

**CHIEF EXECUTIVE'S BRIEFING**

**BOARD OF DIRECTORS – 24 APRIL 2018**

**1. Integrated Performance Report**

The Integrated Performance Report is attached at Appendix 1. Each Director will highlight the key issues for the Board of Directors to note/consider.

**2. Imaging Services ISAS Accreditation**

Sheffield Teaching Hospitals Imaging Services have been successful in achieving accreditation for the prestigious Imaging Service Accreditation Scheme (ISAS). The scheme helps ensure that patients consistently receive high quality services delivered by competent staff working in safe environments. My thanks go to Dr Sue Matthews, Clinical Director and her team for all their hard work and success on this great achievement.

**3. South Yorkshire and Bassetlaw Integrated Care System (SY&B ICS) Update**

The February 2018 minutes of the SY&B ICS Collaborative Partnership Board can be found at: <http://www.healthandcaredtogethersyb.co.uk/index.php/about-us/how-were-run/minutes-and-meetings>

**4. Working Together Partnership Vanguard Update**

The Provider Working Together Programme (WTP) is a collaborative partnership, initially established in March 2013, between seven acute Trusts in South Yorkshire, Mid Yorkshire and North Derbyshire. By working together the aim was for organisations to act on a larger scale to achieve transformation of systems and processes, not possible at an individual organisational level, and enhance opportunities for additional quality and efficiency benefits.

The Partnership successfully applied to become an Acute Care Collaboration Vanguard in October 2015.

Each quarter the Vanguard has nationally reported its involvement in the sharing of progress and also its learning from other Vanguards and organisations. Colleagues have presented at a number of national conferences and events, attended and presented at Expo exhibitions, hosted visits and telecons from other Vanguards and health systems.

Several case studies have been submitted to the New Care Models team, which form part of the wider National Vanguards legacy. The WTP also contributed to the National Acute Care Collaborative publication 'No Hospital is an Island'.

The Vanguard has worked with several other organisations such as Royal Colleges, Universities and Health Education England on workforce developments.

A commendation was received from Y&H AHSN for the work of the Procurement Collaborative and three corporate submissions on implementing ICE Opennet, procurement collaboration and best practice efficiencies have been in the finals for HSJ awards.

As the funding for the Vanguard comes to an end, there are plans to align the Vanguard projects, such as ENT and Pathology, to the shadow Integrated Care System workstreams.

Janette Watkins, Programme Director for the Working Together ACC Vanguard, has now retired from the NHS and I would like to take this opportunity to thank her for all she achieved both in her role at STHFT and latterly in leading the Working Together and Vanguard Provider programmes.

## **5. Sheffield Accountable Care Partnership Update**

The Sheffield Accountable Care Partnership update can be found at Appendix 2.

## **6. NHS England and NHS Improvement - Joint Working**

Ian Dalton, Chief Executive of NHS Improvement, and Simon Stevens, Chief Executive of NHS England, have announced proposals to bring the two organisations closer together to better support patients in a changing NHS.

The proposals include increasing integration and alignment of national programmes and activities, with one team where possible, and setting up seven integrated regional teams with one Regional Director from September 2018. NHSI and NHSE agree that the measures will enable resources to be more effectively and efficiently used to support local health systems and remove unnecessary duplication. The measures are subject to approval by NHSI and NHSE's Boards. Both organisations will still have distinctive statutory responsibilities and accountabilities while existing legislation means that a formal merger between the organisations is not possible.

The full copy of the letter can be found at Appendix 3.

## **7. Social Care**

Jeremy Hunt, Secretary of State for Health and Social Care, has outlined seven key principles of the forthcoming social care green paper to be published this summer.

In his speech at the British Association of Social Workers Conference, the Secretary of State for Health and Social Care clarified the 'NHS 10 year workforce strategy', which is due to be published later this year, will now be an 'NHS *and* social care 10 year workforce strategy', to align the needs of both sectors.

The seven principles of the green paper are:

1. Quality of care – a focus on providing the highest standards of care, whatever a person's age or condition. Including a commitment to tackle poor care and variations in quality and outcomes between different services in different parts of the country; provision passes the 'good enough for my mum' test.
2. Whole-person integrated care – full integration of health and social care centred around the person, providing joined up and personalised care. It was announced that pilots would be undertaken in Gloucestershire, Lincolnshire and Nottinghamshire to ensure every person accessing adult social care would be given a joint health and social care assessment and a joint health and care support plan.
3. Control – to make further progress on integrated health and care budgets so that individuals and families have the ability to direct the care they receive. It was also announced that a consultation on Personal Health Budgets would be undertaken and linked to the pilot above - each person with a joint care plan would also be offered an integrated health and care personal budget. The need for transparency was highlighted and ensuring patients and their families can access reliable information.

4. Workforce – to respect and nurture the social care workforce. To promote social care as a career of choice and to ensure better opportunities for progression into areas like nursing (spanning both health and social care sectors).
5. Supporting families and carers - putting the needs of families and carers at the heart of the strategy. Looking to make it simpler to look after a loved one, encouraging volunteering, better employment support and harnessing new technologies. A commitment to tackle the ‘epidemic of loneliness’ was also announced.
6. A sustainable funding model for social care supported by a diverse, vibrant and stable market - ensuring financial sustainability of the care system, delivering a stable and vibrant market which delivers cost-effective and quality services for all.
7. Security for all – for those born or developing a care need early in life and those entering old age who do not know what their future care needs may be. People’s financial wellbeing in old age ends up being defined less by their industry and service during their working lives, and more by the lottery of which illness they get. There is therefore a need for a system that includes an element of risk-pooling.

## **8. NHS Providers Summary of Board Papers**

Attached at Appendix 4 is a summary of the most recent Board meetings of NHS England, Health Education England, the Care Quality Commission’s (CQC) and NHS Improvement.

## **9. Communications**

The Trust is supporting the national 70 Day #EndPjparalysis Challenge. The aim is to have 1 million ‘patient days’ of having patients up, dressed and moving in their own clothes, rather than hospital gowns or pyjamas (PJs). It can be undertaken in any healthcare setting where PJs are worn.

Ahead of the official challenge a smaller trial of #endPjparalysis trial showed:

- Reduced LOS (< 1.5 days in Nottingham Uni Hospital Trauma and Orthopaedic Ward)
- Reduced loss of mobility, deconditioning and risk of falls (37% in same NUH T&O Ward)
- Reduced food wastage due to greater patient mobility and energy need
- Reduced risk of needing institutional care on discharge
- Enhanced wellbeing of patients and staff

The Challenge will run from 17 April to 26 June 2018 – to finish in time for the NHS 70th anniversary celebrations on 5 July.

## **Awards**

The Trust has been awarded the Catering Team of the Year by the Hospital Caterers Association (HCA). The award was presented in recognition of the STH catering team’s journey of commitment to improving services to patients and staff through driving changes in the areas of social, economic and environmental sustainability over the last few years. This includes improved collaboration with wards on delivering more tailored, personalised services to patients leading to reductions in food wastage and increased patient satisfaction levels.

The Department is leading the way on exceeding compliance requirements with the CQUIN Healthy Workforce initiative by promoting healthier nutrition and hydration initiatives which included development of an in-house brand, customer access to nutritional information of foods offered. Building on achievements with the Soil Association Food for Life Silver

Award, the Department takes care to ensure that food is procured using an environmental and sustainable approach. It is also continuing to build on its mission to reduce waste, increase recycling and improve on energy and water efficiency as a result of maintaining the Carbon Trust Green Kitchen Standard this year.

Angela Stroughair, Continence Nurse, has won the 'Continence Nurse of the Year' accolade from the British Journal of Nursing. The award was given to her in recognition of the high quality, responsive and effective care provided by the Sheffield specialist continence services, which has enabled patients experiencing problems with their continence, and the often accompanying emotional and psychological distress of it, to leave their homes and socialise again. The judges highlighted Angela as a shining example to nurses and praised the comprehensive and evidenced-based care provided by the service.

The Trust has been named as a double finalist in the Health Service Journal's Value Awards. The Foetal MRI hub scanning service has been shortlisted in the 'Improving the Value of Diagnostic Services'. A hub and spoke arrangement has been set up by Dr Elspeth Whitby, and is enabling clinicians from across the region to access specialist advice from a central radiologist in Sheffield when a potential problem is detected in the structure of the womb or growing foetus during pregnancy. As well as reducing administrative costs and referral times, pregnant women no longer need to travel to Sheffield for their MRI scan, which is much better for them, and means they can have the scan in a local, more familiar unit. The Seamless Surgery programme has also been shortlisted in the 'Improving the Value of Surgical Services' category.

Professor Simon Heller and the Diabetes Team have been named as finalists by the BMJ in their UK Research Paper of the Year award for their ground breaking research which looked at the 'Relative effectiveness of insulin pump treatment over multiple daily injections and structured education during flexible intensive insulin treatment for type 1 diabetes: cluster randomised trial (REPOSE)'. The Flow Academy has also been named as finalists for the BMJ's 'Education Team of the Year' after reducing bed occupancy and mortality in the Frailty Assessment Unit with no extra resource.

STH is one of ten sites across the country chosen to test a newly launched set of national standards aimed at improving the quality and consistency of public involvement in research. The Clinical Research and Innovation Office, which provides dedicated advice and support to researchers, will test the standards over the next 12 months to ensure the views of patients and members of the public are at the heart of research development and implementation.

Sir Andrew Cash OBE  
Chief Executive  
17 April 2018