

CHIEF EXECUTIVE'S BRIEFING

BOARD OF DIRECTORS – 21 FEBRUARY 2018

1. Integrated Performance Report

The Integrated Performance Report is attached at Appendix 1. Each Director will highlight the key issues for the Board of Directors to note/consider.

2. New Director of Strategy and Planning

I am delighted to confirm that Anne Gibbs, Director of Strategy and Planning, and Paula Ward, Organisational Development Director, commenced their posts with the Trust on the 1 February 2018 and 15 January 2018 respectively. I would like to welcome Anne to her first meeting of the Board.

3. South Yorkshire and Bassetlaw Memorandum of Understanding – Pathology Services Partnership

NHS Improvement in its letter to Acute Trusts, 7th September 2017, outlined plans to create 29 pathology networks across England. The networks were proposed to provide high quality, rapid and comprehensive diagnostic services for patients, which are delivered in the most efficient manner; and which will facilitate the introduction of, and widest access to, new investigations and diagnostic systems, and improve future training and career development for scientific and technical staff.

In accordance with the given NHSI milestones, each Partner Trust confirmed their support to the proposed composition of the local pathology network in September 2017, and details of the proposed governance structure was submitted by the pathology network in October 2017.

The attached Memorandum of Understanding at Appendix 2 confirms a commitment to work together as a network and to exploit opportunities to ensure high quality, sustainable and efficient pathology services over the coming years. The Board of Directors are asked to discuss the proposal outlined and formally approve the Pathology Service Partnership MoU.

4. Sheffield Mental Health Guide

The Sheffield Mental Health Guide has just been re-launched. The new website was built with Sheffield people for Sheffield people, and is supported by key organisations and leaders within health and social care in the city. As the most comprehensive resource on mental health services, support and community organisations in Sheffield, it is hoped that practitioners across Sheffield will see this website as a valuable resource to direct their patients to. Co-produced from day one, feedback and ideas are welcomed.

To find out more please visit: <https://www.sheffieldmentalhealth.co.uk/>

5. South Yorkshire and Bassetlaw Accountable Care System (SY&B ACS) Update

The December 2017 minutes of the SY&B ACS Collaborative Partnership Board can be found at: <https://smybndccgs.nhs.uk/what-we-do/stp>.

6. Working Together Partnership Vanguard Newsletter

Key highlights from the Working Together Programme Team this month (which can be found in more detail in the stakeholder newsletter [here](#)) include:

- Updates on HR standardisation progress
- An update on the imminent full implementation of the Inter Trust Messaging system for cancer referrals
- Feedback from the recent radiology leads workshop

Update from the Mental Health Alliance Mental Health Psychiatric Liaison

The successful SY&B ACS bid to provide Mental Health Psychiatric Liaison in Sheffield Teaching Hospitals NHS Foundation Trust went live in December. The work is a significant requirement from the NHS 5 Year Forward View. The Liaison Service provides round the clock mental health and psychiatric assessments to patients on wards at Sheffield Teaching Hospitals.

Following referral from a health professional on an inpatient ward within the general hospital or within Accident and Emergency (A&E), the Liaison Service offers a high-quality intervention, assessment and discharge process that covers all aspects of mental health - including drug and alcohol use and self-harming. The Liaison Service also gives advice on clinical management of patients and, if needed, can make referrals to other relevant services.

Research shows that untreated mental health issues can lead to people spending longer than needed in hospital and also contribute to poorer physical health outcomes. By putting mental health colleagues in the acute setting, the Liaison Service is making sure that patients get the right help, at the right time, in the right place. Rotherham was also successful in its bid for funding for acute based liaison mental health, for 2018/19, and further development of liaison services across SY&B is being supported by a series of ACS workshops.

Working Win Trial in SY&B

Health services in SY&B are being asked by Sheffield City Region, NHS England, the Department of Health, and the Department for Work and Pensions to take part in a new trial called the Health-led Employment Trial. The trial is testing a new form of employment support for people who have a health condition and/or a disability, with the aim of getting people back into work and able to continue working.

A large public facing campaign is being planned by partners, which will include a single point of access for the public to a range of employment support, including the Health-led Employment Trial – the campaign will be known as the ‘WorkingWin’ campaign.

Nationally the Work and Health Unit invited areas to partner with them and test if a model of employment support, which has worked very well for people with severe mental health issues, would be as effective if modified to help more people with less severe health issues. Over the last year the partners have worked with the Work and Health Unit to develop a programme which will be tested over the next two years. The trial is a randomised control trial in order to give the strongest evidence base about what works to inform future national and local investment.

7. Sheffield Accountable Care Partnership Update

Attached at Appendix 3 are the key headlines from the progress of the Accountable Care Programme (ACP) which includes an overview of the ACP activities.

8. NHS Providers Summary of Board Papers

Attached at Appendix 4 is a summary of the Care Quality Commission's (CQC) and NHS Improvement's most recent board meetings.

January's summary includes CQC's decision to reschedule some routine inspections, as well as updates from NHSI on winter pressures and the closer alignment of its work with NHS England, including cross representation on each other's Boards and joint Board meetings.

9. Department of Health and Social Care (DHSC) Single Departmental Plan

The [plan](#) sets out DHSC's objectives and has been updated to reflect ministers' remits and responsibilities following the Prime Minister's reshuffle. The plan now includes expanded social care responsibilities of the Department, with actions to ensure a sustainable adult social care system meets the needs of the population which will prevent care needs from escalating.

In addition to the key objectives the Plan describes Ministerial portfolios as follows:

- Stephen Barclay has been announced as the Minister of State for Health. His remit includes finance, procurement, operational performance, and workforce pay and contracts. Barclay will also be responsible for the transformation agenda.
- Caroline Dinenage has taken up the position of Minister of State for Care. Her responsibilities include overseeing all aspects of adult social care including dementia, loneliness and disabilities, hospital care quality and patient safety, and health and social care integration.
- Jackie Doyle-Price remains as Parliamentary Under-Secretary of State for Mental Health and Inequalities. She is responsible for women's, children's and mental health services, maternity care, and investigations and inquiries.
- Steve Brine remains as Parliamentary Under-Secretary of State for Public Health and Primary Care. His remit includes primary care, prevention and early intervention, sexual and public health, and NHS transformation. Brine will also be the ministerial lead for NHSE and PHE.
- Lord O'Shaughnessy, remains as Parliamentary Under-Secretary of State for Health. His brief includes "making a success of Brexit", the life sciences industrial strategy, innovation in the NHS including data, digital and technology, medicines pricing and regulation, and the NHS estate. He is also the ministerial lead for a large group of arms-length bodies including NHS Property Services, NHS Digital, NHS Business Services Authority, NHS Litigation Authority and the MHRA.

10. Communications

Step into Health

HRH The Duke of Cambridge met with staff from the Trust to hear more about the pilot of the 'Step into Health' military employment programme prior to the national public launch of the programme. Sheffield Teaching Hospitals NHS FT is one of five NHS Trusts across the country to have been involved in piloting the programme, which was set up in 2014 by the NHS in conjunction with The Royal Foundation of The Duke and Duchess of Cambridge and Walking With The Wounded. It aims to give ex-servicemen and women the opportunities to bring their talents and skills to the NHS. The pilot has attracted interest from a large number of military veterans, with six dedicated career information days for

members of the armed forces community taking place since the pilot was launched, and around 30 work experience placements being supported in a breadth of roles, including in nursing, radiography, podiatry, strategy and operations, and clinical support workers.

Catering Team Award

Sheffield Teaching Hospitals NHS FT has been named as a top three NHS Trust excelling in healthy catering in the first ever catering for a healthier hospital top ten by Health Business magazine. The Trust's Catering Department, which is responsible for providing 40,000 meals a week to staff, patients and visitors across five adult hospitals and community sites, achieved the ranking after becoming the first NHS Trust in the country to achieve the Soil Association/Carbon Trust's Green Kitchen Standard.

Podiatry Team Achieve Customer Service Standard for 22nd Year Running.

The Podiatry Services team have retained a top quality customer services accreditation for the 22nd year.

The team, who are trained to prevent, diagnose, treat abnormal conditions of the feet and lower limbs and to improve or sustain foot health, were awarded the Customer Service Excellence Standard (formerly the Charter Mark) following a two-day visit from an independent assessor. The Customer Service Standard is a government-backed accreditation that encourages provider services to make a difference to their customers by focusing on their individual needs and preferences.

Chair of The British Society of Urogynaecology appointed

Swati Jha, Consultant Obstetrician and Gynaecology and Honorary Senior Clinical Lecturer, has been elected Chair elect of The British Society of Urogynaecology. This is the first time a chair is from Yorkshire and Humber and the second ever female. Swati Jha will serve as Vice-chair until November 2019 and then become Chair to November 2021.

Sir Andrew Cash OBE
Chief Executive
14 February 2018