource Implications (including Financial, Staffing etc)?</b>	
N/A	

**Paper prepared by: Rebecca Joyce, Programme Director, ACP**

**On behalf of: Kevan Taylor (Chair of EDG) and Sir Andrew Cash, CEO, STHFT.**

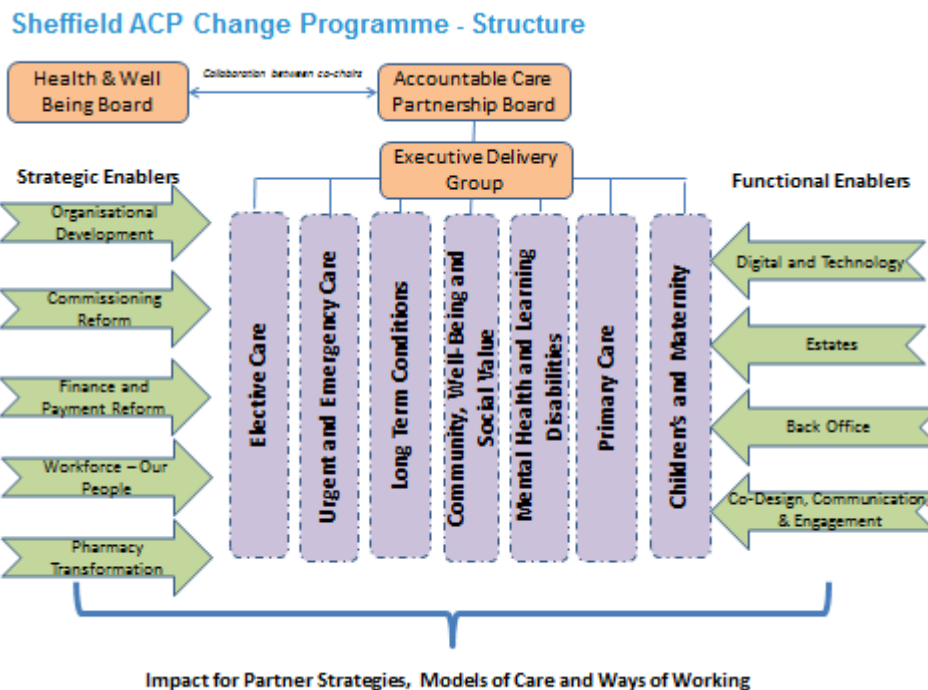
**Date: 3 May 2018**

## Update on the Work of the Accountable Care Partnership Programme Director Report

### Work of the Executive Delivery Group

#### Vision and Programme Delivery

- i. The ACP Board on 29/3/18 and Executive Delivery Group on 16/4/18 supported the “Where are We Now” themes presented by the Programme Director, drawn from her system induction across the city to help shape the strategic direction of the ACP. Through April (and into May) these have been shared with each individual executive team to draw out the specific, knotty questions and challenges from each organisation for the ACP.
- ii. The key next step will be to clarify the overall **vision and plan for the ACP** rooted in the context of the Health and Wellbeing mission and the Shaping Sheffield Plan. A series of workshops are suggested on the core system wide themes and the Executive Delivery Group will consider this proposal further in May 2018. **It is important these discussions explore the more challenging questions for the system to enable the ACP to have real impact.**
- iii. The Executive Delivery Group are undertaking a **cycle of programme reviews**. This commenced with the Communities, Prevention and Social Value work stream on 16 April 2018 with commitment to better formalise the governance arrangements and lift the overall profile of the work to embed this in the DNA of our system. The Children’s and Maternity Work Stream is the next programme for the deep dive for May EDG. The diagram below summarises the structure of the programme, with now 7 core work streams.



- iv. Executive Delivery Group also agreed to establish a **system wide Pharmacy Transformation Programme**. The Chief Pharmacists outlined their sense of a real opportunity to provide a joined up approach to medicines management to improve outcomes for patients and reduce medicines related hospital admissions. Key points were:
  - The investment in Sheffield on medication and pharmacy is over £250M (& over 1200 staff).
  - There is an opportunity to make better use of the pharmacy resource, for instance via role extension and integrated working to enhance seamless care for patients.
  - An enhanced medicines management service at neighbourhood level bolting onto the citywide services provides an opportunity to identify and address any gaps in relation to medicines and pharmaceutical care.

- Effective medicines optimisation through an integrated approach including social care and use of I.T, has the potential to deliver improved safety, greater efficiency savings, independence for patients and reduce medicines related avoidable admissions.

Medical leadership and managerial support will be essential to helping realise the benefits of this work and these arrangements are being finalised.

### Other Updates

- v. The **Finance and Payment Reform** work stream is being formally established. The first meeting of the **Organisational Development work stream** will take place on 16<sup>th</sup> May. Maddy Ruff (CCG Accountable Officer) is providing CEO sponsorship, with Paula Ward (STHFT Organisational Development Director) providing executive leadership.
- vi. **Draft terms of reference** have been developed for an analytical piece of work to understand population need against current resource utilisation and to inform the strategic development of a more preventative approach. Further discussion between Public Health, Finance Directors and the ACP team is required to finalise the approach, learning from Bradford, Somerset and other care economies.
- vii. All partners have emphasised the need for a **high impact workforce programme** across the system, with a greater collective focus on educational liaison and a wider workforce strategic review for Sheffield. This work stream is not yet fully operational in the ACP but emphasised as a priority by a number of partners.
- viii. All Partner Boards through May are taking the ACP Board recommendations from the ACP **governance review** through their Boards, to confirm their support for the new arrangements.
- ix. The **CQC local system review** of integrated working for Sheffield has taken place. A draft report has been received. A summit is planned for 7 June to discuss the report more fully.
- x. A **resource profile** for the central ACP team is being considered by Executive Delivery Group on 10 May and it is now essential to strengthen the central team to support this work.

### Priorities and Next Steps for the Executive Delivery Group

- xi. Further **priority actions** for the Programme Director and the Executive Delivery Group will be:
  - With CEO Sponsors and key stakeholders, developing the vision and aims of each of the system **enabling work streams** (i.e. workforce, digital) and driving this work forward.
  - Developing a **communication and engagement plan** for the ACP with Communication Leads.
  - Identifying resource from across the system to develop the **ACP dashboard** in line with identified priorities and the overall vision of the ACP.
  - Strengthening and **clarifying governance and reporting arrangements** for the work streams, Executive Delivery Group in the context of agreements on the ACP Board.
  - Developing the **central ACP PMO arrangements** and ensuring links into organisational, governance and PMO structures.
  - Developing **networks** with the South Yorkshire ICS, Place Programme Directors (across SY&B initially) and the national team.

Continuing to develop and foster **relationships** across the system to aid and facilitate learning and more integrated working will continue to be an underpinning foundation of the ACP.

### Conclusions and Recommendations

The STHFT Public Board is asked to note the above report.

**Paper prepared by:** Rebecca Joyce, ACP Programme Director  
**On behalf of:** Kevan Taylor, CEO Chair of the Executive Delivery Group and Sir Andrew Cash, CEO, STHFT.  
**Date:** 03 May 2018