

CHIEF EXECUTIVE'S BRIEFING

COUNCIL OF GOVERNORS – 22 MAY 2018

This Chief Executive Briefing mirrors the report presented at the Board of Directors' meeting to provide the opportunity for Council of Governors to comment on matters of interest.

1. Integrated Performance Report

The Integrated Performance Report is attached at Appendix 1. Each Director will highlight the key issues for the Council of Governors to note/consider.

2. Chief Executive and Chief Nurse Retirement

Members will be aware that I have made the difficult decision to retire as Chief Executive of Sheffield Teaching Hospitals NHS Foundation Trust at the end of July 2018. It has been an absolute privilege to be the Chief Executive of this Trust for the past 16 years and I will treasure the long-lasting friendships and relationships developed during my time, as well as the accomplishments we have all achieved over the years. I will continue to work as the Chief Executive System Leader for the South Yorkshire and Bassetlaw Integrated Care System on a part-time basis.

Professor Dame Hilary Chapman, Chief Nurse, will also be retiring from her post in August 2018 after 32 years of nursing. Hilary is one of the country's most prominent Chief Nurses and has made major contributions to health policy, healthcare delivery and system reform – most notably co-leading on the development of the Safer Nursing Care Toolkit. I would like to personally thank Hilary for her support and work over the years.

Plans are underway to recruit to both posts in June 2018.

3. Breast Cancer Screening

The NHS Breast Screening Programme invites all women aged 50 to 70 for breast screening every 3 years. Because of a technical problem, some women did not receive their final invitation at the right time. New invitations are being sent to women who were 'missed' in the week commencing 14 May and will continue over the following weeks. The national commitment is that all women affected who wish to have a breast screen will receive an appointment before the end of October 2018. Indications are that in the region of 450,000 women are affected across England. Our breast screening team are currently working closely with Public Health England to finalise the numbers affected in Sheffield. We have ensured that STH communications, such as our website, provide relevant information such as the national helpline number. A further update will be provided at June's Board of Directors.

4. Well-led Review – CQC

The Trust is preparing for an unannounced CQC inspection which will take place sometime between now and mid-July. It is anticipated that notice will be given to the Chief Executive's Office approximately 30 minutes before the CQC's arrival. At that point the Trust will be given details about where the CQC will inspect and how many inspectors there are. The different teams may arrive on more than one site simultaneously.

Work continues to ensure staff are prepared and that we can show the CQC the excellent care and service our staff work so hard to provide on a daily basis.

5. South Yorkshire and Bassetlaw Integrated Care System (SY&B ICS) Update

Planning Guidance

The shadow Integrated Care System continues to negotiate with NHS England and NHS Improvement on the application of the planning guidance “Refreshing NHS Plans for 2018/19” in order to maximise the benefits of being designated as an Integrated Care System for 2018/19.

Nationally, the direction of travel for ICSs is to play a central role in the planning process with e.g. single system plan underpinned by local plans, aligning commissioning, integrating regulation, lead role in capital planning and estates, managing performance and owning and resolving system challenges working within a single system control total.

The direction of travel is for the health and care across England to be working in this way by April 2019. South Yorkshire and Bassetlaw has been assessed by NHS Improvement and NHS England to move to the next stage of a designated ICS.

Hospital Services Review

The Hospital Services Review Report was published on Wednesday 9 May, with co-ordinated communications taking place in advance to raise awareness with staff and stakeholders. The SYB sICS Collaborative Partnership Board will formally receive the report at its next meeting on the 8th June and discuss the key milestones and next steps of the Review in 2018/19 including the formal NHSE Assurance Process.

Each of the SYB Provider Trusts participating in the HSR and each of the SYB CCGs will have the opportunity to have Professor Chris Welsh, Independent Review Director, attend their respective Board of Directors or Governing Bodies after the 8th of June as appropriate. He is attending Sheffield Teaching Hospitals NHS Foundation Trust Board of Directors on 26 June 2018.

Capital bids to NHS England

The partnership has submitted an outline of the potential capital bid to NHS England as part of a £1.6bn pot available nationally. It includes bids for primary care, transformation and potential reconfiguration of services as well as backlog maintenance. Business cases are currently being worked up and prioritised prior to submitting final bids by the national deadline of 16 July.

sICS governance

To date, SYB sICS governance has worked within programme governance of the Oversight and Assurance Group, Collaborative Partnership Board, Executive Steering Group and programme boards working where appropriate with our statutory boards and governing bodies including collective statutory governance of joint committees and committees in common where these now exist. This has served the system well and will continue to be used as the governance is reviewed over the next few months.

Our approach will be to simplify and use statutory governance arrangements in organisations, place and system where this makes sense and is appropriate; a reflection of what advanced systems are doing. Draft proposals will be explored and developed in the coming weeks and be shared with Boards and Governing Bodies for discussion.

Non-executive Directors and Lay Members event

Non-executive directors and lay members in the sICS came together to hear from and give their views to senior leaders in the partnership at an event on Tuesday 1 May.

The session, attended by more than 40 NEDs and lay members, heard from sICS Chief Executive Lead, Andrew Cash, sICS Medical Director, Professor Des Breen and Hospital Services Review Independent Director, Professor Chris Welsh.

Feedback from the session was very positive, with attendees requesting regular updates and more involvement. The next steps include routine communications and the launch of a Guiding Coalition, in which NEDs and lay members will be key stakeholders, in the autumn.

6. Sheffield Accountable Care Partnership Update

A short overview of the programme activities has been provided by the Programme Director and is included at Appendix 2.

7. NHS England Announcement – Plans to Curb Prescriptions

NHS England have announced plans to reduce over-medication and cut unnecessary hospital stays by recruiting and redeploying hundreds of pharmacists into care homes. The new pharmacists / pharmacy technicians will review prescriptions and medicines of people living in care homes. Often residences in elderly care homes have multiple long-term health conditions and can, on average, take seven medicines daily. Studies suggest that up to one in twelve of all hospital admissions are medicines related and two thirds are preventable.

Trials have shown that pharmacists reviewing medicines improved patients' quality of life by reducing unnecessary use and bringing down emergency admissions, with less time spent in hospitals. This approach also led to meaningful savings in unnecessary prescribing costs of £249 per patient in one pilot over a year.

NHS England will roll out the approach by funding recruitment of 240 pharmacists and pharmacy technicians. The reviews will be done in co-ordination with GPs and practice-based clinical pharmacists to ensure people are prescribed the right medicines, at the right time, in the right way to improve their health and overall quality of life.

8. NHS Providers Summary of Board Papers

Attached at Appendix 3 is a summary of the most recent Board meeting of the Care Quality Commission (CQC).

9. “Call the Midwife” Fundraising Bike Ride

The “Call the Midwife” fundraising bike ride took place on Saturday 5 May 2018, with over 80 midwives and staff from the Jessop Wing donning costumes, inspired by the TV show, to raise funds for the development of three new state of the art birthing pool rooms. The fundraising event coincided with the global ‘International Day of the Midwife’ event.

Dame Jessica Ennis Hill attended the event and spoke with great passion about the midwifery services in Sheffield and her experiences with the Jessop Wing.

10. NHS 70th Birthday Celebrations

The NHS celebrates its 70th Birthday this year and to mark this occasion a range of activities and national events have been organised.

The Trust is encouraging staff to take part in a celebratory parkrun as part of the NHS celebrations. Parkruns are free, 5k events that take place in hundreds of locations across the UK every Saturday morning. They are coordinated entirely by volunteers and are open

to walkers and runners of all ages and abilities. Sheffield Hallam parkrun at Endcliffe Park is one of more than 140 across the UK to have signed up to the NHS70 parkrun on Saturday 9 June.

The event will celebrate the contribution of the NHS to the nation, whilst encouraging people to get active. People of all ages and abilities are welcome to come along and get involved as runners, walkers, volunteers or supporters.

Sir Andrew Cash OBE
Chief Executive
17 May 2018