

**SHEFFIELD TEACHING HOSPITALS NHS FOUNDATION TRUST**

**EXECUTIVE SUMMARY**

**E**

**REPORT TO THE BOARD OF DIRECTORS MEETING**

**HELD ON 29<sup>th</sup> OCTOBER 2019**

<b>Subject</b>	2019/20 Capital Programme and 5 Year Plan
<b>Supporting TEG Member</b>	Neil Priestley
<b>Author</b>	Neil Priestley
<b>Status<sup>1</sup></b>	A/N

**PURPOSE OF THE REPORT**

To provide an update on the 2019/20 Capital Programme and 5 Year Plan.

**KEY POINTS**

1. The Capital Programme remains manageable for 2019/20 and is considerably more advanced than in recent years.
2. Given slippage risks, appropriate action may need to be taken to ensure an acceptable final position which meets the plan submitted to NHSE/I earlier this year.
3. The over-commitment on the 5 Year Plan stands at £15.2m but may deteriorate further as new schemes and priorities emerge over the five year period.
4. Additional funding solutions will need to be identified for future years.
5. The next Capital Planning Round for 2020/21 and beyond will commence shortly and there will be important issues to address in terms of scheme prioritisation, decant and timing.
6. Capital planning/prioritisation and scheme “value engineering” continue to be crucial in securing maximum value for money from extremely constrained resources.
7. Potential national changes to funding and approval processes will need to be monitored.

**IMPLICATIONS<sup>2</sup>**

<b>AIM OF THE STHFT CORPORATE STRATEGY</b>		<b>TICK AS APPROPRIATE</b>
1	Deliver the Best Clinical Outcomes	✓
2	Provide Patient Centred Services	✓
3	Employ Caring and Cared for Staff	✓
4	Spend Public Money Wisely	✓
5	Deliver Excellent Research, Education & Innovation	✓

**RECOMMENDATIONS**

As per Section 7 of the report.

**APPROVAL PROCESS**

<b>Meeting</b>	<b>Date</b>	<b>Approved Y/N</b>

<sup>1</sup> Status: A = Approval  
A\* = Approval & Requiring Board Approval  
D = Debate  
N = Note

<sup>2</sup> Against the five aims of the STHFT Corporate Strategy

# SHEFFIELD TEACHING HOSPITALS NHS FOUNDATION TRUST

## BOARD OF DIRECTORS 29<sup>th</sup> OCTOBER 2019

### 2019/20 CAPITAL PROGRAMME & 5 YEAR PLAN – QUARTER 2 UPDATE

#### **1. INTRODUCTION**

- 1.1 This report continues the process of monitoring progress on the Trust's 2019/20 Capital Programme and 5 Year Plan. It considers the position at the end of September 2019 and outlines the main changes since the 2019/20 Capital Programme and 5 Year Plan update was considered by the Board in July 2019.
- 1.2 As previously reported, the 5 Year Plan does not assume any current/future year I&E surpluses to support the Capital Programme. This reflects the continually challenging financial climate. However, £27.4m of funding in respect of the 2018/19 I&E surplus and additional Provider Sustainability Funding (PSF) is included within the programme. The latest 5 Year Plan continues to include an assessment of future needs for significant schemes at £6m pa from 2020/21 onwards. The £6m sum for 2019/20 has already been formally allocated in the Capital Programme.
- 1.3 The current cumulative plan over-commitment over the 5 year period is £15.2m. This is an improvement of £0.3m on the plan position at June, largely from PDC funding secured. The funding position does not currently become a major concern until year four of the plan (2022/23), although there are a number of high value schemes emerging which may place additional pressure on the capital programme before then.
- 1.4 Appendix A includes a full list of “probable” and “possible” schemes which are not yet included on the Capital Programme but require further consideration. The potential for some of these further capital requirements is significant and work to achieve an overall balanced position will be challenging. It will necessitate difficult decisions on the likelihood of additional funding, scheme prioritisation and investment timings.
- 1.5 The national pressure to reduce 2019/20 capital expenditure plans reported in July has now been withdrawn. The current capital expenditure plan for 2019/20 stands at £45.0m. Whilst this is a very challenging programme with many complex operational and logistical issues to address, a large proportion of these schemes have already commenced or orders have been placed.

#### **2. OVERVIEW OF THE CAPITAL PROGRAMME AND PLAN**

- 2.1 The capital programme for 2019/20 – 2023/24 as per Appendix B shows the following position:-

	<b>2019/20 £m</b>	<b>2020/21 £m</b>	<b>2021/22 £m</b>	<b>2022/23 £m</b>	<b>2023/24 £m</b>
Funding Available	47.6	40.7	34.4	21.6	21.7
Expenditure Plan	(48.5)	(43.4)	(22.9)	(22.2)	(21.4)
<b>Under/(Over) Commitment</b>	<b>(0.9)</b>	<b>(2.7)</b>	<b>11.5</b>	<b>(0.6)</b>	<b>0.3</b>
<b>Cumulative Under/(Over) Commitment</b>	<b>(0.9)</b>	<b>(3.6)</b>	<b>7.9</b>	<b>7.3</b>	<b>7.6</b>

- 2.2 The 2019/20 Capital Programme remains in a manageable position with a small under commitment against available resources. As noted above, the 5 Year Plan position shows an over-commitment of £15.2m. Appendix A shows the profile of this over-commitment but also shows a level of potential schemes which exceed the allowance within the plan. It is clear that further solutions to the funding gap will need to be in place within the medium term.
- 2.3 The Trust now has a national planned capital expenditure level in 2019/20 of £45m. The currently programmed level of spend exceeds this figure by around £3m but there are slippage risks to the programmed spend (see 2.6 below).
- 2.4 In addition to managing further slippage to meet national expenditure forecasts, there are a number of new schemes requiring consideration in 2019/20. The position for 2019/20 will therefore need to be carefully monitored and managed during the year to ensure that a satisfactory outturn position is achieved.
- 2.5 The Capital Programme includes a small number of high priority schemes which have recently received approval. These include:
- ◆ Replacement mobile 3D Fluoroscopy Unit - £0.3m
  - ◆ A&E VDI functionality - £0.6m
  - ◆ Clinical Immunology & Allergy Unit - £2.2m
  - ◆ NGH GITU Isolation Rooms - £0.2m
  - ◆ HIV Integration - £0.2m
- 2.6 Appendix C provides an update on the current quantified potential risks or cost adjustments anticipated on existing schemes. These show a minor net pressure. The summary also highlights a level of possible slippage (£2.8m) to 2020/21 which appears to be required to bring expenditure into line with the NHSE/I plan.
- 2.7 The Capital Planning process for 2020/21 will be starting shortly as part of the 2020/21 Business Planning process. As always, this will be a challenging exercise with many proposals and limited resources. It is important to note that decant capacity will remain very limited until the Hadfield Block returns to use and this will need to be factored into the planning.
- 2.8 It will also be important to keep abreast of any national developments in terms of available resources and changes to approval processes. The recently published Health Infrastructure Plan gave some indications about increased capital resources for the NHS through a multi-year settlement. It also described proposed developments to the planning and approval process, although these remain at a high level at this point.

### **3. ADDITIONAL FUNDING**

- 3.1 The assumed funding in the 2019/20 Capital Programme consists of:
- ◆ Internally generated resourced of £20.7m from forecast depreciation (net of around £2.4m of loan repayments).
  - ◆ Application of the 2017/18 additional STF Funding - £9.0m
  - ◆ PDC for LED lighting £0.4m, MDT Rooms £0.1m and A&E schemes £0.9m
  - ◆ £15.3m from reinvestment of the programme underspend from 2018/19.
  - ◆ £1.2m from “donations” and forecast VAT recovery.

- 3.2 There has been a decrease in funding available from the quarter one update of £1m, reflecting re-profiling of the HASU scheme funding (£2m) offset by £0.9m of new A&E PDC funding and a £0.1m increase in assumed donations and VAT recovery.
- 3.3 The I&E surplus/additional PSF funding from 2018/19 has been notionally profiled into 2020/21 and 2021/22 Capital Programme resources, as £14.5m and £12.9m respectively. This can be refined in due course.

#### **4. CHANGES TO APPROVED PROGRAMME**

- 4.1 There have been many changes to approved expenditure since the programme was approved due to new scheme approvals, in year re-profiling, allocation of specific schemes from the ring-fenced envelopes and cost updates on planned schemes.
- 4.2 In headline terms the planned expenditure of £48.5m shows a £2.1m increase since quarter one. This comprises new investment associated with the A&E PDC funding of £0.6m, new donations/VAT recovery of £0.1m and net advances of £1.4m from planned 2020/21 investments.
- 4.3 Slippage from 2019/20 to 2020/21 of £1.8m largely reflects the CCTV upgrade (£0.6m), the Inventory Management System (£0.5m) and the NGH Doctors Mess (£0.2m). Advances from 2020/21 to 2019/20 of £3.2m mainly comprise RHH A Floor Theatres £1.1m, 5 Beech Hill Road refurbishment £0.3m, HASU £0.3m, MSK Integrated Hub £0.3m, 3D Mobile Fluoroscopy £0.3m, HIV Integration £0.2m, GITU Isolation Rooms £0.2m along with other smaller schemes/sums.
- 4.4 New scheme approvals have been highlighted at paragraph 2.5 above.

#### **5. FURTHER RISKS AND CONTINGENCIES**

- 5.1 Appendix C identifies the quantified major risks to the current capital position.
- 5.2 Other risks to delivering the 2019/20 Capital Programme and subsequent years are:
- ◆ The current £15.2m over commitment on the 5 Year Plan which may be increased by further unavoidable schemes (see Appendix A) – **High Risk**. Mitigating actions include:
    - Attracting PDC/ICS funding, particularly in relation to WPH.
    - I&E surpluses
    - Loans/Leases
    - Use of working capital balances (if not used to finance I&E deficits)
    - Additional charitable donations.
    - Further reducing ring-fenced budgets
    - Restrictions on scheme approvals
  - ◆ Increased costs for existing schemes – **Medium/High Risk**. Mitigating actions include robust case scrutiny, tight management of scheme specifications and firm cost control as schemes progress.
  - ◆ Risk of slippage on 2019/20 schemes such that there is an underspend against the NHSE/I plan, due to operational and logistical barriers inherent in managing a major programme whilst maintaining patient services – **Medium/Low Risk**. Mitigating actions include tight planning and forecasting, prompt actions in developing and finalising schemes and identification/approval of options to advance schemes where slippage occurs.

- ◆ Poor prioritisation of potential schemes – **Low Risk**. Mitigating actions include good strategic, business and capital planning with a clear understanding of the environment and close working with Directorates.
  - ◆ National restrictions on planned expenditure in future years – **Medium Risk**. Mitigating actions will include clearly describing the Trust’s position and the consequences of any further reductions to the plan.
- 5.3 Prioritisation against the ring-fenced budgets for 2019/20 is well progressed, although a small number of IT scheme approvals have yet to be finalised.
- 5.4 Business planning/capital prioritisation and “value engineering” will also be critical in order to secure maximum value for money from constrained capital funding. Revenue affordability will also remain a key issue.

## **6. BUSINESS CASES**

- 6.1 The Capital Programme at Appendix B formally identifies the status of all current capital schemes.
- 6.2 Fees have been allocated for work in developing Business Cases for the following schemes:
- ◆ NGH Washer Disinfector Replacement
  - ◆ Endocrine Investigation Unit
  - ◆ Community Dental Services
  - ◆ Firth 7/CCU
  - ◆ JHW Ward Refurbishment
  - ◆ JHW Bereavement Suite
  - ◆ Chesterman Theatres
  - ◆ NGH CHP
  - ◆ Renal Water Supply
- 6.3 Since the last Capital Programme and 5 Year Plan were approved at the Trust Board meeting in July, the following schemes have formally commenced:
- ◆ NGH Bed Storage Area
  - ◆ JHW Labour Delivery beds
  - ◆ Clocktower Basement accommodation
- 6.4 A small number of schemes have also been completed since the July update, with the most notable being:
- ◆ NGH Plain Film Rooms
  - ◆ RHH Fluoroscopy Room
  - ◆ E-Check in
  - ◆ NGH JAG Accreditation
- 6.5 An updated Outline Business Case for the Weston Park Hospital Upgrade scheme was considered at the recent CIT meeting. The cost of the preferred option is £60m (including Optimism bias). Securing this level of funding will be a major challenge but it is hoped that national STP funding and a major charitable appeal will enable the scheme to progress in the coming years.

## **7. RECOMMENDATIONS**

The Board of Directors is asked to

- 7.1 Approve the latest 2019/20 Capital Programme and note the over-commitment on the 5 Year Plan which will need to be addressed via an appropriate combination of the funding solutions proposed.
- 7.2 Note the list of “probable” and “possible” schemes on the five year plan at Appendix A which, along with other likely schemes which will emerge over the five year period, will require further consideration and careful prioritisation.
- 7.3 Note the risks outlined in Section 5 above, and the need to continue to generate/identify additional resources for future years.
- 7.4 Note the close attention which will need to be maintained throughout the remainder of the financial year to ensure an acceptable year end position is delivered, consistent with national plan expectations.
- 7.5 Note the importance of capital planning/prioritisation and “value engineering” in securing maximum benefits from limited capital and revenue funding.

Neil Priestley  
Director of Finance  
October 2019

## 2019/20 - 2023/24 CAPITAL PLAN

	2019/20	2020/21	2021/22	2022/23	2023/24	
	£	£	£	£	£	
2018/19 Capital Programme Position as at 11/10/19	-880,000	-2,682,000	11,533,000	-613,000	266,000	
Use of Wards Refurbs Budget To Fund Schemes						Applied to Hadfield Modular Wards for 19/20
Other PDC/Income Sources						
Reduction in Ringfence envelopes						
Future Probable/Possible Schemes	0	-4,851,000	-6,000,000	-6,000,000	-6,000,000	20/21 allows for £6m, less £1890k Community Dental: £400k CNDRH Renal Satellite
<b>Projected Annual Capital Programme Position as at 11/10/19</b>	<b>-880,000</b>	<b>-7,533,000</b>	<b>5,533,000</b>	<b>-6,613,000</b>	<b>-5,734,000</b>	
<b>Cumulative Projected Capital Programme Position as at 11/10/19</b>	<b>-880,000</b>	<b>-8,413,000</b>	<b>-2,880,000</b>	<b>-9,493,000</b>	<b>-15,227,000</b>	

	Assumed		2019/20	2020/21	2021/22	2022/23	2023/24	
	Funding		£	£	£	£	£	
	Options							
<b>Schemes Proposed for Approval</b>								
8th Linear Accelerator	Internal	A		-2,000,000				Business case presented to CIT 5/8 & 21/10/19
Add'l Linear Accelerator Bunkers x2	Internal	A		-3,000,000	-2,700,000			Linked to 8th Linac
Endocrine Investigation Unit	Internal	A		-900,000				OBC to CIT 21/10/19
<b>Total Approved/Proposed Schemes</b>			<b>0</b>	<b>-5,900,000</b>	<b>-2,700,000</b>	<b>0</b>	<b>0</b>	
<b>Other "Probable" Schemes</b>								
Other WPH Upgrades/Expansion	External/Charitable	B	?	?	?	?	?	In addition to £15m for Ward Refurbishment, Link Bridge, Aspetic Unit and 4th Floor. Transformation scheme at £60m (including optimism bias). Extent of work required and funding options to be considered further
Major Trauma Ward	Internal	B		?				Options under review.
Cardiac Theatre Refurbishment	Internal	U		-1,000,000	-1,000,000	-1,000,000		Original OBC withdrawn. Revised scheme being developed to follow Main NGH Theatres scheme.
Dermatology Facilities	Internal	U		-2,000,000	-2,000,000			Concept paper for upgrade to facilities produced but being reconsidered
Intra-Operative MRI Scanner (RHH A Floor)	Internal/Charitable	U		-100,000	-4,764,000			OBC to be refined. Potential for theatre area to be charitably funded
Estates Generator Programme	Internal	U		-1,865,000	-3,000,000			Potential increase to Estates envelope. (£6m offset by £1135k c/fwd from 18/19)
Firth 7/CCU Refurbishment	Internal/Charitable	A		-1,000,000	-2,650,000			Indicative costs as per OBC less £300k enabling works approved
<b>Total Approved and Probable Schemes</b>			<b>0</b>	<b>-5,965,000</b>	<b>-13,414,000</b>	<b>-1,000,000</b>	<b>0</b>	
<b>Possible Schemes</b>								
Outpatient Facilities, RHH	Internal	C		-1,000,000	-2,640,000	-1,000,000		MSK OBC approved. Solutions for Blood Disorders and Pre-Op Assessment remain o/s
WPH Car Parking	External/Charitable	U				-7,500,000		Part of discussion about WPH Upgrade scheme
Imaging Expansions	Internal	U			-2,000,000	-3,000,000		Tbc - Assume some unavoidable expansion over 5 year period
A&E Frontdoor/NGH Assessment Developments	Internal	U			-2,000,000			Linked to reprovision of Fracture Clinic post 2022
Critical Care Capacity	Internal	U				-5,000,000		Requirement unclear but potential requirement in 5 year period
Community Facilities - Intermediate Care Facility	Internal	U			?			No further progress
Private Patient Facilities	External	U		?	-1,000,000			Scheme(s) dependent upon clinical opportunity/facility necessary.
Re-provision of Fracture Clinic	Internal	U			-2,000,000	-500,000		Paused given other MSK proposals
Expansion/Upgrade of Bev Stokes	Internal	U		?	?			Paused. Some refurbishment required. Likely smaller qualitative scheme
Palliative Care Unit Upgrade	Charitable	U			-2,500,000	-7,000,000		Consideration of options underway
Hybrid Theatre	Internal	U			?	?	?	Options and financial feasibility under consideration. Little progress to date
Renal Ambulatory Unit	Internal	U		?	?	?		Clinical model requires further consideration
Other	?							New proposals likely
<b>New Major Bids arising through 2019/20 Business Planning Round</b>								
MR Linac	Internal	U			-7,500,000			Business case awaited. Likely to require external/charitable funding
EPR Reprourement	Internal	U				?	?	SOC under development
JHW Ward Refurbishment	Internal	U		?	?	?		£5.9m projected total cost
Ophthalmology Reconfiguration	Internal	U		?	?	?		Emerging £2m+ scheme
<b>Total Possible Schemes</b>			<b>0</b>	<b>-1,000,000</b>	<b>-19,640,000</b>	<b>-24,000,000</b>	<b>0</b>	

**SHEFFIELD TEACHING HOSPITALS NHS FOUNDATION TRUST - 2019/20 - 2023/24 CAPITAL PROGRAMME**

**SUMMARY OF APPROVED SCHEMES AGAINST RESOURCES AVAILABLE**

**Appendix B**

CAPITAL PROGRAMME DETAILS	2019/20	2020/21	2021/22	2022/23	2023/24
<b>Total Funding Available</b>	<b>47,629,000</b>	<b>40,712,000</b>	<b>34,389,000</b>	<b>21,638,000</b>	<b>21,664,000</b>
Approved Scheme Details:					
Medical Equipment Modernisation	6,950,000	9,171,000	6,200,000	6,200,000	6,200,000
Information Technology	3,719,000	1,826,000	1,650,000	1,750,000	1,750,000
Service Development	16,065,000	13,790,000	3,585,000	3,550,000	3,550,000
Infrastructure	21,628,000	18,307,000	11,121,000	10,451,000	9,598,000
Planned Rev-Cap Transfers	147,000	300,000	300,000	300,000	300,000
Funding for Unfunded Schemes	0	0	0	0	0
Directly Donated Equipment	0	0	0	0	0
<b>Approved Scheme Total</b>	<b>48,509,000</b>	<b>43,394,000</b>	<b>22,856,000</b>	<b>22,251,000</b>	<b>21,398,000</b>
<b>UNDER/(OVER) COMMITMENT</b>	<b>-880,000</b>	<b>-2,682,000</b>	<b>11,533,000</b>	<b>-613,000</b>	<b>266,000</b>

APPROVED SCHEME DETAILS BY SITE	NGH					RHH					CCDH				
	2019/20	2020/21	2021/22	2022/23	2023/24	2019/20	2020/21	2021/22	2022/23	2023/24	2019/20	2020/21	2021/22	2022/23	2023/24
Medical Equipment Modernisation	2,368,000	1,071,000	0	0	0	2,615,000	2,802,000	0	0	0	0	0	0	0	0
Information Technology	70,000	65,000	0	0	0	28,000	0	0	0	0	0	0	0	0	0
Service Development	3,021,000	4,858,000	35,000	0	0	6,908,000	4,377,000	0	0	0	0	0	0	0	0
Infrastructure	10,988,000	3,419,000	926,000	685,000	648,000	10,382,000	5,074,000	2,040,000	816,000	0	8,000	0	0	0	0
Directly Donated Equipment															
<b>APPROVED SCHEME TOTAL</b>	<b>16,447,000</b>	<b>9,413,000</b>	<b>961,000</b>	<b>685,000</b>	<b>648,000</b>	<b>19,933,000</b>	<b>12,253,000</b>	<b>2,040,000</b>	<b>816,000</b>	<b>0</b>	<b>8,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

APPROVED SCHEME DETAILS BY SITE	JHW					WPH					CHS				
	2019/20	2020/21	2021/22	2022/23	2023/24	2019/20	2020/21	2021/22	2022/23	2023/24	2019/20	2020/21	2021/22	2022/23	2023/24
Medical Equipment Modernisation	0	0	0	0	0	95,000	0	0	0	0	422,000	0	0	0	0
Information Technology	0	0	0	0	0	0	0	0	0	0	27,000	0	0	0	0
Service Development	202,000	0	0	0	0	5,570,000	659,000	0	0	0	50,000	2,434,000	0	0	0
Infrastructure	88,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Planned Rev-Cap Transfers															
Funding for Unfunded Schemes															
Directly Donated Equipment															
<b>APPROVED SCHEME TOTAL</b>	<b>290,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,665,000</b>	<b>659,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>499,000</b>	<b>2,434,000</b>	<b>0</b>	<b>0</b>	<b>0</b>

APPROVED SCHEME DETAILS BY SITE	STH UNALLOCATED				
	2019/20	2020/21	2021/22	2022/23	2023/24
Medical Equipment Modernisation	1,450,000	5,298,000	6,200,000	6,200,000	6,200,000
Information Technology	3,594,000	1,761,000	1,650,000	1,750,000	1,750,000
Service Development	314,000	1,462,000	3,550,000	3,550,000	3,550,000
Infrastructure	162,000	9,814,000	8,155,000	8,950,000	8,950,000
Planned Rev-Cap Transfers	147,000	300,000	300,000	300,000	300,000
Funding for Unfunded Schemes	0	0	0	0	0
Directly Donated Equipment	0	0	0	0	0
<b>APPROVED SCHEME TOTAL</b>	<b>5,667,000</b>	<b>18,635,000</b>	<b>19,855,000</b>	<b>20,750,000</b>	<b>20,750,000</b>



## CAPITAL FUNDING AVAILABLE 2018/19 - 2023/24

	2019/20	2020/21	2021/22	2022/23	2023/24
	£	£	£	£	£
Projected Internally Generated Resources	35,367,000	35,367,000	35,367,000	35,367,000	35,367,000
Adjustment to Internally Generated Resources Forecast (July 10)	-6,994,000	-6,994,000	-6,994,000	-6,994,000	-6,994,000
Reduction in Depreciation from I&E surplus/indexation removal (based on LT Depn f/cast)	-1,717,000	-1,717,000	-1,717,000	-1,717,000	-1,717,000
Adjustment to Internally Generated Resources Forecast (Jan 14)	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Adjustment to Internally Generated Resources (Feb 15)	2,855,000	2,855,000	2,855,000	2,855,000	2,855,000
Adjustment to Internally Generated Resources (June 15)					
Adjustment to Internally Generated Resources (Jan 16)	-1,000,000	-1,000,000	-1,000,000	-1,000,000	-1,000,000
Adjustment to Internally Generated Resources (Jan 17)					
Adjustment to Internally Generated Resources (March 18 re MEA)	-1,162,000	-1,162,000	-1,162,000	-1,162,000	-1,162,000
Adjustment to Internally Generated Resources (March 19 re MEA)	-6,200,000	-6,200,000	-6,200,000	-6,200,000	-6,200,000
Application of Internally Generated Resources to:					
- Hadfield Loan Creditor (PFI)	-574,000	-468,000	-463,000	-658,000	-739,000
- Critical Care Loan (FTFF)	-780,000	-780,000	-780,000	-780,000	-780,000
- Laboratory Medicine Loan (FTFF)	-666,000	-666,000	-666,000	-666,000	-666,000
- Gamma Knife Lease Creditor	-492,000	-511,000	-131,000	-131,000	0
- Gamma Knife Lease Source Upgrade Creditor	112,000	113,000	-285,000	24,000	0
	20,749,000	20,837,000	20,824,000	20,938,000	20,964,000
Hyper Acute Stroke Unit (projected funding)	0	4,656,000			
2017/18 STF applied to Capital Programme	9,000,000				
MDT Rooms (ICS funding)	76,000				
NEEF LED Lighting Fund - NHSI	400,000				
2018/19 Year End Utilisation of/(Improvement to) Working Capital	15,307,000				
2018/19 PSF applied to Capital Programme		14,519,000	12,865,000		
A&E Funding	900,000				
<b>Subtotal Internally Generated/Strategic Capital Funding</b>	<b>46,432,000</b>	<b>40,012,000</b>	<b>33,689,000</b>	<b>20,938,000</b>	<b>20,964,000</b>
Medical Equipment - Sheffield Hospitals Charity	64,000				
VAT Recovery	753,000	700,000	700,000	700,000	700,000
Sale Proceeds					
PET-MRI TA5 Substation - University of Sheffield	201,000				
Medical Equipment - WPH Cancer Charity	95,000				
Medical Equipment - League of Friends					
JHW Birthing Pools - Sheffield Hospitals Charity	-8,000				
Medical Equipment - Swan Morton					
WPH Ward Refurbishment - WPH Cancer Charity					
Replacement of 1.5T MRI - University of Sheffield	5,000				
NGH & RHH Junior Doctors Mess - Sheffield Hospitals Charity	75,000				
JHW Bereavement Suite - Sheffield Hospitals Charity	12,000				
<b>Subtotal Donations/Other Income</b>	<b>1,197,000</b>	<b>700,000</b>	<b>700,000</b>	<b>700,000</b>	<b>700,000</b>
<b>TOTAL FUNDING AVAILABLE</b>	<b>47,629,000</b>	<b>40,712,000</b>	<b>34,389,000</b>	<b>21,638,000</b>	<b>21,664,000</b>

**PROGRAMMED EXPENDITURE 2018/19 - 2023/24**

**Appendix B**

**MEDICAL EQUIPMENT MODERNISATION**

APPROVED SCHEME DETAILS	SITE	SCHEME STATUS	INITIAL APPROVED SUM	LATEST APPROVED SUM	CUMULATIVE SPEND TO 31/3/19	REMAINING PROGRAMMED EXPENDITURE					PROJECT LEAD	BUDGET LEAD	
						2019/20	2020/21	2021/22	2022/23	2023/24			TOTAL
Annual Upgrade Programme	NGH	Approved				1,430,000	0				1,430,000	MDMG	RS
Annual Upgrade Programme	RHH	Approved				1,332,000	0				1,332,000	MDMG	RS
Annual Upgrade Programme	CCDH	Approved				0	0				0	MDMG	RS
Annual Upgrade Programme	JHW	Approved				0	0				0	MDMG	RS
Annual Upgrade Programme	WPH	Approved				0	0				0	MDMG	RS
Annual Upgrade Programme	CHS	Approved				422,000	0				422,000	MDMG	RS
Annual Upgrade Programme	STH	Approved				918,000	575,000				1,493,000	MDMG	RS
Annual Upgrade Programme - Unallocated	STH	Planning Sum				532,000	2,625,000	3,200,000	3,200,000	3,200,000	12,757,000	MDMG	RS
Major Equipment Replacement Programme	STH	Planning Sum				0	2,098,000	3,000,000	3,000,000	3,000,000	11,098,000	MDMG	RS
Donated Medical Equipment	NGH	Approved				13,000	0				13,000	MDMG	RS
Donated Medical Equipment	RHH	Approved				51,000	0				51,000	MDMG	RS
Donated Medical Equipment	CCDH	Approved				0					0	MDMG	RS
Donated Medical Equipment	JHW	Approved				0					0	MDMG	RS
Donated Medical Equipment	WPH	Approved				95,000					95,000	MDMG	RS
Donated Medical Equipment	CHS	Approved				0					0	MDMG	RS
Clinical Skills Equipment	NGH	Planning Sum									0	MDMG	RS
Clinical Skills Equipment	RHH	Planning Sum									0	MDMG	RS
Clinical Skills Equipment	JHW	Planning Sum									0	MDMG	RS
Clinical Skills Equipment	CCDH	Planning Sum									0	MDMG	RS
Clinical Skills Equipment	WPH	Planning Sum									0	MDMG	RS
Clinical Skills Equipment	CHS	Planning Sum									0	MDMG	RS
Replacement Cath Labs	NGH	Completed	1,073,000	2,795,000	2,725,882	69,000					69,000	C Monk	CM
NGH Plain Film Room Equipment	NGH	Phase 1 Completed; Phase 2 FBC Approved	1,080,000	2,709,000	1,312,326	856,000	540,000				1,396,000	P Bailey	PBa
RHH Plain Film Room Equipment	RHH	Phase 1 FBC Completed; Phase 2 FBC Approved	540,000	1,316,000	776,859	0	540,000				540,000	P Bailey	PBa
Fluoroscopy Replacement x2, NGH	NGH	FBC Approved	1,000,000	1,046,000	514,940		531,000				531,000	P Bailey	PBa
Fluoroscopy Replacement x2, RHH	RHH	Completed	1,000,000	1,102,000	530,557	572,000					572,000	P Bailey	PBa
Symptomatic & Assessment Mammography Equip	RHH	FBC Approved	664,000	1,317,000	1,214	0	1,316,000				1,316,000	P Bailey	PBa
MRI Replacement (HM1)	RHH	FBC Approved	1,024,000	946,000	0	0	946,000				946,000	P Bailey	PBa
Replacement CT Scanner	RHH	Completed	360,000	360,000	0	360,000					360,000	P Bailey	PBa
Replacement 3D Mobile Fluoroscopy	RHH	OBC Approved	300,000	300,000	0	300,000					300,000	P Bailey	PBa
<b>MEDICAL EQUIPMENT MODERNISATION TOTAL</b>						<b>6,950,000</b>	<b>9,171,000</b>	<b>6,200,000</b>	<b>6,200,000</b>	<b>6,200,000</b>	<b>34,721,000</b>		

**INFORMATION TECHNOLOGY**

APPROVED SCHEME DETAILS	SITE	SCHEME STATUS	INITIAL APPROVED SUM	LATEST APPROVED SUM	CUMULATIVE SPEND TO 31/3/19	REMAINING PROGRAMMED EXPENDITURE					PROJECT LEAD	BUDGET LEAD	
						2019/20	2020/21	2021/22	2022/23	2023/24			TOTAL
General IT Systems/Telecoms Development	NGH	Approved				5,000	0				5,000	S Addy	SA
General IT Systems/Telecoms Development	RHH	Approved				0	0				0	S Addy	SA
General IT Systems/Telecoms Development	WPH	Approved				0	0				0	S Addy	SA
General IT Systems/Telecoms Development	JHW	Approved				0	0				0	S Addy	SA
General IT Systems/Telecoms Development	CHS	Approved				27,000	0				27,000	S Addy	SA
General IT Systems/Telecoms Development	STH	Approved				1,090,000	0				1,090,000	S Addy	SA

Informatics Strategic & Corporate - Unallocated	STH	Planning Sum				269,000	1,093,000	1,226,000	1,250,000	1,250,000	5,088,000	S Addy	SA
Informatics Infrastructure - Unallocated	STH	Planning Sum				121,000	0	400,000	500,000	500,000	1,521,000	S Addy	SA
Renal Information System	NGH	Completed	426,000	531,000	495,214	37,000					37,000	C Monk	SA
Ophthalmology Clinical Data Management System	RHH	Approved	7,000	434,000	405,528	28,000					28,000	C Wilkie	SA
E-Prescribing	STH	Approved	138,000	416,000	414,533	1,000					1,000	L Needham	LN
Purchase to Pay Software	NGH	Approved	109,000	107,000	14,588	28,000	65,000				93,000	N Priestley	NP
PACS	STH	FBC Approved	242,000	2,488,000	1,819,513	669,000					669,000	S Addy	SA
E- Check In	STH	Completed	549,000	367,000	323,039	44,000					44,000	B Boghal	BB
Chemocare Upgrade	STH	Approved	201,000	201,000	0	201,000					201,000	D Child	DC
Wired Network Core	STH	Approved	600,000	600,000	0	600,000					600,000	S Addy	SA
Inventory Management System	STH	Planning Sum	692,000	692,000	0	0	668,000	24,000			692,000	A Smith	NP
PSA Remote Test Results	STH	Completed	40,000	40,000	0	40,000					40,000	P Buckley	PB
A&E VDI	STH	Planning Sum	500,000	559,000	0	559,000					559,000	C Powell-Wiffen	SA
<b>INFORMATION TECHNOLOGY TOTAL</b>						<b>3,719,000</b>	<b>1,826,000</b>	<b>1,650,000</b>	<b>1,750,000</b>	<b>1,750,000</b>	<b>10,695,000</b>		

#### SERVICE DEVELOPMENT

APPROVED SCHEME DETAILS	SITE	SCHEME STATUS	INITIAL APPROVED SUM	LATEST APPROVED SUM	CUMULATIVE SPEND TO 31/3/19	REMAINING PROGRAMMED EXPENDITURE					PROJECT LEAD	BUDGET LEAD	
						2019/20	2020/21	2021/22	2022/23	2023/24			TOTAL
New Business Planning Rounds/Service Development	STH	Planning Sum				0	1,462,000	3,550,000	3,550,000	3,550,000	12,112,000	CIT	CIT
A&E Decontamination Unit, NGH	NGH	Approved/On Hold	188,000	380,000	330,606	0	50,000				50,000	C Powell-Wiffen	PB
Bowel Cancer Screening Accommodation	RHH	Planning Sum	150,000	200,000	151,946	0	48,000				48,000	C Powell-Wiffen	PB
WPH Redevelopment/Expansion	WPH	Fees	30,000	119,000	119,090						0	I Scott	PB
WPH- JHW Link Bridge	WPH	Approved	60,000	3,185,000	385,051	2,800,000					2,800,000	I Scott	PB
Pharmacy Aseptic Unit, WPH	WPH	FBC Approved	30,000	3,841,000	435,010	2,747,000	659,000				3,406,000	D Child	PB
WPH 4th Floor Redevelopment	WPH	Completed	1,100,000	1,554,000	1,531,385	23,000					23,000	I Scott	PB
RHH Fundraising Hub	RHH	Fees	5,000	5,000	0	5,000					5,000	P Buckley	PB
Hyper Acute Stroke Unit	RHH	FBC Approved	5,000	5,839,000	664,503	2,850,000	2,324,000				5,174,000	C Wilkie	PB
Clinical Immunology & Allergy Unit Expansion	NGH	FBC Approved	5,000	2,194,000	19,853	100,000	2,039,000	35,000			2,174,000	D Campbell	PB
Firth 7/CCU	NGH	Fees/Planning Sum	5,000	300,000	51,256	40,000	209,000				249,000	C Monk	PB
MSK Integrated Hub	RHH	FBC Approved	3,783,000	3,964,000	679,682	3,284,000	0				3,284,000	V Leckie	PB
5 Beech Hill Road Refurbishment	RHH	Approved	5,000	2,511,000	125,751	380,000	2,005,000				2,385,000	S Hindmarch	PB
16 Claremont Neurosciences Offices	RHH	Fees	5,000	5,000	-740	6,000					6,000	C Wilkie	PB
Expansion Clocktower Office Accommodation	NGH	Approved	8,000	965,000	194,892	770,000					770,000	S Hindmarch	PB
Respiratory Ambulatory Treatment Room	NGH	Completed	5,000	503,000	415,494	88,000					88,000	L Walton	PB
NGH Radiology D Floor Refurbishment	NGH	FBC Approved	5,000	1,717,000	36,216	1,380,000	300,000				1,680,000	P Bailey	PB
HIV Integration	RHH	Approved	3,000	202,000	7,823	194,000					194,000	D Campbell	PB
NGH Washer Disinfectors	NGH	Fees	5,000	5,000	500	4,000					4,000	M Harper	PB
Endocrine Investigation Unit	RHH	Fees	5,000	7,000	7,083						0	L Walton	PB
Community Dental Services	CHS	Fees/Planning Sum	10,000	2,500,000	15,465	50,000	2,434,000				2,484,000	C Wilkie	PB
Relocation of Chaplaincy Service	NGH	Approved	120,000	95,000	103,066	-8,000					-8,000	S Hindmarch	PB
MDT Rooms x3	STH	FBC Approved	318,000	400,000	85,767	314,000					314,000	P Buckley	PB
Ophthalmology Reconfiguration	RHH	Fees	5,000	5,000	4,510						0	C Wilkie	PB
Replacement of UoS 1.5T MRI	RHH	Fees	5,000	5,000	0	5,000					5,000	S Hindmarch	PB
Doctors Mess Redevelopment	NGH	Approved	1,000	130,000	-725	0	131,000				131,000	J Hill	PB
Doctors Mess Redevelopment	RHH	Approved	1,000	178,000	5,522	172,000					172,000	J Hill	PB

Air Particle Analyser	RHH	Completed	12,000	12,000	0	12,000						12,000	D Child	DC
Endoscopy JAG Accreditation NGH	NGH	Approved	3,000	149,000	0	149,000						149,000	P Buckley	PB
Chesterfield Renal Satellite Unit	NGH	Planning Sum	1,000,000	1,000,000	0	25,000	975,000					1,000,000	C Monk	PB
Purchase of Longley Lane	NGH	Planning Sum	750,000	1,000,000	0	0	1,000,000					1,000,000	P Brennan	PB
JHW Breavement Suite	JHW	Fees	3,000	15,000	0	15,000						15,000	P Bailey	PB
NGH Bed Storage Area	NGH	Approved	230,000	230,000	0	230,000						230,000	K Jessop	KJ
Medical Examiners Office/Breavement Suite	NGH	Fees	3,000	3,000	0	3,000						3,000	S Hindmarch	PB
Pharmacy Biological Safety Cabinet	NGH	Completed	6,000	6,000	0	6,000						6,000	D Child	DC
Vascular Angiography Layout Cabinets x2	NGH	Completed	28,000	28,000	0	28,000						28,000	C Monk	CM
Labour Delivery Beds	JHW	Completed	248,000	187,000	0	187,000						187,000	K Jessop	KJ
Mortuary Facilities	NGH	Approved	155,000	155,000	0	1,000	154,000					155,000	P Bailey	PB
Vickers Facilities re Fracture Neck of Femur	NGH	Fees	3,000	3,000	0	3,000						3,000	S Gregory	PB
GITU Isolation Rooms	NGH	FBC Approved	202,000	202,000	0	202,000						202,000	C Bates	PB
<b>SERVICE DEVELOPMENT TOTAL</b>						<b>16,065,000</b>	<b>13,790,000</b>	<b>3,585,000</b>	<b>3,550,000</b>	<b>3,550,000</b>	<b>40,540,000</b>			

#### INFRASTRUCTURE

APPROVED SCHEME DETAILS	SITE	SCHEME STATUS	INITIAL APPROVED SUM	LATEST APPROVED SUM	CUMULATIVE SPEND TO 31/3/19	REMAINING PROGRAMMED EXPENDITURE					TOTAL	PROJECT LEAD	BUDGET LEAD
						2019/20	2020/21	2021/22	2022/23	2023/24			
Hotel Services & Security Infrastructure	NGH	Approved				182,000	10,000				192,000	K O'Regan	KO
Hotel Services & Security Infrastructure	RHH	Approved				30,000	0				30,000	K O'Regan	KO
Hotel Services & Security Infrastructure	JHW	Approved				6,000	0				6,000	K O'Regan	KO
Hotel Services & Security Infrastructure	CCDH	Approved				8,000	0				8,000	K O'Regan	KO
Hotel Services & Security Infrastructure	WPH	Approved				0	0				0	K O'Regan	KO
Hotel Services & Security Infrastructure	STH	Approved				24,000	0				24,000	K O'Regan	KO
Hotel Services & Security Infrastructure - Unallocated	STH	Planning Sum				0	754,000	400,000	400,000	400,000	1,954,000	K O'Regan	KO
Estates Infrastructure	STH	Planning Sum				101,000	3,446,000	3,400,000	3,400,000	3,400,000	13,747,000	P Brennan	PB
Ward Refurbishment Programme	STH	Planning Sum				37,000	2,750,000	2,750,000	2,750,000	2,750,000	11,037,000	K Jessop	PB
Non-Clinical Public Environments Programme	STH	Planning Sum				0	758,000	400,000	400,000	400,000	1,958,000	K Jessop	PB
Theatre Refurbishment/Expansion Programme	STH	Planning Sum				0	1,341,000	1,205,000	2,000,000	2,000,000	6,546,000	P Brennan	PB
RHH A Floor Theatres	RHH	FBC Approved	36,000	15,881,000	4,851,132	6,541,000	3,366,000	1,123,000			11,030,000	P Brennan	PB
Hadfield Lifecycle Assets	NGH	Approved				622,000	856,000	926,000	685,000	648,000	3,737,000	P Brennan	PB
RHH OPD Refurbishment	RHH	Approved	1,254,000	1,999,000	1,438,970	560,000					560,000	P Brennan	PB
RHH Main Lifts	RHH	Approved	6,500,000	5,653,000	1,432,087	1,690,000	798,000	917,000	816,000		4,221,000	P Brennan	PB
Service Block Redevelopment	RHH	Fees/Approved	1,050,000	2,087,000	1,031,195	146,000	910,000				1,056,000	P Brennan	PB
NGH Cold Water Distribution	NGH	Completed	110,000	206,000	206,537	0					0	P Brennan	PB
NGH Vickers 16 & 17 Car Parking	NGH	Approved	297,000	297,000	126,286	0	171,000				171,000	P Brennan	PB
RHH LTHW	RHH	Approved	15,000	2,410,000	1,195,518	1,214,000					1,214,000	P Brennan	PB
Firth Wing Theatres	NGH	FBC Approved	5,000	5,517,000	1,311,886	2,805,000	1,400,000				4,205,000	P Brennan	PB
NGH LV Generators	NGH	OBC Approved	32,000	891,000	8,824	32,000	850,000				882,000	P Brennan	PB
CCTV Upgrade	STH	OBC Approved	10,000	765,000	-300	0	765,000				765,000	A Jones	AJ
Chaplaincy/Ambulance Building Car Parking	NGH	Approved	143,000	143,000	11,122	0	132,000				132,000	P Brennan	PB
Jessops Wing Ward Refurbishment	JHW	Fees	5,000	13,000	4,489	9,000					9,000	P Brennan	PB
Hadfield Modular Ward	NGH	Approved	5,000	7,380,000	56,438	7,324,000					7,324,000	P Brennan	PB
PET/MRI Substation	RHH	Completed	268,000	268,000	67,404	201,000					201,000	P Brennan	PB
LED Lighting	STH	Approved	500,000	0	0	0					0	P Brennan	PB
Chesterman Theatres	NGH	Fees	8,000	13,000	0	13,000					13,000	P Brennan	PB
Renal Water Supply	NGH	Fees	5,000	5,000	0	5,000					5,000	P Brennan	PB
NGH CHP	NGH	Fees	5,000	5,000	0	5,000					5,000	P Brennan	PB
JHW Lifts	JHW	Approved	713,000	687,000	614,295	73,000					73,000	P Brennan	PB
<b>INFRASTRUCTURE TOTAL</b>						<b>21,628,000</b>	<b>18,307,000</b>	<b>11,121,000</b>	<b>10,451,000</b>	<b>9,598,000</b>	<b>71,105,000</b>		

## 2019/20 - 2023/24 CAPITAL PROGRAMME - RISKS AND CONTINGENCIES SUMMARY

Known Risks:	19/20 Unallocated Budget	2019/20 £	2020/21 £	2021/22 £	2022/23 £	2023/24 £	
<b>Ring fenced Envelopes:</b>							
Medical Equipment	532,000						£250k allocated for individual bids not yet assessed, £250k emergency reserve retained, £32k unallocated
Major Equipment	0						
Informatics Strategic & Corporate	269,000						ED Task Management Solution £30k, Metavision upgrade £46k, JAC System Upgrade £26k, EWB/EPR Developments £81k = £86k under-committed
Informatics Infrastructure	121,000						Expected commitment £414k re Flexpod expansion - £293k over-committed
Service Development	0						
Hotel Services & Security Infrastructure	0						
Estates Infrastructure	101,000						No plans. Slippage risk included below
Ward Refurbishment Programme	37,000						No plans. Slippage risk included below
Non Clinical Public Environments	0						
Theatre Refurbishment Programme	0						
<b>Risks Expected to Emerge in Short-Term (not yet fully quantified/confirmed):</b>							
<b>Cost Increases to approved schemes:-</b>							
<b>a) Schemes previously advised completed:</b>							
- Unfunded schemes		150,000					
<b>b) Ongoing Schemes/Schemes in development:</b>							
- NGH Plain Film Rooms		49,000					NRD 1 £64k overspend: NRD2 £15k underspend projections
- RHH Fluoroscopy Replacement		30,000					Equipment overpend being investigated
- NGH Modular Wards		300,000					Cost pressure being investigated
<b>Cost Reductions to approved schemes:-</b>							
- WPH/JHW Link bridge		-11,000					Forecast final cost plan £3174k, indicating £11k saving
- HASU		-215,000	-338,000				Potential savings returned to SD envelope (pending PDC confirmation) as per HASU working paper
<b>Subtotal - Expected Net Commitments/(Savings)</b>		<b>303,000</b>	<b>-338,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Slippage Risks:</b>							
- General ITU Patient Monitors		?	?				Tender clarifications to complete. £540k Order to be placed by mid Dec for 19/20 delivery
- Bladder Replacement Programme		-120,000	120,000				Replacement programme out to tender, but risk of return being revenue equipment
- Foetal Heart Monitors		-168,000	168,000				Specification yet to be developed
- PASCAL Laser		-81,000	81,000				Specification yet to be developed
- Neurophysiology Interoperative Monitoring Equipment		-60,000	60,000				Tender out by Christmas - potential delivery risk
- Spinal Patient Ventilators		-98,000	98,000				Out to tender, but risk of return being revenue equipment
- Vigilance Monitors x4		-168,000	168,000				PIN closed 30/9/19. Tender yet to commence
- Cardiac Stack System		-123,000	123,000				Specification yet to be developed
- IOL Master		-62,000	62,000				Provisional approvals to be confirmed
- Electrodiagnostic Hearing Assessment Equipment		-40,000	40,000				Provisional approvals to be confirmed
- High Flow Generators		-50,000	50,000				Provisional approvals to be confirmed
- Trilogy Flow Generators x3		-19,000	19,000				Provisional approvals to be confirmed
- Radiometers X6		-60,000	60,000				Provisional approvals to be confirmed
- Blood Gas Analysers		-16,000	16,000				Provisional approvals to be confirmed
- Ventilator Analyser		-8,000	8,000				Provisional approvals to be confirmed
- MDMG Unallocated		-532,000	532,000				Current unallocated sum
- Replacement Cath Labs		-23,000	23,000				Server not yet ordered
- Replacement 3D Mobile Fluoroscopy		-300,000	300,000				£300k tender yet to commence
- Ophthalmology Data Management System		-23,000	23,000				£5k committed. No other plans yet in place
- Wired Network Core		?	?				Case and procurement yet to commence, but considered "doable"
- PACS		-179,000	179,000				Modality Integration - no plans yet in place, offset by £100k requirement for transition planning
- Chemocare		-201,000	201,000				Specification and procurement yet to commence

- Informatics Strategic & Corporate		-86,000	86,000				Unallocated envelope - assumes cases listed above delivered in 19/20
- Informatics Infrastructure		293,000	-293,000				Likely advance required to cover £414k Flexpod infrastructure
- WPH Aseptic Unit		?	?				Risk of delay on approval to engineering/ventilation solution
- Firth 7/CCU		-33,000	33,000				Scheme still in development.
- MSK Integrated Hub		-75,000	75,000				Scheme planned for completion 31/3/20, but potential risks still to be addressed
- 16 Claremont Neurosciences Offices		-6,000	6,000				No current planning work
- NGH Radiology D Floor		-100,000	100,000				Potential savings being reviewed. Scheme 3-4 weeks behind schedule
- HIV Integration		-50,000	50,000				Design team on board, but new internal Directorate Management team in place
- Expansion of Waste Compound		-8,000	8,000				Scheme still in development.
- Automatic Number Plate Recognition		-24,000	24,000				Scheme still in development.
- Regeneration Trolleys x3		-47,000	47,000				Scheme still in development.
- Elixer Mixer		-13,000	13,000				Scheme still in development.
- Estates Infrastructure		-101,000	101,000				Unallocated envelope
- Ward Refurbishment		-37,000	37,000				Unallocated envelope
- RHH A Floor Theatres				?			Monitoring of major scheme to continue
- RHH OPD Refurbishment		-105,000	105,000				Projected underspend to confirm
- RHH Low Temperature Hot Water				?			Monitoring of major scheme to continue
- Firth Wing Theatres		-100,000	100,000				As per Stuart Hindmarch 26/7/19 - re: plant test failures
		-2,823,000	2,823,000	0	0	0	
<b>Advancement Opportunities:</b>							
- RHH Plain Film Room		270,000	-270,000				Advance of RHH room into 19/20 - need to know by end October 19 latest. Supplier releasing on a "first come/first served basis".
- RHH Breast Syptomtic Equipment		717,000	-717,000				Advance to 19/20 - dependent upon contract award being finalised
- MRI Replacement		946,000	-946,000				Advancement to 19/20 to be reviewed
- Expansion Clocktower Office Accommodation		?	?				Centralisation Executive Directors Offices plan TBC
- Facilities proposals		?	?				Towel Folder £45k, Combi Oven £16k, Pastry Roller £10k - subject to procurement
- NGH Mortuary		?	?				On hold pending Directorate concerns on Winter Pressures
- Disabled Car Parking		143,000	-143,000				SOC cost. Being worked up to commence tender end Oct 19
- D Floor East LTHW		?	?				Phil Brennan to confirm costs/timescales
- 5 BHR Works		?	?				Further opportunities to be reviewed
		2,076,000	-2,076,000	0	0	0	

<b>Possible Contingencies:</b>	2019/20	2020/21	2021/22	2022/23	2023/24	
	£	£	£	£	£	
<b>Additional Income:</b>						
Charitable/Donated Funds	?	?	?	?	?	
National IT PDC Funding	?	?	?	?	?	National Technology Funding/Lorenzo "repurpose" Funding.
<b>Other:</b>						
Increase in Internally Generated resources/Re-invest I&E surplus	?	?	?	?	?	Low likelihood
Use of STH Cash balances				?	?	Expected to be required from 2022/23 onwards, given low PSF Funding availability
Borrowing Facility	?	?	?	?	?	Schemes to be identified. Theatres loan no longer pursued
Lease rather than purchase future Major Equipment	?	?	?	?	?	Revenue consequences
Potential reduction to ring fenced capital budgets	?	?	?	?	?	
Removal prioritised schemes	?	?	?	?	?	
VAT recovery	?	?	?	?	?	Low likelihood given current HMRC considerations
	0	0	0	0	0	