

SHEFFIELD TEACHING HOSPITALS NHS FOUNDATION TRUST

EXECUTIVE SUMMARY

REPORT TO THE BOARD OF DIRECTORS MEETING

HELD ON 27th OCTOBER 2020

Subject	2020/21 Capital Programme and 5 Year Plan
Supporting TEG Member	Neil Priestley
Author	Neil Priestley
Status¹	A/N

PURPOSE OF THE REPORT

To provide an update on the 2020/21 Capital Programme and 5 Year Capital Plan.

KEY POINTS

1. The Capital Programme remains manageable for 2020/21 but the 5 Year Plan starts to moves into a significant over committed position from 2023/24 onwards.
2. This over-committed position is likely to be exacerbated as new schemes and priorities emerge over the medium term such that funding solutions will be required.
3. In addition, major schemes such as the WPH Upgrade and EPR procurement will require specific funding solutions and external support if they are to progress.
4. Given the COVID-19 impact and a range of new funding allocations recently announced, planning and financial forecasting is challenging at this point.
5. Notwithstanding this, capital planning/prioritisation and scheme “value engineering” continue to be crucial in securing maximum value for money from constrained resources.
6. Slippage experienced to date already means that the Trust will have an under-commitment against its target NHSE/I spend. Discussions within the ICS will be required to manage this.
7. Appropriate monitoring and management action will need to be taken to ensure an acceptable position is achieved for 2020/21.

IMPLICATIONS²

AIM OF THE STHFT CORPORATE STRATEGY 2017-2020		TICK AS APPROPRIATE
1	Deliver the Best Clinical Outcomes	
2	Provide Patient Centred Services	
3	Employ Caring and Cared for Staff	
4	Spend Public Money Wisely	✓
5	Deliver Excellent Research, Education & Innovation	

RECOMMENDATIONS

As per Section 7 of the report.

APPROVAL PROCESS

Meeting	Date	Approved Y/N

¹ Status: A = Approval
D = Debate
N = Note

² Against the five aims of the STHFT Corporate Strategy 2017-2020

SHEFFIELD TEACHING HOSPITALS NHS FOUNDATION TRUST

BOARD OF DIRECTORS 27th OCTOBER 2020

2020/21 CAPITAL PROGRAMME AND 5 YEAR PLAN – QUARTER 2 UPDATE

1. INTRODUCTION

- 1.1 This report continues the process of monitoring progress on the Trust's Capital Programme/Plan for the period 2020/21 to 2024/25. It considers the position at the end of September 2020 and outlines the major changes since the last update to the Board in June 2020.
- 1.2 Given the current financial climate, the capital plans do not assume I&E surpluses to support the Capital Programme. However, the £4.2m of cash gain from the 2019/20 financial year is incorporated into the programme. As in previous reports, the latest 5 Year Plan includes an assessment of modest future needs for significant schemes at £6m pa from 2021/22 onwards. The £6m sum for 2020/21 has already been formally incorporated into the Capital Programme.
- 1.3 The current cumulative plan over-commitment over the period, at £17.3m, remains in line with the position reported in June. The cumulative position does not become a major concern until year four of the plan, although there are a number of high value schemes emerging which may place additional pressure on the capital programme before this time.
- 1.4 Appendix A includes a list of these “probable” and “possible” schemes which are not yet included on the Capital Programme but require further consideration. It also notes a number of potential major schemes which will require separate funding arrangements, i.e. WPH upgrade, EPR procurement and SYB Pathology Network developments. Careful management will therefore be required to maintain a balanced position. This will necessitate difficult decisions on the likelihood of access to additional funding, scheme prioritisation and investment timings.
- 1.5 The current capital expenditure plan for 2020/21 stands at £51.5m. This was always a very challenging programme reflecting many complex operational and logistical issues, and now has the additional complexities of COVID-19 implications. Some major schemes which commenced during 2019/20 have completed during the first half of the year but there is a high risk of slippage on new schemes given the challenges noted above.

2. OVERVIEW OF THE CAPITAL PROGRAMME AND PLAN

- 2.1 The capital programme for 2020/21 – 2024/25 as per Appendix B shows the following position:-

	2020/21 £m	2021/22 £m	2022/23 £m	2023/24 £m	2024/25 £m
Funding Available	59.6	34.9	25.6	21.4	21.5
Expenditure Plan	(51.5)	(40.5)	(21.4)	(21.4)	(21.4)
Under/(Over) Commitment	8.1	(5.6)	4.2	0.0	0.1
Cumulative Under/(Over) Commitment		2.5	6.7	6.7	6.8

- 2.2 As previously, the Capital Programme reflects a manageable position for 2020/21. However, despite the I&E cash gain achieved in the 2019/20 financial year, the five year Capital Plan still has a £17.3m over-commitment. Appendix A demonstrates the profile of this over-commitment but also shows the level of “probable” schemes which exceed the annual £6m allowance within the plan. It is therefore clear that addressing the funding gap will be a challenge.
- 2.3 Following the issue of ICS/STP 2020/21 “Operational Capital” envelopes in early May, the Trust was asked to reduce its planned capital expenditure (excluding donations) for the year to an “envelope” of £38.5m. The Trust agreed given the impact of likely slippage within the programme, alongside management of COVID-19 requirements. Slippage to the required level has been incurred over the first six months of the financial year.
- 2.4 However, national allocations of additional capital funding (in addition to the initial “envelope”) have been received thereby increasing the capital investment expected to be made during the year. The Trust has secured an allocation of £12.8m for Critical Infrastructure Risks (CIR) with an estimated additional £3.2m for COVID-19 investments. Whilst these investments are very positive, the additional schemes have added to the challenges of delivering the programme. The position for 2020/21 will need to be very carefully monitored and managed during the year to ensure a satisfactory year end position is achieved.
- 2.5 The Capital Programme includes a number of high priority schemes which have recently received approval. These include:
- ◆ Various COVID-19 clinical and laboratory equipment requirements - £1.3m
 - ◆ Numerous Estates Critical Risk Infrastructure schemes - £12.8m
 - ◆ Cardiac Critical Care Metavision - £0.5m
 - ◆ Replacement of Ophthalmology MERGE system - £0.5m
 - ◆ NGH Pharmacy Upgrade - £0.5m
- 2.6 Appendix C provides an update on the current quantified risks or cost adjustments anticipated on existing schemes. The summary also shows estimated further slippage (£6m), which will need close management alongside the ICS in meeting the overall system capital control target.

3. ADDITIONAL FUNDING

- 3.1 The assumed funding in the 2020/21 Capital Programme consists of:
- ◆ Internally generated resourced of £20.6m from forecast depreciation (net of around £2.5m of loan repayments).
 - ◆ Application of half of the 2018/19 I&E surplus/additional STF Funding - £13.7m
 - ◆ PDC for HASU £4.7m, CIR £12.3m and COVID-19 capital costs £3.2m.
 - ◆ Lease funding for laboratory equipment - £0.4m
 - ◆ £3.6m from reinvestment of slippage from 2019/20.
 - ◆ £1.1m from “donations” and forecast VAT recovery.
- 3.2 There has been an increase in funding available from June of £13.7m relating to CIR funding £12.3m, additional COVID-19 funding £1.2m and additional donations/VAT recovery £0.2m.
- 3.3 The cash gain from the 19/20 financial year has been profiled into 2022/23.

4. CHANGES TO APPROVED PROGRAMME

- 4.1 There have been many changes to approved expenditure since the Programme update in June due to new scheme approvals, in-year re-profiling, allocation of specific schemes from ring-fenced envelopes and cost updates on existing schemes.
- 4.2 In headline terms the programmed expenditure at June of £50.8m has increased by £0.7m to £51.5m, mainly due to the £13.7m additional funding noted above offset by £13.0m net confirmed slippage to 2021/22.
- 4.3 Slippage from 2020/21 to 2021/22 reflects many schemes, with the most significant elements relating to infrastructure schemes and unallocated Estates ring-fenced budget given the focus on new CIR schemes (£8.5m), the Hip Fracture Ward (£1.7m), the WPH Pharmacy Aseptic Unit Phase 2 (£1.3m), C Floor Breast Clinic developments (£0.8m) and the Inventory Management System (£0.7m).
- 4.5 Significant new scheme approvals have been highlighted at paragraph 2.5 above.

5. FURTHER RISKS AND CONTINGENCIES

- 5.1 Appendix C identifies the quantified major risks to the capital position.
- 5.2 Other risks to delivering the 2020/21 Capital Programme and 5 Year plan are:
- ◆ The current £17.3m over commitment on the 5 Year Plan which may be increased by further unavoidable schemes (see Appendix A) – **High Risk**. Mitigating actions include:
 - Attracting PDC funding, particularly in relation to WPH bunkers.
 - Loans/Leases.
 - Use of working capital balances (if not restricted by new national considerations or used to finance I&E deficits)
 - Additional charitable donations/contributions
 - Further reducing ring-fenced budgets/restrictions or scheme approvals
 - ◆ Increased costs for existing schemes – **Medium/High Risk**. Mitigating actions include robust case scrutiny, tight management of scheme specifications and firm cost control as schemes progress.
 - ◆ Risk of further major slippage on 2020/21 schemes, due to operational and logistical barriers inherent in managing a major programme of over £50m whilst maintaining COVID-19 social distancing and safely restarting patient services – **High Risk**. Mitigating actions include tight planning and forecasting, prompt actions in developing and finalising schemes and identification/approval of options to advance schemes where slippage occurs.
 - ◆ Poor prioritisation of potential schemes – **Low Risk**. Mitigating actions include good strategic, business and capital planning with a clear understanding of the environment and close working with Directorates.
 - ◆ Diversion of Trust resources (Estates, IT, Clinical Engineering, Planning, Procurement and Finance) onto management of COVID-19 priorities and nationally driven initiatives thereby compounding the slippage risk – **Medium Risk**. Mitigating actions will include ensuring BAU can be maintained as far as possible and highlighting the importance of delivering the capital plans.

- ◆ WPH enabling schemes, EPR Programme and SYB Pathology Network scheme risks including funding, scheme progression/delivery, financial planning, operational change and transition – **Medium Risk**. Mitigating actions will include strong governance arrangements, developing knowledge and skills within the organisation, excellent planning and good communication.
- 5.3 Prioritisation against the ring-fenced budgets for 2020/21 is largely complete although there is additional work still to do on the Minor Medical Equipment, Facilities and Non-Clinical Public Environment envelopes.
- 5.4 Business planning/capital prioritisation; strong links to external funding sources; good logistical and practical scheme co-ordination; and “value engineering” will be critical in order to secure maximum value for money from constrained capital funding. Revenue affordability will also remain a key issue.
- 6. BUSINESS CASES**
- 6.1 The Capital Programme at Appendix B formally identifies the status of all current capital schemes.
- 6.2 Fees have been allocated for work in developing Business Cases for the following schemes:
- ◆ 7th MRI Scanner
 - ◆ NGH Washer Disinfector Replacement
 - ◆ Firth 7/CCU
 - ◆ Gastroenterology Facilities
 - ◆ NGH Radiology Outpatients
 - ◆ JHW Ward Refurbishment
 - ◆ JHW Theatres
 - ◆ Chesterman Theatres
 - ◆ NGH CHP
 - ◆ RHH B Road Water Flooding
 - ◆ CCDH COVID Restart
- 6.3 Since the last Capital Programme and 5 Year Plan update at the Board meeting in June, the following significant schemes have formally commenced:
- ◆ HASU Phase 2
 - ◆ Purchase of Longley Lane
 - ◆ NGH LV Generators
 - ◆ NGH Plain Film Rooms (x2)
 - ◆ NGH Firth Theatres 17/18
- 6.4 A number of schemes have also been completed since the Capital Programme and Plan were approved in June, with the most notable being:
- ◆ 8th Linear Accelerator
 - ◆ Symptomatic and Assessment Mammography equipment
 - ◆ Numerous initial COVID equipment investments – largely for Critical Care and Laboratory Testing.
 - ◆ WPH Pharmacy Aseptic Unit Phase 1
 - ◆ 5 Beech Hill Road Office Accommodation
 - ◆ Vickers 4 Ward Refurbishment
 - ◆ NGH Mortuary Improvements
 - ◆ NGH Firth Theatres 15/16

7. RECOMMENDATIONS

The Board of Directors is asked to

- 7.1 Approve the latest 2020/21 Capital Programme and note the significant over-commitment on the 5 Year Plan, which will need to be addressed via an appropriate combination of the funding solutions proposed.
- 7.2 Note the list of “probable” and “possible” schemes at Appendix A which, along with other likely schemes which will emerge over the five year period, will require further consideration and careful prioritisation.
- 7.3 Note the risks outlined in Section 5 above, and the need to continue to internally generate additional resources for future years and/or identify any opportunities to secure additional capital funding.
- 7.4 Note the position on 2020/21 capital expenditure requirements and the close attention required throughout the year to ensure an acceptable year end outturn position is delivered.
- 7.5 Note the importance of capital planning/prioritisation and “value engineering” in securing maximum benefits from limited capital and revenue funding.

Neil Priestley
Director of Finance
October 2020

2020/21 - 2024/25 CAPITAL PLAN

		2020/21	2021/22	2022/23	2023/24	2024/25	
		£	£	£	£	£	
2020/21 Capital Programme Position as at 15/10/20		8,582,000	-6,064,000	4,144,000	12,000	79,000	
Other PDC/Income Sources		?	?	?	?	?	
Reduction in Ringfence envelopes							
Future Probable/Possible Schemes	-24,000,000	0	-6,000,000	-6,000,000	-6,000,000	-6,000,000	20/21 allows for £6m, less £2,685k Community Dental: £600k CNDRH Renal Satellite. £891k Endocrine Investigation Unit, £2094k 8th Linear Accelerator, £250k Purchase Longley Lane
Projected Annual Capital Programme Position as at 17/1/20		8,582,000	-12,064,000	-1,856,000	-5,988,000	-5,921,000	
Cumulative Projected Capital Programme Position as at 17/1/20		8,582,000	-3,482,000	-5,338,000	-11,326,000	-17,247,000	

	Assumed Funding Options		2020/21	2021/22	2022/23	2023/24	2024/25	
			£	£	£	£	£	
Other "Probable" Schemes								
Add'l Linear Accelerator Bunkers x2	Internal	B	-100,000	-3,000,000	-3,600,000			Linked to 8th Linac, cost based on latest Estates estimate. Need for x2 bunkers. Pre-planning application submitted
Cardiac Theatre Refurbishment	Internal	A			-1,000,000	-2,000,000	-1,500,000	Original OBC withdrawn. Revised scheme being developed to follow Main NGH Theatres scheme. Possible link to Hybrid Theatre proposal.
Hybrid (Endovascular) Theatre	Internal	U	-300,000	-3,900,000				Options and financial feasibility under consideration. Little progress to date
JHW Theatres	Internal	A	-50,000	-1,750,000	-2,806,000			1 yr planning required. Fees only in 20/21. Cost reflects "mid" option presented to CIT 19/10/20
RHH Ward H1 Refurbishment	Internal	B		Inc in prog	-380,000			To be used for ISGM Dementia Ward. Needs HASU Ward L1 to complete. £1520k 21/22 spend from Ward Refurbishment currently assumed in programme
Firth 7/CCU Refurbishment	Internal/Charitable	B			-1,300,000	-2,650,000		Indicative costs as per OBC less £300k enabling works approved. Potential use of 21/21 £2247k Ward Refurb funding
Major Trauma Ward	Internal	B		-300,000	-1,500,000			Proposal to BPT
JHW Ward Refurbishment	Internal	B				-2,400,000	-3,505,000	£5.9m projected total cost - covers 2 Labour Wards, additional birthing pool and ventilation improvements
Estates Generator Programme	Internal	U		-3,000,000	-3,000,000	-1,047,000		RHH Scheme £7047k as per OBC to CIT 1/6/20
Gastroenterology Facilities	Internal	U		-200,000	-3,200,000	-950,000	-500,000	Fees agreed CIT 25/11/19. Requires refurb of Ward H1 at RHH for decant space
Imaging Equipment Expansions	Internal	U		?	-2,000,000	-3,000,000		Assume some unavoidable equipment expansion over 5 year period, e.g.7th MRI and 3rd NGH CT.
A&E Frontdoor/NGH Assessment Developments	Internal	U		-500,000	-3,000,000	-2,000,000		Linked to re-provision of Fracture Clinic post 2022
Re-provision of Fracture Clinic	Internal	U			-2,000,000	-500,000		Would be enabled by Orthopaedics Reconfiguration scheme
Outpatient Facilities, RHH & NGH	Internal	U			-1,000,000	-2,640,000	-1,000,000	MSK approved. Wider Trust Strategy (post COVID-19) to be developed including Blood Disorders & Pre-Op Assessment as quantified.
Dermatology Facilities	Internal	U			-2,000,000	-2,000,000		Concept paper for upgrade to facilities produced but being reconsidered. To be incorporated into Outpatient Strategy Review
Outpatient Facilities, RHH & NGH - not yet scoped/quantified	Internal	U			?	?	?	Neurosciences, MOPS, Urology
NGH Radiology Outpatients	Internal	U		?	-2,000,000	-2,000,000		SOC to CIT 6/1/20
Orthopaedics Reconfiguration	Internal	U			-1,500,000	-500,000		Options to review
RHH B Road Water Proofing	Internal	U	?	-1,000,000	-1,000,000			Scoping work underway
CCDH COVID restart	External	U	-750,000	-750,000				£1.5m scheme - unlikely to be supported by central COVID funding
Ward Refurbishment planning sum in Capital Programme				2,247,000	2,750,000	2,750,000	2,750,000	Available to offset v needs (£3164k for Huntsman 5 & RHH Ward H1 within Programme)
Theatre Refurbishment planning sum in Capital Programme			423,000	3,943,000	2,000,000	2,000,000	2,000,000	Available to offset v needs
Total Approved and Probable Schemes		-52,460,000	-777,000	-8,210,000	-26,536,000	-16,937,000	-1,755,000	
Possible Schemes								
Critical Care Capacity	Internal	U				-5,000,000		Requirement unclear but potential requirement in 5 year period
Community Facilities - Intermediate Care Facility	Internal	U					-12,000,000	No further progress
Private Patient Facilities	External	U					-1,000,000	Scheme(s) dependent upon clinical opportunity/facility necessary.
Expansion/Upgrade of Bev Stokes	Internal	U			-3,000,000			Paused. Some refurbishment required. Likely smaller qualitative scheme
Palliative Care Unit Upgrade	Charitable	U			-2,500,000	-7,000,000		Consideration of options underway
Renal Ambulatory Unit	Internal	U					-500,000	Clinical model requires further consideration
Intra-Operative MRI Scanner (RHH A Floor)	Internal/Charitable	U			-100,000	-4,764,000		OBC to be refined. Potential for theatre area to be charitably funded

WPH MRI Simulator/MRI Linac	Internal	U		?	-1,500,000	?		Case of need to be submitted but not supported. Would lead to slippage in Linac replacement programme
Ophthalmology Reconfiguration	Internal	U		-1,000,000	-950,000			Emerging £2m+ scheme
Longley Lane Development	Internal	U		-2,500,000				Consideration for use still ongoing, e.g. Potential Car Parking, Phlebotomy Services, Community Diagnostic Hub
Intestinal Failure Service	Internal	U	-1,000,000					Subject to tender exercise; outcome not yet known
Other			?					New proposals likely
Total Possible Schemes			-29,314,000	-1,000,000	-3,500,000	-8,050,000	-16,764,000	-13,500,000
Schemes requiring separate funding source								
Other WPH Upgrades/Expansion		B		-150,000	-7,072,000	-8,572,000	-27,572,000	In addition to £15m for Ward Refurbishment, Link Bridge, Aseptic Unit and 4th Floor. Transformation scheme at £60m (including optimism bias) being reconsidered. Includes £5.4m of Estates Infrastructure needs. Further £11,572k in 25/26
EPR Reprourement		B		-1,859,000	-23,092,000	-2,603,000		Based on best case, affordable model. Existing contract ends Sept 2022
SYB Pathology Reconfiguration		U		?	?	?		Requirement TBC
			-43,348,000	0	-2,009,000	-30,164,000	-11,175,000	-27,572,000

SHEFFIELD TEACHING HOSPITALS NHS FOUNDATION TRUST - 2020/21 - 2024/25 CAPITAL PROGRAMME

SUMMARY OF APPROVED SCHEMES AGAINST RESOURCES AVAILABLE

Appendix B

CAPITAL PROGRAMME DETAILS	2020/21	2021/22	2022/23	2023/24	2024/25
Total Funding Available	60,116,000	34,961,000	25,586,000	21,410,000	21,519,000
Approved Scheme Details:					
Medical Equipment Modernisation	14,683,000	7,400,000	6,200,000	6,200,000	6,200,000
Information Technology	3,104,000	2,320,000	1,750,000	1,750,000	1,750,000
Service Development	11,023,000	10,672,000	3,550,000	3,550,000	3,550,000
Infrastructure	22,071,000	20,333,000	9,642,000	9,598,000	9,640,000
Leased Assets	449,000	0	0	0	0
Planned Rev-Cap Transfers	204,000	300,000	300,000	300,000	300,000
Funding for Unfunded Schemes	0	0	0	0	0
Directly Donated Equipment	0	0	0	0	0
Approved Scheme Total	51,534,000	41,025,000	21,442,000	21,398,000	21,440,000
UNDER/(OVER) COMMITMENT	8,582,000	-6,064,000	4,144,000	12,000	79,000

APPROVED SCHEME DETAILS BY SITE	NGH					RHH					CCDH				
	2020/21	2021/22	2022/23	2023/24	2024/25	2020/21	2021/22	2022/23	2023/24	2024/25	2020/21	2021/22	2022/23	2023/24	2024/25
Medical Equipment Modernisation	2,723,000	0	0	0	0	2,282,000	0	0	0	0	282,000	0	0	0	0
Information Technology	530,000	55,000	0	0	0	551,000	0	0	0	0	0	0	0	0	0
Service Development	3,528,000	2,583,000	0	0	0	4,521,000	1,654,000	0	0	0	0	0	0	0	0
Infrastructure	8,581,000	1,107,000	692,000	648,000	690,000	10,957,000	2,692,000	0	0	0	15,000	0	0	0	0
Leased Assets	449,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Directly Donated Equipment															
APPROVED SCHEME TOTAL	15,811,000	3,745,000	692,000	648,000	690,000	18,311,000	4,346,000	0	0	0	297,000	0	0	0	0

APPROVED SCHEME DETAILS BY SITE	JHW					WPH					CHS				
	2020/21	2021/22	2022/23	2023/24	2024/25	2020/21	2021/22	2022/23	2023/24	2024/25	2020/21	2021/22	2022/23	2023/24	2024/25
Medical Equipment Modernisation	76,000	0	0	0	0	2,092,000	0	0	0	0	197,000	0	0	0	0
Information Technology	0	0	0	0	0	19,000	0	0	0	0	0	0	0	0	0
Service Development	225,000	0	0	0	0	276,000	1,297,000	0	0	0	2,407,000	2,045,000	0	0	0
Infrastructure	10,000	0	0	0	0	5,000	0	0	0	0	261,000	0	0	0	0
Leased Assets	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Planned Rev-Cap Transfers															
Funding for Unfunded Schemes															
Directly Donated Equipment															
APPROVED SCHEME TOTAL	311,000	0	0	0	0	2,392,000	1,297,000	0	0	0	2,865,000	2,045,000	0	0	0

APPROVED SCHEME DETAILS BY SITE	STH UNALLOCATED				
	2020/21	2021/22	2022/23	2023/24	2024/25
Medical Equipment Modernisation	7,031,000	7,400,000	6,200,000	6,200,000	6,200,000
Information Technology	2,004,000	2,265,000	1,750,000	1,750,000	1,750,000
Service Development	66,000	3,093,000	3,550,000	3,550,000	3,550,000
Infrastructure	2,242,000	16,534,000	8,950,000	8,950,000	8,950,000
Leased Assets	0	0	0	0	0
Planned Rev-Cap Transfers	204,000	300,000	300,000	300,000	300,000
Funding for Unfunded Schemes	0	0	0	0	0
Directly Donated Equipment	0	0	0	0	0
APPROVED SCHEME TOTAL	11,547,000	29,592,000	20,750,000	20,750,000	20,750,000

CAPITAL FUNDING AVAILABLE 2020/21 - 2024/25

	2020/21	2021/22	2022/23	2023/24	2024/25
	£	£	£	£	£
Projected Internally Generated Resources	35,367,000	35,367,000	35,367,000	35,367,000	35,367,000
Adjustment to Internally Generated Resources Forecast (July 10)	-6,994,000	-6,994,000	-6,994,000	-6,994,000	-6,994,000
Reduction in Depreciation from I&E surplus/indexation removal (based on LT Depn f/cast)	-1,717,000	-1,717,000	-1,717,000	-1,717,000	-1,717,000
Adjustment to Internally Generated Resources Forecast (Jan 14)	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Adjustment to Internally Generated Resources (Feb 15)	2,855,000	2,855,000	2,855,000	2,855,000	2,855,000
Adjustment to Internally Generated Resources (June 15)					
Adjustment to Internally Generated Resources (Jan 16)	-1,000,000	-1,000,000	-1,000,000	-1,000,000	-1,000,000
Adjustment to Internally Generated Resources (Jan 17)					
Adjustment to Internally Generated Resources (March 18 re MEA)	-1,162,000	-1,162,000	-1,162,000	-1,162,000	-1,162,000
Adjustment to Internally Generated Resources (March 19 re MEA)	-6,200,000	-6,200,000	-6,200,000	-6,200,000	-6,200,000
Adjustment to Internally Generated Resources (Feb 20 re 20/21 CCEs)	-53,000	-53,000	-53,000	-53,000	-53,000
Application of Internally Generated Resources to:					
- Hadfield Loan Creditor (PFI)	-468,000	-463,000	-658,000	-739,000	-769,000
- Critical Care Loan (FTFF)	-780,000	-780,000	-780,000	-780,000	-780,000
- Laboratory Medicine Loan (FTFF)	-666,000	-666,000	-666,000	-666,000	-666,000
- Gamma Knife Lease Creditor	-511,000	-131,000	-131,000	0	0
- Gamma Knife Lease Source Upgrade Creditor	113,000	-285,000	24,000	0	0
- Wi-Fi Network	-130,000	-133,000	-136,000	-139,000	0
- High Resolution Mass Spectrometer (estimate pending lease tender)	-47,000	-62,000	-62,000	-62,000	-62,000
- Bard Ultrasound	-7,000	-7,000	-1,000	0	0
Subtotal Internally Generated Resources	20,600,000	20,569,000	20,686,000	20,710,000	20,819,000
Hyper Acute Stroke Unit	4,653,000				
COVID-19	3,193,000				
Urgent & Emergency Care	0				
Critical Risk Infrastructure	12,778,000				
Subtotal Strategic Capital Funding/PDC	20,624,000	0	0	0	0
High Resolution Mass Spectrometer Lease	449,000				
Subtotal Lease Funding	449,000	0	0	0	0
2018/19 PSF applied to Capital Programme	13,692,000	13,692,000			
2019/20 Year End Utilisation of/(Improvement to) Working Capital	3,612,000				
2019/20 I&E cash gain applied to Capital Programme			4,200,000		
Subtotal Internal Use of Working Capital balances	17,304,000	13,692,000	4,200,000	0	0
Subtotal Internally Generated/Strategic Capital Funding/Lease Funding	58,977,000	34,261,000	24,886,000	20,710,000	20,819,000
VAT Recovery	883,000	700,000	700,000	700,000	700,000
Replacement of 1.5T MRI - University of Sheffield	5,000				
NGH & RHH Junior Doctors Mess - Sheffield Hospitals Charity	37,000				
JHW Bereavement Suite - Sheffield Hospitals Charity	122,000				
Laboratory Equipment - SHC/Danson Foundation	85,000				
NGH & RHH Junior Doctors Mess - Doctors Mess Contribution	7,000				
Subtotal Donations/Other Income	1,139,000	700,000	700,000	700,000	700,000
TOTAL FUNDING AVAILABLE	60,116,000	34,961,000	25,586,000	21,410,000	21,519,000

PROGRAMMED EXPENDITURE 2020/21 - 2024/25

Appendix B

MEDICAL EQUIPMENT MODERNISATION

APPROVED SCHEME DETAILS	SITE	SCHEME STATUS	INITIAL APPROVED SUM	LATEST APPROVED SUM	CUMULATIVE SPEND TO 31/3/19	REMAINING PROGRAMMED EXPENDITURE					PROJECT LEAD	BUDGET LEAD	
						2020/21	2021/22	2022/23	2023/24	2024/25			TOTAL
Annual Upgrade Programme	NGH	Approved				1,037,000	0				1,037,000	MDMG	CK
Annual Upgrade Programme	RHH	Approved				934,000	0				934,000	MDMG	CK
Annual Upgrade Programme	CCDH	Approved				282,000	0				282,000	MDMG	CK
Annual Upgrade Programme	JHW	Approved				76,000	0				76,000	MDMG	CK
Annual Upgrade Programme	WPH	Approved				0	0				0	MDMG	CK
Annual Upgrade Programme	CHS	Approved				197,000	0				197,000	MDMG	CK
Annual Upgrade Programme	STH	Approved				1,174,000	0				1,174,000	MDMG	CK
Annual Upgrade Programme - Unallocated	STH	Planning Sum				1,768,000	3,200,000	3,200,000	3,200,000	3,200,000	14,568,000	MDMG	CK
Major Equipment Replacement Programme	STH	Planning Sum				911,000	4,200,000	3,000,000	3,000,000	3,000,000	14,111,000	MDMG	CK
Donated Medical Equipment	NGH	Approved				85,000	0				85,000	MDMG	CK
Donated Medical Equipment	RHH	Approved				0	0				0	MDMG	CK
Donated Medical Equipment	CCDH	Approved				0					0	MDMG	CK
Donated Medical Equipment	JHW	Approved				0					0	MDMG	CK
Donated Medical Equipment	WPH	Approved				0					0	MDMG	CK
Donated Medical Equipment	CHS	Approved				0					0	MDMG	CK
Clinical Skills Equipment	NGH	Planning Sum				0					0	MDMG	CK
Clinical Skills Equipment	RHH	Planning Sum									0	MDMG	CK
Clinical Skills Equipment	JHW	Planning Sum									0	MDMG	CK
Clinical Skills Equipment	CCDH	Planning Sum									0	MDMG	CK
Clinical Skills Equipment	WPH	Planning Sum									0	MDMG	CK
Clinical Skills Equipment	CHS	Planning Sum									0	MDMG	CK
Replacement Cath Labs	NGH	Completed	1,073,000	2,788,000	2,764,715	23,000					23,000	C Monk	CM
NGH Plain Film Room Equipment	NGH	Phase 1 Completed; Phase 2 FBC Approved	1,080,000	2,761,000	2,219,745	540,000					540,000	P Bailey	PBa
RHH Plain Film Room Equipment	RHH	Phase 1 FBC Completed; Phase 2 FBC Approved	540,000	1,345,000	1,075,848	270,000					270,000	P Bailey	PBa
Fluoroscopy Replacement x2, NGH	NGH	FBC Approved	1,000,000	1,046,000	507,288	539,000					539,000	P Bailey	PBa
Symptomatic & Assessment Mammography Equip	RHH	Completed	664,000	1,200,000	589,315	611,000					611,000	P Bailey	PBa
Replacement 3D Mobile Fluoroscopy	RHH	OBC Approved	300,000	300,000	0	300,000					300,000	P Bailey	PBa
8th Linear Accelerator	WPH	Approved	2,094,000	2,094,000	7,239	2,087,000					2,087,000	S Tozer-Loft	DC
Expansion Gastroenterology Scope capacity	NGH	Completed	210,000	271,000	0	271,000					271,000	L Walton	LW
COVID 19 Equipment	STH	Approved	1,746,000	3,178,000	0	3,178,000					3,178,000	P Whiting	PW
Gamma Camera Replacement	WPH	Fees	5,000	5,000	0	5,000					5,000	W Tindale	WT
ENT CO2 Laser	RHH	Completed	162,000	162,000	0	162,000					162,000	C Wilkie	CW
7th MRI Scanner	RHH	Fees	5,000	5,000	0	5,000					5,000	P Bailey	PBa
Hamilton Star Platform	NGH	Approved	228,000	228,000	0	228,000					228,000	P Bailey	PBa
MEDICAL EQUIPMENT MODERNISATION TOTAL						14,683,000	7,400,000	6,200,000	6,200,000	6,200,000	40,683,000		

INFORMATION TECHNOLOGY

APPROVED SCHEME DETAILS	SITE	SCHEME STATUS	INITIAL APPROVED SUM	LATEST APPROVED SUM	CUMULATIVE SPEND TO 31/3/19	REMAINING PROGRAMMED EXPENDITURE					PROJECT LEAD	BUDGET LEAD	
						2020/21	2021/22	2022/23	2023/24	2024/25			TOTAL
General IT Systems/Telecoms Development	NGH	Approved				5,000	0				5,000	S Addy	MN
General IT Systems/Telecoms Development	RHH	Approved				16,000	0				16,000	S Addy	MN
General IT Systems/Telecoms Development	WPH	Approved				19,000	0				19,000	S Addy	MN

General IT Systems/Telecoms Development	JHW	Approved				0	0				0	S Addy	MN
General IT Systems/Telecoms Development	CHS	Approved				0	0				0	S Addy	MN
General IT Systems/Telecoms Development	STH	Approved				225,000	0				225,000	S Addy	MN
Informatics Strategic & Corporate - Unallocated	STH	Planning Sum				0	989,000	1,250,000	1,250,000	1,250,000	4,739,000	S Addy	MN
Informatics Infrastructure - Unallocated	STH	Planning Sum				679,000	235,000	500,000	500,000	500,000	2,414,000	S Addy	MN
Renal Information System	NGH	Completed	426,000	531,000	496,568	36,000					36,000	C Monk	CM
Ophthalmology Clinical Data Management System	RHH	Completed	7,000	406,000	405,528	0					0	C Wilkie	CW
Purchase to Pay Software	NGH	Approved	109,000	106,000	31,954	20,000	55,000				75,000	N Priestley	NP
PACS	STH	FBC Approved	242,000	2,862,000	2,147,764	484,000	231,000				715,000	S Addy	MN
Wired Network Core	STH	Approved	600,000	1,573,000	1,136,741	436,000					436,000	S Addy	MN
Inventory Management System	STH	Planning Sum	692,000	692,000	9,490	21,000	662,000				683,000	A Smith	NP
PSA Remote Test Results	STH	Completed	40,000	40,000	24,782	15,000					15,000	P Buckley	PB
Medical Records Digital Scanners	STH	Approved	102,000	102,000	0	102,000					102,000	I Purdy	MN
Mobile Video Conferencing Carts	STH	Approved	42,000	42,000	0	42,000					42,000	P Buckley	PB
EPR Implementation	STH	Approved	148,000	148,000	0	0	148,000				148,000	D Hughes	MN
Cardiac Critical Care EPR/Metavision	NGH	FBC Approved	469,000	469,000	0	469,000					469,000	C Monk	MN
Ophthalmology MERGE System	RHH	OBC Approved	535,000	535,000	0	535,000					535,000	C Wilkie	MN
INFORMATION TECHNOLOGY TOTAL						3,104,000	2,320,000	1,750,000	1,750,000	1,750,000	10,674,000		

SERVICE DEVELOPMENT

APPROVED SCHEME DETAILS	SITE	SCHEME STATUS	INITIAL APPROVED SUM	LATEST APPROVED SUM	CUMULATIVE SPEND TO 31/3/19	REMAINING PROGRAMMED EXPENDITURE					TOTAL	PROJECT LEAD	BUDGET LEAD
						2020/21	2021/22	2022/23	2023/24	2024/25			
New Business Planning Rounds/Service Development	STH	Planning Sum				0	3,093,000	3,550,000	3,550,000	3,550,000	13,743,000	CIT	CIT
A&E Decontamination Unit, NGH	NGH	Approved/On Hold	188,000	380,000	330,606	0	50,000				50,000	C Powell-Wiffen	SH
Bowel Cancer Screening Accommodation	RHH	Planning Sum	150,000	200,000	167,392	0	33,000				33,000	C Powell-Wiffen	SH
WPH Redevelopment/Expansion	WPH	Fees	30,000	146,000	146,069						0	I Scott	SH
WPH- JHW Link Bridge	WPH	Completed	60,000	3,593,000	3,516,557	76,000					76,000	I Scott	SH
Pharmacy Aseptic Unit, WPH	WPH	FBC Approved	30,000	4,064,000	2,566,591	200,000	1,297,000				1,497,000	D Child	SH
Hyper Acute Stroke Unit	RHH	FBC Approved; Phase 1 completed	5,000	5,847,000	3,097,217	2,749,000					2,749,000	C Wilkie	SH
Clinical Immunology & Allergy Unit Expansion	NGH	FBC Approved	5,000	2,086,000	180,783	1,655,000	250,000				1,905,000	D Campbell	SH
Firth 7/CCU	NGH	Fees/Planning Sum	5,000	300,000	39,184	0	261,000				261,000	C Monk	SH
MSK Integrated Hub	RHH	Completed	3,783,000	3,864,000	3,453,039	411,000					411,000	V Leckie	SH
5 Beech Hill Road Refurbishment	RHH	Approved	5,000	1,956,000	1,091,396	864,000					864,000	S Hindmarch	SH
16 Claremont Neurosciences Offices	RHH	Fees	5,000	5,000	-740	6,000					6,000	C Wilkie	SH
Expansion Clocktower Office Accommodation	NGH	Completed	8,000	1,054,000	1,047,300	7,000					7,000	S Hindmarch	SH
NGH Radiology D Floor Refurbishment	NGH	FBC Approved	5,000	1,295,000	831,591	105,000	358,000				463,000	P Bailey	SH
HIV Integration	RHH	Completed	3,000	202,000	82,877	119,000					119,000	D Campbell	SH
NGH Washer Disinfectors	NGH	Fees	5,000	5,000	1,879	3,000					3,000	M Harper	SH
Endocrine Investigation Unit	RHH	OBC Approved	5,000	898,000	20,113	28,000	850,000				878,000	L Walton	SH

Community Dental Services - Wheata	CHS	FBC Approved	10,000	2,633,000	42,518	1,745,000	845,000				2,590,000	C Wilkie	SH
Community Dental Services - Manor	CHS	FBC Approved	662,000	662,000	0	662,000					662,000	C Wilkie	SH
MDT Rooms x3	STH	FBC Approved	318,000	420,000	354,006	66,000					66,000	P Buckley	SH
Replacement of UoS 1.5T MRI	RHH	Fees	5,000	5,000	0	5,000					5,000	S Hindmarch	SH
Doctors Mess Redevelopment	NGH	Completed	1,000	130,000	30,011	100,000					100,000	J Hill	SH
Chesterfield Renal Satellite Unit	CHS	Planning Sum	1,000,000	1,200,000	0	0	1,200,000				1,200,000	C Monk	SH
Purchase of Longley Lane	NGH	Planning Sum	750,000	1,250,000	4,692	1,246,000					1,246,000	P Brennan	SH
JHW Breavement Suite	JHW	Approved	3,000	229,000	3,711	225,000					225,000	P Bailey	SH
Medical Examiners Office/Breavement Suite	NGH	Completed	3,000	98,000	1,757	96,000					96,000	A Gibson	SH
Mortuary Facilities	NGH	Approved	155,000	155,000	2,342	153,000					153,000	P Bailey	SH
NGH Hip Fracture Ward (Huntsman 5)	NGH	OBC Approved	3,000	1,743,000	29,150	50,000	1,664,000				1,714,000	S Gregory	SH
Gastroenterology Facilities	RHH	Fees	5,000	10,000	5,069	5,000					5,000	S Hindmarch	SH
NGH Radiology Outpatient Centre	NGH	Fees	2,000	2,000	0	2,000					2,000	P Bailey	SH
RHH Bed Storage Area	RHH	Approved	200,000	200,000	9,875	190,000					190,000	K Jessop	SH
Expansion Coleridge House Accommodation	NGH	Completed	78,000	78,000	4,817	73,000					73,000	J Wright	SH
RHH C Floor Breast Clinic Refurbishment	RHH	Approved	5,000	801,000	0	30,000	771,000				801,000	P Bailey	SH
Chesterman 3/4 - Renal Transplant Facilities	NGH	Approved	38,000	38,000	0	38,000					38,000	C Monk	SH
Diabetes & Endocrinology Security	RHH	Approved	11,000	11,000	0	11,000					11,000	L Walton	SH
ED Reconfiguration	NGH	Withdrawn	5,000	0	0	0					0	C Powell-Wiffen	SH
Infectious Diseases High Consequence Facility	RHH	Fees	2,000	2,000	0	2,000					2,000	D Campbell	SH
Blood Disorders Facilities	RHH	Fees	2,000	2,000	0	2,000					2,000	D Campbell	SH
Critical Care K Floor Pharmacy	RHH	Approved	99,000	99,000	0	99,000					99,000	C Wilkie	SH
SERVICE DEVELOPMENT TOTAL						11,023,000	10,672,000	3,550,000	3,550,000	3,550,000	32,345,000		

INFRASTRUCTURE

APPROVED SCHEME DETAILS	SITE	SCHEME STATUS	INITIAL APPROVED SUM	LATEST APPROVED SUM	CUMULATIVE SPEND TO 31/3/19	REMAINING PROGRAMMED EXPENDITURE					TOTAL	PROJECT LEAD	BUDGET LEAD
						2020/21	2021/22	2022/23	2023/24	2024/25			
Facilities & Security Infrastructure	NGH	Approved				105,000	0				105,000	A Jones	AJ
Facilities & Security Infrastructure	RHH	Approved				11,000	0				11,000	A Jones	AJ
Facilities & Security Infrastructure	JHW	Approved				0	0				0	A Jones	AJ
Facilities & Security Infrastructure	CCDH	Approved				0	0				0	A Jones	AJ
Facilities & Security Infrastructure	WPH	Approved				0	0				0	A Jones	AJ
Facilities & Security Infrastructure	STH	Approved				24,000	0				24,000	A Jones	AJ
Facilities & Security Infrastructure - Unallocated	STH	Planning Sum				658,000	400,000	400,000	400,000	400,000	2,258,000	A Jones	AJ
Estates Infrastructure	STH	Planning Sum				112,000	9,190,000	3,400,000	3,400,000	3,400,000	19,502,000	S Hindmarch	SH
Ward Refurbishment Programme	STH	Planning Sum				0	2,247,000	2,750,000	2,750,000	2,750,000	10,497,000	K Jessop	SH
Non-Clinical Public Environments Programme	STH	Planning Sum				260,000	754,000	400,000	400,000	400,000	2,214,000	K Jessop	SH
Theatre Refurbishment/Expansion Programme	STH	Planning Sum				423,000	3,943,000	2,000,000	2,000,000	2,000,000	10,366,000	S Hindmarch	SH
RHH A Floor Theatres	RHH	FBC Approved	36,000	18,837,000	11,806,452	6,574,000	457,000				7,031,000	S Hindmarch	SH
Hadfield Lifecycle Assets	NGH	Approved				865,000	936,000	692,000	648,000	690,000	3,831,000	S Hindmarch	SH
RHH Main Lifts	RHH	Approved	6,500,000	5,448,000	2,923,068	1,790,000	735,000	0			2,525,000	S Hindmarch	SH
Service Block Redevelopment	RHH	Fees/Approved	1,050,000	2,217,000	1,268,527	949,000					949,000	S Hindmarch	SH
NGH Vickers 16 & 17 Car Parking	NGH	Approved	297,000	297,000	126,286	0	171,000				171,000	S Hindmarch	SH
RHH LTHW	RHH	Approved	15,000	2,485,000	2,181,300	303,000					303,000	S Hindmarch	SH

Firth Wing Theatres	NGH	FBC Approved	5,000	5,427,000	2,821,175	2,606,000					2,606,000	S Hindmarch	SH
NGH LV Generators	NGH	Approved	32,000	1,326,000	25,697	1,300,000					1,300,000	S Hindmarch	SH
CCTV Upgrade	STH	OBC Approved	10,000	765,000	-300	765,000					765,000	A Jones	AJ
Jessops Wing Ward Refurbishment	JHW	Fees	5,000	45,000	45,639						0	S Hindmarch	SH
Chesterman Theatres	NGH	Fees	8,000	13,000	13,165						0	S Hindmarch	SH
Barnsley Renal Satellite Unit	CHS	Completed	5,000	79,000	351	78,000					78,000	S Hindmarch	SH
NGH CHP	NGH	Fees	5,000	15,000	5,347	9,000					9,000	S Hindmarch	SH
JHW Theatre Refurbishment	JHW	Fees	10,000	10,000	0	10,000					10,000	S Hindmarch	SH
RHH Ward H1 Refurbishment	RHH	Planning Sum	1,520,000	1,520,000	0	20,000	1,500,000				1,520,000	S Hindmarch	SH
WPH External Cladding	WPH	Fees	5,000	5,000	0	5,000					5,000	S Hindmarch	SH
Vicker 4 Ward Refurbishment	NGH	Completed	720,000	720,000	0	720,000					720,000	B Brewis	SH
RHH B Road	RHH	Fees	10,000	10,000	0	10,000					10,000	S Hindmarch	SH
CCDH Covid Restart	CCDH	Fees	15,000	15,000	0	15,000					15,000	C Wilkie	SH
Critical Risk Infrastructure	STH	Planning Sum	12,778,000	0	0	0					0	S Hindmarch	SH
RHH T Floor Chillers	RHH	Approved	1,300,000	1,300,000	0	1,300,000					1,300,000	S Hindmarch	SH
Critical Care Chiller Unit Replacement	NGH	Approved	300,000	300,000	0	300,000					300,000	S Hindmarch	SH
Brearley Wing LV Supply	NGH	Approved	400,000	400,000	0	400,000					400,000	S Hindmarch	SH
CPU LV Generator	NGH	Approved	300,000	300,000	0	300,000					300,000	S Hindmarch	SH
Chesterman Cooling Systems	NGH	Approved	500,000	500,000	0	500,000					500,000	S Hindmarch	SH
Labs Alternate Power Supply	NGH	Approved	250,000	250,000	0	250,000					250,000	S Hindmarch	SH
Vickers Verandah Refurbishment	NGH	Approved	600,000	600,000	0	600,000					600,000	S Hindmarch	SH
Clocktower LV Supply	NGH	Approved	250,000	250,000	0	250,000					250,000	S Hindmarch	SH
Vicker 11/12 Roof	NGH	Approved	200,000	200,000	0	200,000					200,000	S Hindmarch	SH
Ultrasound Facilities (former Pain Clinic)	NGH	Approved	20,000	20,000	0	20,000					20,000	P Bailey	SH
Firth 9 Oxygen Provision	NGH	Planning Sum	30,000	30,000	0	30,000					30,000	S Hindmarch	SH
Central Clinic Lift	CHS	Approved	183,000	183,000	0	183,000					183,000	S Hindmarch	SH
Chaplaincy/Ambulance Building Car Parking	NGH	Approved	143,000	143,000	58,122	85,000					85,000	S Hindmarch	SH
VIE Plant Security	NGH	Approved	41,000	0	0	41,000					41,000	S Hindmarch	SH
INFRASTRUCTURE TOTAL						22,071,000	20,333,000	9,642,000	9,598,000	9,640,000	71,284,000		

LEASED ASSETS

APPROVED SCHEME DETAILS	SITE	SCHEME STATUS	INITIAL APPROVED SUM	LATEST APPROVED SUM	CUMULATIVE SPEND TO 31/3/19	REMAINING PROGRAMMED EXPENDITURE					TOTAL	PROJECT LEAD	BUDGET LEAD
						2020/21	2021/22	2022/23	2023/24	2024/25			
High Resolution Mass Spectrometer (Toxicology)	NGH	Approved	449,000	449,000	0	449,000					449,000	P Bailey	PBa
LEASED ASSET TOTAL						449,000	0	0	0	0	449,000		

OTHER

APPROVED SCHEME DETAILS	SITE	SCHEME STATUS	INITIAL APPROVED SUM	LATEST APPROVED SUM	CUMULATIVE SPEND TO 31/3/19	REMAINING PROGRAMMED EXPENDITURE					TOTAL	PROJECT LEAD	BUDGET LEAD
						2020/21	2021/22	2022/23	2023/24	2024/25			
Planned rev-cap Transfers/Redefinition of Capital	STH	Planning Sum				204,000	300,000	300,000	300,000	300,000	1,404,000	N Priestley	NP
Funding for Unfunded Schemes	STH	Planning Sum									0	N Priestley	NP
Directly Donated Equipment	RHH	Planning Sum									0	N Priestley	NP

TOTAL PROGRAMMED EXPENDITURE 51,534,000 41,025,000 21,442,000 21,398,000 21,440,000 156,839,000

2020/21 - 2024/25 CAPITAL PROGRAMME - RISKS AND CONTINGENCIES SUMMARY

Known Risks:	20/21 Unallocated Budget	2020/21 £	2021/22 £	2022/23 £	2023/24 £	2024/25 £	
Ring fenced Envelopes:							
Medical Equipment	1,768,000						Envelope commitment not yet complete
Major Equipment	911,000						Location of RHH replacement camera under review £500k - unlikely to complete 20/21, Mass Spectrometry x 2 £382k case awaited; £29k under-committed
Informatics Strategic & Corporate	0						JAC System Upgrade £26k, Cardiac Echo Reporting £70k, Emergency PACS system upgrade £50k = £146k overcommitted
Informatics Infrastructure	679,000						Planned cases, awaiting development/approval: Datacentre switches £400k, Data Centre Strategy Review £20k, Clocktower UPS £125k, JHW UPS £125k, Huntsman UPS £65k, Flexpod Replacement £400k, Low Acuity Monitor Interface £31k, Cardiac Echo Upgrade £35k, Emergency PACS Replacement £50k = £1251k. Overall £572k over-committed. Net Over-committment £426k. Additionally MDT Cancer Rooms estates costs £30k? COVID testing interface to ICE £20k? Room Booking System re COVID TBC?
Service Development	0						
Facilities & Security Infrastructure	658,000						Dry Cleaning proposal £150k to CIT Oct 20. Remaining envelope commitment not yet complete
Estates Infrastructure	112,000						No plans. Slippage risk included below
Ward Refurbishment Programme	0						
Non Clinical Public Environments	260,000						Assume Huntsman Corridors to be prioritised/progressed
Theatre Refurbishment Programme	423,000						No plans. Slippage risk included below
Risks Expected to Emerge in Short-Term (not yet fully quantified/confirmed):							
Cost Increases to approved schemes:-							
a) Schemes previously advised completed:							
- Unfunded schemes							
- Equipment in consumables deals		400,000					Value TBC and nature of arrangement, but expectation will be defined as Finance lease under IAS 17
b) Ongoing Schemes/Schemes in development:							
- RHH plain film room		?					Potential cost pressure being quantified
- Chemocare		?					Re Doncaster link
- WPH/JHW Link Bridge		32,000					Likely Contractor claim/overspend
- MSK Integrated Hub		21,000					
- RHH Bed Storage		?					Add'l estates works
- Clinical Immunology & Allergy Unit		108,000					Potential COVID cost pressure
- NGH Modular Wards		?					Cost pressure being investigated re Fire Testing ground floor
- Huntsman 5			400,000				
Cost Reductions to approved schemes:-							
- 5 BHR Refurbishment		-110,000					Savings being quantified
- RHH Bed Storage		-25,000					Savings being quantified
- Coleridge House Accommodation		-25,000					Savings being quantified
Subtotal - Expected Net Commitments/(Savings)		401,000	400,000	0	0	0	
Slippage Risks:							
- Cardiac Patient Monitors		?	?				Procurement to be taken forwards via Direct Award. Consistency with IT solution TBC £400k
- Renal Dialysis Phase 3		?	?				Phases 1 & 2 to be clinically signed off and implemented. Phase 3 £405k
- AMU Ultrasound		50,000	-50,000				Procurement yet to commence
- MDMG Unallocated		1,768,000	-1,768,000				Unallocated envelope
- Replacement Cath Labs		23,000	-23,000				Slippage not yet utilised
- NGH Plain Film Rooms		?	?				Potential impact of COVID on scheme delivery - currently expect to complete 3 machines. Risk of one machine £270k
- NGH Fluoroscopy		?	?				Potential impact of COVID on scheme delivery - plan in place for 20/21 delivery. Risk £539k

- Replacement 3D Mobile Fluoroscopy		?	?			Procurement in early stages (£300k)
- Major Medical Equipment Unallocated		529,000	-529,000			Location of replacement RHH Gamma Camera under review- scheme now unlikely in 20/21 plus £29k un-committed
- Major Medical Equipment Unallocated		?	?			Mass spectrometry cases yet to be approved and progress through procurement £382k
- PACS		?	?			Project restart delayed
- CEA Test Results		19,000	-19,000			Requires PSA test results system to complete
- Cardiac Critical Care EPR/Metavision		?	?			Implementation to start Oct 20 - risk of slippage
- Ophthalmology Merge System		?	?			Procurement to start Oct 20 - risk of slippage
- Informatics Strategic & Corporate		189,000	-189,000			Net £426k over-committed envelope. However, risk schemes Cardiac Echo Reporting £70k, Data Centre Strategy £20k, JHW UPS £125k, Flexpod £400k
- WPH Pharmacy Aseptic Unit		150,000	-150,000			Risk of further delay on approval to engineering/ventilation solution
- Endocrine Investigation Unit		20,000	-20,000			No decant facility available, scheme on hold
- Community Dental Services - Wheata		?	?			Tenders returned and being assessed
- MDT Rooms		20,000	-20,000			3rd room slippage risk given access constraints
- Purchase of Longley Lane		246,000	-246,000			Aim for completion Jan 21. OMV still being negotiated
- Facilities & Security Unallocated		500,000	-500,000			Unallocated envelope
- Estates Infrastructure		112,000	-112,000			Unallocated envelope;
- Theatre Refurbishment Programme		423,000	-423,000			Unallocated envelope
- RHH A Floor Theatres		?	?			Monitoring of major scheme to continue
- RHH Lifts		?	?	?		Contingency to be clarified
- Service Block Redevelopment		475,000	-475,000			Accessibility over winter to be clarified. Est slippage risk at 50%
- RHH LTHW		150,000	-150,000			Accessibility over winter to be clarified
- CCTV Upgrades		765,000	-765,000			Procurement yet to commence.
- Brearley Wing LV supply		?	?			Risk if cannot shut down to complete replacement for business continuity reasons £400k
- Replacement CPU LV Generator		?	?			Risk if cannot shut down to complete replacement for business continuity reasons £300k
- Chesterman Cooling		500,000	-500,000			Solution looking problematic and potentially not good VFM
- Clocktower LV Supply		?	?			Risk if cannot shut down to complete replacement for business continuity reasons £250k
- Vickers 11/12 Roof		?	?			Tender process yet to commence
- Further COVID restrictions on construction, supply chain and planning capacity		?	?			Generic risk across all areas
		5,939,000	-5,939,000	0	0	0
Advancement Opportunities:						
- Purchase to Pay		?	?			E-invoicing case in development - possible £35k advance
- WPH Bunkers expansion		-100,000	100,000			Planning application submitted. Potential fee request
- Clinical Immunology & Allergy Unit		?	?			Potential to advance remainder of scheme to be investigated
- Gastroenterology Facilities		-45,000	45,000			Add'l fee request
- Hadfield re-equipping		-65,000	65,000			Potential Bath Hoists x 3 £41k and Dishwashers £24k - still under consideration
- CCDH COVID Secure works		?	?			Scheme being developed, but not supported by national funding. Upto £750k
		-210,000	210,000	0	0	0

Possible Contingencies:	2020/21	2021/22	2022/23	2023/24	2024/25	
	£	£	£	£	£	
Additional Income:						
Charitable/Donated Funds	?	?	?	?	?	
National IT PDC Funding	?	?	?	?	?	National Technology Funding, Potential share national £1.5bn re A&E
COVID Funding	?					STH underwrite of £846k of bids assumed unsuccessful
Other:						
Increase in Internally Generated resources/Re-invest I&E surplus	?	?	?	?	?	Low likelihood under 20/21 financial regime
Use of STH Cash balances				?	?	Expected to be required from 2023/24 onwards, given low PSF Funding availability
Borrowing Facility	?	?	?	?	?	Schemes to be identified.
Lease rather than purchase future Major Equipment	?	?	?	?	?	Revenue consequences
Potential reduction to ring fenced capital budgets	?	?	?	?	?	
Removal prioritised schemes	?	?	?	?	?	
VAT recovery	?	?	?	?	?	Low likelihood given current HMRC considerations

		0	0	0	0	0	