

**SHEFFIELD TEACHING HOSPITALS NHS FOUNDATION TRUST**

**EXECUTIVE SUMMARY**

**REPORT TO THE BOARD OF DIRECTORS MEETING**

**HELD ON 25<sup>th</sup> JANUARY 2022**

|                              |   |
|------------------------------|---|
| <b>Subject</b>               | 2021/22 Capital Programme and 5 Year Plan |
| <b>Supporting TEG Member</b> | Neil Priestley                            |
| <b>Author</b>                | Neil Priestley                            |
| <b>Status<sup>1</sup></b>    | A/N                                       |

**PURPOSE OF THE REPORT**

To provide an update on the 2021/22 Capital Programme and 5 Year Capital Plan.

**KEY POINTS**

1. The current Capital Programme shows an over-commitment against the 2021/22 Operational Capital envelope (OCA). However, identified slippage risks, scheme overspends, potential advancements and new schemes would give a broadly balanced outturn position but still with many issues and risks to be managed.
2. The position for the following 3/4 years looks very challenging on the basis of expectations of expenditure on the proposed new Electronic Patient Record, well advanced planned schemes and the recently notified £5.7m reduction to the Trust's OCA for future years.
3. Managing this will necessitate a combination of very restricted new scheme approvals, reduced ring-fenced budgets and attraction of significant additional funding.
4. Additional capital funding for the NHS over the next 3 years was announced in the October 2021 Budget and the Trust will need to access this to progress proposed schemes.
5. Further major schemes related to the Weston Park Cancer Centre Upgrade, Maternity EPR and SYB Pathology Network will require specific funding solutions and external support.
6. Capital planning/prioritisation and scheme "value engineering" continue to be crucial in securing maximum value for money from constrained resources.

**IMPLICATIONS<sup>2</sup>**

| <b>AIM OF THE STHFT CORPORATE STRATEGY 2017-2020</b> |  | <b>TICK AS APPROPRIATE</b> |
|--|--|----------------------------|
| 1  | Deliver the Best Clinical Outcomes                 |                            |
| 2  | Provide Patient Centred Services                   |                            |
| 3  | Employ Caring and Cared for Staff                  |                            |
| 4  | Spend Public Money Wisely                          | ✓                          |
| 5  | Deliver Excellent Research, Education & Innovation |                            |

**RECOMMENDATIONS**

As per Section 7 of the report.

**APPROVAL PROCESS**

| <b>Meeting</b> | <b>Date</b> | <b>Approved Y/N</b> |
|----------------|-------------|---------------------|
|                |             |                     |

<sup>1</sup> Status: A = Approval  
D = Debate  
N = Note

<sup>2</sup> Against the five aims of the STHFT Corporate Strategy 2017-2020

# SHEFFIELD TEACHING HOSPITALS NHS FOUNDATION TRUST

## BOARD OF DIRECTORS 25<sup>th</sup> JANUARY 2022

### 2021/22 CAPITAL PROGRAMME AND 5 YEAR PLAN – QUARTER 3 UPDATE

#### **1. INTRODUCTION**

- 1.1 This report continues the process of monitoring progress on the Trust's 2021/22 Capital Programme and 5 Year Plan. It considers the position at mid-January 2022 and outlines the major changes since the Q2 Update considered by the Trust Board in November 2021.
- 1.2 As previously noted, the application of Operational Capital Allocations (OCA) as the national capital framework for 2021/22 onwards has changed the capital planning and monitoring regime significantly. Major efforts have been made to drive delivery of the 2021/22 Capital Programme and to develop more sustainable approaches for future years.
- 1.3 The current capital expenditure plan for 2021/22 stands at £53.2m, which is a £7.3m over-commitment against approved funding. **However, the extent of potential slippage identified means that delivery of the 2021/22 plan and full use of available resources remains finely balanced.**
- 1.4 Appendix A includes a list of “probable” and “possible” schemes which are not yet included in the Capital Programme but which will require further consideration. The “probable” schemes are all well developed and include assumed costs relating to the proposed purchase of a new Electronic Patient Record (EPR) system. **Given the recently notified potential reduction to the Trust's OCA for the next 3 years, it is going to be very challenging to deliver the probable schemes over the next 2/3 years with little flexibility for any further schemes.**
- 1.5 Appendix A also notes a number of potential major schemes which will require separate funding arrangements, i.e. Weston Park Cancer Centre upgrade, Maternity EPR and SYB Pathology Network developments.

#### **2. OVERVIEW OF THE CAPITAL PROGRAMME AND PLAN**

- 2.1 The capital plan for 2021/22 – 2025/26 as per Appendix A shows the following programmed expenditure position (net of donations and PFI lifecycle costs) against the OCA:-

|  | 2021/22<br>£m | 2022/23<br>£m | 2023/24<br>£m | 2024/25<br>£m | 2025/26<br>£m |
|--|---------------|---------------|---------------|---------------|---------------|
| Operational Capital Allocation<br>(assumed for future years) | 45.9          | 37.0          | 37.0          | 37.0          | 37.0          |
| Programmed Expenditure                                       | (53.2)        | (24.5)        | (21.9)        | (21.4)        | (19.2)        |
| <b>Under/(Over) Commitment<br/>against OCA</b>               | <b>(7.3)</b>  | <b>12.5</b>   | <b>15.1</b>   | <b>15.6</b>   | <b>17.8</b>   |
| Probable Further Schemes                                     | (0.4)         | (27.9)        | (23.8)        | (6.1)         | 0.0           |
| <b>Net Capital Plan Position</b>                             | <b>(7.7)</b>  | <b>(15.4)</b> | <b>(8.7)</b>  | <b>9.5</b>    | <b>17.8</b>   |
| <b>Cumulative Net Capital Plan<br/>Position</b>              | <b>(7.7)</b>  | <b>(23.1)</b> | <b>(31.8)</b> | <b>(22.3)</b> | <b>(4.5)</b>  |

- 2.2 As noted above, whilst there is currently a £7.3m over-commitment on the 2021/22 Capital Programme, Appendix C identifies quantified risks of slippage and cost adjustments. This shows £8.9m of 2021/22 slippage risks. However, taking account of likely scheme overspends and potential advancements/new schemes, the forecast position is a potential small overspend. **The ultimate position however still relies on many factors such as scheme progression, completion of procurements, equipment deliveries, etc. and, therefore, remains finely balanced.** Any under commitment will not be carried-forward leading to a loss of investment opportunity.
- 2.3 Given the need to fund the proposed new EPR within the Trust's OCA, the 5 Year Capital Plan (including probable schemes) shows a large over commitment for 2022/23 which is not recovered over the plan period. **Whilst the position was already challenging, the recently notified £5.7m reduction to the Trust's 2022/23 OCA (then assumed to be repeated in future years) has a hugely detrimental impact.** This reduction is due to changes in the national allocation formula with the most significant being the increased weighting given to backlog maintenance. The formula then uses updated data on backlog maintenance which shows an improved Trust position within a much increased total national backlog.
- 2.4 The Trust will, therefore, only be able to progress the probable schemes from a combination of no further significant scheme approvals, ring-fenced budgets cuts and significant additional PDC funding.
- 2.5 It is worth noting that in the Government's Budget on 27<sup>th</sup> October 2021, an additional £5.9b of NHS capital funding over the next 3 financial years was announced. This is to support elective recovery and improve digital technology with specific funding for diagnostic services (£2.3b); surgical hubs, bed capacity and equipment (£1.5b); and innovative use of technology (£2.1b). The position for 2022/23 is gradually becoming clearer and it is known that there will be Elective Recovery/Targeted Investment Funds held at Regional level and funding for Technology, Diagnostics and Endoscopy held at System level. A number of the Trust's probable schemes have the potential to attract funding from these sources. A £6m bid has also been submitted for funding to support the EPR (with the support of the ICS) and other opportunities may arise in the coming years.
- 2.6 It remains challenging to drive full use of the 2021/22 OCA whilst having to restrict capital spend in 2022/23. Further clarity on the timescales and spend for the EPR are still awaited given the need for clarification of the proposals from the short-listed suppliers. However, this information should be available in the next month or so.

### 3. **ASSUMED FUNDING**

- 3.1 The currently assumed funding in the 2021/22 Capital Programme consists of:
- ◆ The OCA of £42.7m, as reduced by the £4.3m contribution to the DBH "emergency" as agreed via the ICS.
  - ◆ £6.8m of allocated Public Dividend Capital, mainly for elective recovery from the Targeted Investment Fund.
  - ◆ Assumed cover (outside of the OCA) for PFI Lifecycle costs of £0.9m.
  - ◆ £0.5m from donations.
- 3.2 Funding is still being released in 2021/22 from a range of national and System allocations, e.g. IT, Pathology (LIMS and Digital Pathology) and Imaging. This creates a risk in terms of ability to spend in-year.

- 3.3 The national approach is attempting to largely confirm capital allocations for the next 3 years. It is therefore likely that the Trust's reduced OCA for 2022/23 will apply for the following 2 years (and assumed for planning purposes thereafter). There will be discussions in the coming weeks about potential "cap and collar" arrangements but this will have a limited impact.
- 3.4 There will also be a significant cash gap to fund the proposed level of investment against recurrent internally generated resources (largely the annual depreciation charge). This can only be sustained from existing cash balances if a breakeven position is achieved on the revenue position.

#### **4. CHANGES TO APPROVED PROGRAMMED EXPENDITURE**

- 4.1 There have been various changes to approved expenditure since the last Update due to scheme approvals, allocation of specific schemes from the ring-fenced envelopes and cost updates on planned schemes.
- 4.2 In headline terms the planned expenditure (net of donations and other OCA exclusions) increased by £3.4m to £52.6m in Quarter 3. This reflects costs relating to the equipment elements of the Targeted Investment Fund bid of £1.5m, other PDC investments of £0.8m, confirmed slippage of £0.7m and advancements of £1.8m.
- 4.3 The Programme includes a small number of high priority schemes which have received approval in the last quarter:
- ◆ Equipment to support elective recovery £1.5m
  - ◆ Electronic Information Sharing (Y&H Care Record) £0.2m
  - ◆ Metavison upgrade £0.2m

#### **5. FURTHER RISKS AND CONTINGENCIES**

- 5.1 Appendix C identifies the current quantified financial risks to the capital position.
- 5.2 Other risks to delivering the 2021/22 Capital Programme and 5 Year Plan are:
- ◆ Unavoidable schemes, for which investment cover is not available (see Appendix A) – **High Risk**. Mitigating actions include:
    - Attracting PDC funding, particularly in relation to Orthopaedics Elective Hub, RHH Endoscopy, WPH bunkers and the EPR.
    - Additional charitable donations/contributions
    - Further reducing ring-fenced budgets
    - Restrictions to scheme approvals
  - ◆ Increased costs for existing schemes, particularly given current economic and supply chain issues – **High Risk**. Mitigating actions include robust case scrutiny, tight management of scheme specifications and firm cost control as schemes progress.
  - ◆ Risk of major slippage on 2021/22 schemes, due to operational and logistical barriers inherent in managing a major programme of over £45m whilst managing COVID-19, elective recovery, staff absences, etc. – **High Risk**. Mitigating actions include early and robust planning of schemes in close conjunction with Directorates, tight planning and forecasting, prompt actions in developing and finalising schemes, effective procurement and identification/approval of options to advance schemes where slippage occurs.

- 5.3 Prioritisation against the ring-fenced budgets for 2021/22 is well advanced with planning underway for 2022/23.
- 5.4 Robust business planning/capital prioritisation; strong links to external funding sources; logistical and practical scheme co-ordination; good forecasting; and “value engineering” will be critical in order to secure maximum value for money from constrained capital funding. Revenue affordability will also remain a key issue.

## **6. BUSINESS CASES**

- 6.1 The Capital Programme at Appendix B formally identifies the status of all current “approved” capital schemes.
- 6.2 Fees have been allocated for work in developing Business Cases for the following schemes:
- ◆ Firth 7/CCU
  - ◆ Gastroenterology Facilities (NGH and RHH)
  - ◆ RHH LV Generators
  - ◆ JHW Ward Refurbishment
  - ◆ Orthopaedic Reconfiguration
  - ◆ Relocation of Fracture Clinic
- 6.3 Since the Quarter 2 Update was considered at the Trust Board meeting in July, the following schemes have formally commenced:
- ◆ RHH SPEC-CT Gamma Camera
  - ◆ Replacement Linear Accelerator
  - ◆ Patient App Software
  - ◆ Renal Pipework
  - ◆ Firth Chiller replacements
  - ◆ RHH B Road
  - ◆ RHH Ward H1 & H2 Refurbishments
- 6.4 A number of schemes have also been completed since the Q2 Update, with the most notable being:
- ◆ RHH C Floor Breast Clinic Refurbishment
  - ◆ PACS Upgrade
  - ◆ Burleigh Medical Centre (SACT)
  - ◆ Cardiac Critical Care – Metavision
  - ◆ Ophthalmology Merge System
  - ◆ NGH Washer Disinfectors

## **7. RECOMMENDATIONS**

The Board of Directors is asked to:-

- 7.1 Approve the latest 2021/22 Capital Programme.
- 7.2 Note the remaining 2021/22 slippage risk and the consequences of under-delivering against the Operational Capital Allocation.

- 7.3 Note the potentially large over-commitment on the 2022/23 and 5 Year Plan, which will need to be addressed via an appropriate combination of restrictions to scheme approvals, ring-fenced budget cuts and significant additional funding.
- 7.4 Note the likelihood of minimal further new scheme approvals in the coming years and the likely consequences of this.
- 7.5 Note the risks outlined in Section 5 above and, in particular, the critical need to identify opportunities to secure additional capital funding.
- 7.6 Note the importance of capital planning/prioritisation and “value engineering” in securing maximum benefits from limited capital and revenue funding.

Neil Priestley  
Chief Finance Officer  
January 2022

## SHEFFIELD TEACHING HOSPITALS NHS FOUNDATION TRUST - CAPITAL EXPENDITURE PLAN

APPENDIX A

## 2021/22 - 2025/26 CAPITAL EXPENDITURE PLAN

|   |             |            | 2021/22           | 2022/23           | 2023/24           | 2024/25           | 2025/26           |   |
|---|-------------|------------|-------------------|-------------------|-------------------|-------------------|-------------------|---|
|   |             |            | £                 | £                 | £                 | £                 | £                 |   |
| <b>Programmed Capital Expenditure as at 17/1/22</b> |             |            | 54,010,000        | 25,155,000        | 22,551,000        | 22,085,000        | 20,123,000        |   |
| Notified Operational Capital Allocation             |             |            | 42,743,000        | 37,007,000        | 37,007,000        | 37,007,000        | 37,007,000        | 22/23 Onwards - provisional OCA assumed as reduced by £5736k on 21/22 level |
| IFRS12/PFI Lifecycle                                |             |            | 925,000           | 684,000           | 641,000           | 682,000           | 892,000           |   |
| PDC Funding   | Confirmed   |            | 0                 | 0                 | 0                 | 0                 | 0                 |   |
| PDC Funding   | Anticipated |            | 6,826,000         | 0                 | 0                 | 0                 | 0                 |   |
| Donations   |             |            | 465,000           | 0                 | 0                 | 0                 | 0                 | As per programme  |
| 21/22 OCA Reduction                                 |             |            | -4,252,000        | 0                 | 0                 | 0                 | 0                 | OCA reduction per ICS   |
| <b>Gross Expenditure Target</b>                     |             |            | <b>46,707,000</b> | <b>37,691,000</b> | <b>37,648,000</b> | <b>37,689,000</b> | <b>37,899,000</b> |   |
| <b>Under/(over) commitment against the OCA</b>      |             | 53,710,000 | <b>-7,303,000</b> | <b>12,536,000</b> | <b>15,097,000</b> | <b>15,604,000</b> | <b>17,776,000</b> |   |

|  | Funding Options     |   | 2021/22            | 2022/23           | 2023/24            | 2024/25            | 2025/26            |  |
|--|---------------------|---|--------------------|-------------------|--------------------|--------------------|--------------------|--|
|  |                     |   | £                  | £                 | £                  | £                  | £                  |  |
| <b>Other "Probable" Schemes</b>                  |                     |   |                    |                   |                    |                    |                    |  |
| EPR Procurement                                  |                     | A |                    | -10,385,000       | -17,655,000        | -6,109,000         |                    | Based on revised profile (Aug) following procurement pause. Assumes FBC approved May 22        |
| Add'l Linear Accelerator Bunkers x2              | Internal            | B | 0                  | -3,150,000        | -3,520,000         |                    |                    | Assumed need for x2 bunkers. £650k included in Programme for enabling works. Total cost £7.3m  |
| Estates Generator Programme                      | Internal            | B | -200,000           | -5,000,000        | -1,847,000         |                    |                    | RHH Scheme £7047k as per OBC to CIT 1/6/20. Profiling subject to procurement process.          |
| Gastroenterology Facilities/RHH Endoscopy        | Internal            | U | -200,000           | -4,473,000        | 0                  | 0                  |                    | £4673k as per OBC to CIT 27/9/21   |
| Orthopaedics Reconfiguration                     | Internal            | U |                    | -4,900,000        | 0                  |                    |                    | Options to review - to cover Q1 and Q2. Add'l equipment costs TBC                              |
| NGH Endoscopy                                    | Internal            | U |                    | 0                 | -750,000           |                    |                    | Concept in development   |
| Longley Lane                                     | Internal            | U | ?                  |                   |                    |                    |                    | Potential uses include Car Parking, Phlebotomy Services, Community Diagnostic Hub, etc.        |
| Ventilation Upgrades                             | Internal            | U | ?                  | ?                 | ?                  | ?                  |                    | Project Group established.   |
| <b>Total Approved and Probable Schemes</b>       |                     |   | <b>-58,189,000</b> | <b>-400,000</b>   | <b>-27,908,000</b> | <b>-23,772,000</b> | <b>-6,109,000</b>  | <b>0</b>   |
| <b>NET CAPITAL PLAN POSITION</b>                 |                     |   | <b>-4,479,000</b>  | <b>-7,703,000</b> | <b>-15,372,000</b> | <b>-8,675,000</b>  | <b>9,495,000</b>   | <b>17,776,000</b>  |
| <b>Possible Schemes</b>                          |                     |   |                    |                   |                    |                    |                    |  |
| Hybrid (Endovascular) Theatre                    | Internal            | U | -300,000           | -3,900,000        |                    |                    |                    | Options and financial feasibility under consideration. Moved from probable schemes             |
| Firih 7/CCU Refurbishment                        | Internal/Charitable | B |                    | -1,300,000        | -2,650,000         |                    |                    | Indicative OBC costs less £300k enabling works approved. Potential use of Ward Refurb funding. |
| Major Trauma Ward                                | Internal            | B | -300,000           | -1,500,000        |                    |                    |                    |  |
| SDEC/SAC/TAU changes                             | Internal            | U |                    | -100,000          | -4,800,000         |                    |                    | Concept in development: £4.9m indicative cost  |
| JHW Ward Refurbishment                           | Internal            | B | ?                  | ?                 | -2,400,000         | -3,505,000         |                    | £5.9m projected total cost. Need for earlier work on LWAU re CQC action plan                   |
| NGH Radiology Outpatients                        | Internal            | U | -500,000           | -4,000,000        |                    |                    |                    | SOC to CIT 6/1/20  |
| Outpatient Facilities, RHH & NGH                 | Internal            | U |                    | -1,000,000        | -2,640,000         | -1,000,000         |                    | MSK approved. Wider Trust Strategy (post COVID-19) to be developed including Blood Disorders.  |
| Dermatology Facilities                           | Internal            | U |                    |                   | -2,000,000         | -2,000,000         |                    | Concept paper for upgrade to facilities produced but being reconsidered.                       |
| A&E Frontdoor/NGH Assessment Developments        | Internal            | U |                    | -2,500,000        | -4,000,000         | -4,000,000         |                    | Linked to re-provision of Fracture Clinic post 2022. Moved from probable schemes               |
| Re-provision of Fracture Clinic                  | Internal            | U |                    | -2,500,000        |                    |                    |                    | Would be enabled by Orthopaedics Reconfiguration scheme.                                       |
| Critical Care Capacity                           | Internal            | U |                    |                   |                    |                    | -5,000,000         | Requirement unclear but potential requirement in 5 year period                                 |
| Private Patient Facilities                       | External            | U |                    |                   |                    | -1,000,000         |                    | Scheme(s) dependent upon clinical opportunity/facility necessary.                              |
| Expansion/Upgrade of Bev Stokes                  | Internal            | U |                    | -3,000,000        |                    |                    |                    | Paused. Some refurbishment required. Likely smaller qualitative scheme                         |
| Palliative Care Unit Upgrade                     | Charitable          | U |                    |                   | -2,500,000         | -7,000,000         |                    | Consideration of options underway  |
| Intra-Operative MRI Scanner (RHH A Floor)        | Internal/Charitable | U |                    | -100,000          | -4,764,000         |                    |                    | OBC to be refined. Potential for theatre area to be charitably funded                          |
| WPH MRI Simulator/MRI Linac                      | Internal            | U | ?                  | 0                 | -2,000,000         |                    |                    | Case of need to be submitted but not supported.  |
| Ophthalmology Reconfiguration                    | Internal            | U |                    | -1,000,000        | -950,000           |                    |                    | Emerging £2m+ scheme   |
| Chesterfield Renal Satellite Unit                | Internal            | U |                    | -1,200,000        |                    |                    |                    | Practical plan yet to be agreed  |
| Other  | ?                   |   |                    |                   |                    |                    |                    | New proposals likely, include OP Pharmacy refurbishment (£750k)                                |
| <b>Total Possible Schemes</b>                    |                     |   | <b>-75,409,000</b> | <b>-1,100,000</b> | <b>-22,100,000</b> | <b>-28,704,000</b> | <b>-18,505,000</b> | <b>-5,000,000</b>  |
| <b>Schemes requiring separate funding source</b> |                     |   |                    |                   |                    |                    |                    |  |
| Other WPH Upgrades/Expansion                     |                     | B | -500,000           | -500,000          | -7,000,000         | -15,000,000        | ?                  | Transformation scheme at £60m being reconsidered. Further funding required in 25/26            |
| Maternity Digital System                         |                     | U | ?                  | ?                 | ?                  |                    |                    | Potential national funding, but requires matching  |
| SYB Pathology Reconfiguration                    |                     | U | ?                  | ?                 | ?                  |                    |                    | Requirement TBC - likely national funding available  |
|  |                     |   | <b>-23,000,000</b> | <b>-500,000</b>   | <b>-7,000,000</b>  | <b>-15,000,000</b> | <b>0</b>           |  |

**SHEFFIELD TEACHING HOSPITALS NHS FOUNDATION TRUST - 2021/22 - 2025/26 CAPITAL PROGRAMME**

**SUMMARY OF APPROVED SCHEMES AGAINST RESOURCES AVAILABLE**

**Appendix B**

| CAPITAL PROGRAMME DETAILS         | 2021/22           | 2022/23           | 2023/24           | 2024/25           | 2025/26           |
|-----------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Approved Scheme Details:          |                   |                   |                   |                   |                   |
| Medical Equipment Modernisation   | 14,598,000        | 11,739,000        | 6,200,000         | 6,200,000         | 6,200,000         |
| Information Technology            | 6,077,000         | 1,944,000         | 1,750,000         | 1,750,000         | 1,750,000         |
| Service Development               | 11,688,000        | 2,001,000         | 3,550,000         | 3,550,000         | 3,550,000         |
| Infrastructure                    | 22,816,000        | 10,014,000        | 11,451,000        | 10,985,000        | 9,023,000         |
| Leased Assets                     | 0                 | 0                 | 0                 | 0                 | 0                 |
| Planned Rev-Cap Transfers         | 0                 | 157,000           | 300,000           | 300,000           | 300,000           |
| Funding for Unfunded Schemes      | 0                 | 0                 | 0                 | 0                 | 0                 |
| VAT Recovery                      | -1,169,000        | -700,000          | -700,000          | -700,000          | -700,000          |
| Directly Donated Equipment        | 0                 | 0                 | 0                 | 0                 | 0                 |
| <b>Approved Expenditure Total</b> | <b>54,010,000</b> | <b>25,155,000</b> | <b>22,551,000</b> | <b>22,085,000</b> | <b>20,123,000</b> |

| APPROVED SCHEME DETAILS BY SITE | NGH               |                  |                  |                  |                | RHH               |                  |          |          |          | CCDH             |                |          |          |          |
|---------------------------------|-------------------|------------------|------------------|------------------|----------------|-------------------|------------------|----------|----------|----------|------------------|----------------|----------|----------|----------|
|                                 | 2021/22           | 2022/23          | 2023/24          | 2024/25          | 2025/26        | 2021/22           | 2022/23          | 2023/24  | 2024/25  | 2025/26  | 2021/22          | 2022/23        | 2023/24  | 2024/25  | 2025/26  |
| Medical Equipment Modernisation | 2,967,000         | 0                | 0                | 0                | 0              | 4,787,000         | 865,000          | 0        | 0        | 0        | 68,000           | 121,000        | 0        | 0        | 0        |
| Information Technology          | 381,000           | 46,000           | 0                | 0                | 0              | 354,000           | 0                | 0        | 0        | 0        | 0                | 0              | 0        | 0        | 0        |
| Service Development             | 4,692,000         | 309,000          | 0                | 0                | 0              | 2,531,000         | 33,000           | 0        | 0        | 0        | 41,000           | 0              | 0        | 0        | 0        |
| Infrastructure                  | 6,391,000         | 3,364,000        | 3,001,000        | 3,035,000        | 892,000        | 11,029,000        | 1,138,000        | 0        | 0        | 0        | 941,000          | 0              | 0        | 0        | 0        |
| Leased Assets                   | 0                 | 0                | 0                | 0                | 0              | 0                 | 0                | 0        | 0        | 0        | 0                | 0              | 0        | 0        | 0        |
| <b>APPROVED SCHEME TOTAL</b>    | <b>14,431,000</b> | <b>3,719,000</b> | <b>3,001,000</b> | <b>3,035,000</b> | <b>892,000</b> | <b>18,701,000</b> | <b>2,036,000</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>1,050,000</b> | <b>121,000</b> | <b>0</b> | <b>0</b> | <b>0</b> |

| APPROVED SCHEME DETAILS BY SITE | JHW              |                  |                  |                  |                | WPH              |                  |          |          |          | CHS              |          |          |          |          |
|---------------------------------|------------------|------------------|------------------|------------------|----------------|------------------|------------------|----------|----------|----------|------------------|----------|----------|----------|----------|
|                                 | 2021/22          | 2022/23          | 2023/24          | 2024/25          | 2025/26        | 2021/22          | 2022/23          | 2023/24  | 2024/25  | 2025/26  | 2021/22          | 2022/23  | 2023/24  | 2024/25  | 2025/26  |
| Medical Equipment Modernisation | 1,115,000        | 0                | 0                | 0                | 0              | 2,073,000        | 3,531,000        | 0        | 0        | 0        | 44,000           | 0        | 0        | 0        | 0        |
| Information Technology          | 0                | 0                | 0                | 0                | 0              | 80,000           | 0                | 0        | 0        | 0        | 0                | 0        | 0        | 0        | 0        |
| Service Development             | 235,000          | 0                | 0                | 0                | 0              | 1,810,000        | 0                | 0        | 0        | 0        | 2,257,000        | 0        | 0        | 0        | 0        |
| Infrastructure                  | 255,000          | 1,500,000        | 1,500,000        | 1,000,000        | 937,000        | 338,000          | 667,000          | 0        | 0        | 0        | 342,000          | 0        | 0        | 0        | 0        |
| Leased Assets                   | 0                | 0                | 0                | 0                | 0              | 0                | 0                | 0        | 0        | 0        | 0                | 0        | 0        | 0        | 0        |
| <b>APPROVED SCHEME TOTAL</b>    | <b>1,605,000</b> | <b>1,500,000</b> | <b>1,500,000</b> | <b>1,000,000</b> | <b>937,000</b> | <b>4,301,000</b> | <b>4,198,000</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>2,643,000</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> |

| APPROVED SCHEME DETAILS BY SITE | STH UNALLOCATED   |                   |                   |                   |                   |
|---------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
|                                 | 2021/22           | 2022/23           | 2023/24           | 2024/25           | 2025/26           |
| Medical Equipment Modernisation | 3,544,000         | 7,222,000         | 6,200,000         | 6,200,000         | 6,200,000         |
| Information Technology          | 5,262,000         | 1,898,000         | 1,750,000         | 1,750,000         | 1,750,000         |
| Service Development             | 122,000           | 1,659,000         | 3,550,000         | 3,550,000         | 3,550,000         |
| Infrastructure                  | 3,520,000         | 3,345,000         | 6,950,000         | 6,950,000         | 7,194,000         |
| Leased Assets                   | 0                 | 0                 | 0                 | 0                 | 0                 |
| Planned Rev-Cap Transfers       | 0                 | 157,000           | 300,000           | 300,000           | 300,000           |
| Funding for Unfunded Schemes    | 0                 | 0                 | 0                 | 0                 | 0                 |
| VAT Recovery                    | -1,169,000        | -700,000          | -700,000          | -700,000          | -700,000          |
| Directly Donated Equipment      | 0                 | 0                 | 0                 | 0                 | 0                 |
| <b>APPROVED SCHEME TOTAL</b>    | <b>11,279,000</b> | <b>13,581,000</b> | <b>18,050,000</b> | <b>18,050,000</b> | <b>18,294,000</b> |



**PROGRAMMED EXPENDITURE 2021/22 - 2025/26**

**Appendix B**

**MEDICAL EQUIPMENT MODERNISATION**

| APPROVED SCHEME DETAILS                      | SITE | SCHEME STATUS | INITIAL APPROVED SUM | LATEST APPROVED SUM | CUMULATIVE SPEND TO 31/3/21 | REMAINING PROGRAMMED EXPENDITURE |                   |                  |                  |                  | PROJECT LEAD      | BUDGET LEAD  |       |
|--|------|---------------|----------------------|---------------------|-----------------------------|----------------------------------|-------------------|------------------|------------------|------------------|-------------------|--------------|-------|
|  |      |               |                      |                     |                             | 2021/22                          | 2022/23           | 2023/24          | 2024/25          | 2025/26          |                   |              | TOTAL |
| Annual Upgrade Programme                     | NGH  | Approved      |                      |                     |                             | 1,230,000                        | 0                 |                  |                  |                  | 1,230,000         | MDMG         | CK    |
| Annual Upgrade Programme                     | RHH  | Approved      |                      |                     |                             | 965,000                          | 0                 |                  |                  |                  | 965,000           | MDMG         | CK    |
| Annual Upgrade Programme                     | CCDH | Approved      |                      |                     |                             | 68,000                           | 121,000           |                  |                  |                  | 189,000           | MDMG         | CK    |
| Annual Upgrade Programme                     | JHW  | Approved      |                      |                     |                             | 1,115,000                        | 0                 |                  |                  |                  | 1,115,000         | MDMG         | CK    |
| Annual Upgrade Programme                     | WPH  | Approved      |                      |                     |                             | 7,000                            | 0                 |                  |                  |                  | 7,000             | MDMG         | CK    |
| Annual Upgrade Programme                     | CHS  | Approved      |                      |                     |                             | 44,000                           | 0                 |                  |                  |                  | 44,000            | MDMG         | CK    |
| Annual Upgrade Programme                     | STH  | Approved      |                      |                     |                             | 2,441,000                        | 105,000           |                  |                  |                  | 2,546,000         | MDMG         | CK    |
| Annual Upgrade Programme - Unallocated       | STH  | Planning Sum  |                      |                     |                             | -543,000                         | 2,974,000         | 3,200,000        | 3,200,000        | 3,200,000        | 12,031,000        | MDMG         | CK    |
| Major Equipment Replacement Programme        | STH  | Planning Sum  |                      |                     |                             | 0                                | 4,143,000         | 3,000,000        | 3,000,000        | 3,000,000        | 13,143,000        | MDMG         | CK    |
| Donated Medical Equipment                    | NGH  | Approved      |                      |                     |                             | 13,000                           | 0                 |                  |                  |                  | 13,000            | MDMG         | CK    |
| Donated Medical Equipment                    | RHH  | Approved      |                      |                     |                             | 43,000                           | 0                 |                  |                  |                  | 43,000            | MDMG         | CK    |
| Donated Medical Equipment                    | CCDH | Approved      |                      |                     |                             | 0                                | 0                 |                  |                  |                  | 0                 | MDMG         | CK    |
| Donated Medical Equipment                    | JHW  | Approved      |                      |                     |                             | 0                                | 0                 |                  |                  |                  | 0                 | MDMG         | CK    |
| Donated Medical Equipment                    | WPH  | Approved      |                      |                     |                             | 0                                | 0                 |                  |                  |                  | 0                 | MDMG         | CK    |
| Donated Medical Equipment                    | CHS  | Approved      |                      |                     |                             | 0                                | 0                 |                  |                  |                  | 0                 | MDMG         | CK    |
| Clinical Skills Equipment                    | NGH  | Planning Sum  |                      |                     |                             |                                  |                   |                  |                  |                  | 0                 | MDMG         | CK    |
| Clinical Skills Equipment                    | RHH  | Planning Sum  |                      |                     |                             |                                  |                   |                  |                  |                  | 0                 | MDMG         | CK    |
| Clinical Skills Equipment                    | JHW  | Planning Sum  |                      |                     |                             |                                  |                   |                  |                  |                  | 0                 | MDMG         | CK    |
| Clinical Skills Equipment                    | CCDH | Planning Sum  |                      |                     |                             |                                  |                   |                  |                  |                  | 0                 | MDMG         | CK    |
| Clinical Skills Equipment                    | WPH  | Planning Sum  |                      |                     |                             |                                  |                   |                  |                  |                  | 0                 | MDMG         | CK    |
| Clinical Skills Equipment                    | CHS  | Planning Sum  |                      |                     |                             |                                  |                   |                  |                  |                  | 0                 | MDMG         | CK    |
| Replacement Cath Labs                        | NGH  | Completed     | 1,073,000            | 2,788,000           | 2,764,836                   | 23,000                           |                   |                  |                  |                  | 23,000            | C Monk       | CM    |
| Fluroscopy Replacement x2, NGH               | NGH  | Completed     | 1,000,000            | 1,011,000           | 1,002,923                   | 8,000                            |                   |                  |                  |                  | 8,000             | P Bailey     | PBa   |
| 8th Linear Accelerator                       | WPH  | Completed     | 2,094,000            | 2,094,000           | 2,008,913                   | 0                                | 85,000            |                  |                  |                  | 85,000            | S Tozer-Loft | DC    |
| COVID 19 Equipment                           | STH  | Approved      | 1,746,000            | 3,251,000           | 3,153,848                   | 98,000                           |                   |                  |                  |                  | 98,000            | P Whiting    | PW    |
| Liquid Chromatography Mass Spectrometry x2   | NGH  | OBC Approved  | 400,000              | 400,000             | 0                           | 400,000                          |                   |                  |                  |                  | 400,000           | P Bailey     | PBa   |
| 3rd CT Scanner, NGH                          | NGH  | FBC Approved  | 5,000                | 1,029,000           | 264                         | 1,029,000                        |                   |                  |                  |                  | 1,029,000         | P Bailey     | PBa   |
| Lithotripter Replacement                     | RHH  | OBC Approved  | 500,000              | 500,000             | 0                           | 500,000                          |                   |                  |                  |                  | 500,000           | S Gregory    | SG    |
| RHH SPEC-CT Gamma Camera                     | RHH  | FBC Approved  | 1,440,000            | 1,445,000           | 0                           | 630,000                          | 815,000           |                  |                  |                  | 1,445,000         | P Bailey     | PBa   |
| WPH SPEC-CT Gamma Camera                     | WPH  | OBC Approved  | 3,446,000            | 3,446,000           | 0                           | 0                                | 3,446,000         |                  |                  |                  | 3,446,000         | P Bailey     | PBa   |
| 7th MRI Scanner, RHH                         | RHH  | FBC Approved  | 1,789,000            | 2,561,000           | 0                           | 2,561,000                        | 50,000            |                  |                  |                  | 2,611,000         | P Bailey     | PBa   |
| Replacement Linear Accelerator (LA4)         | WPH  | Approved      | 1,879,000            | 2,066,000           | 0                           | 2,066,000                        |                   |                  |                  |                  | 2,066,000         | S Tozer-Loft | DC    |
| Targeted Investment Fund Equipment           | STH  | Approved      | 1,548,000            | 1,548,000           | 0                           | 1,548,000                        |                   |                  |                  |                  | 1,548,000         | MDMG         | CK    |
| Endovascular Mobile Imaging Solution         | NGH  | Approved      | 264,000              | 264,000             | 0                           | 264,000                          |                   |                  |                  |                  | 264,000           | C Monk       | CM    |
| Diagnostic Training Academy                  | RHH  | Approved      | 88,000               | 88,000              | 0                           | 88,000                           |                   |                  |                  |                  | 88,000            | P Bailey     | PBa   |
| <b>MEDICAL EQUIPMENT MODERNISATION TOTAL</b> |      |               |                      |                     |                             | <b>14,598,000</b>                | <b>11,739,000</b> | <b>6,200,000</b> | <b>6,200,000</b> | <b>6,200,000</b> | <b>44,937,000</b> |              |       |

**INFORMATION TECHNOLOGY**

| APPROVED SCHEME DETAILS                 | SITE | SCHEME STATUS | INITIAL APPROVED SUM | LATEST APPROVED SUM | CUMULATIVE SPEND TO 31/3/21 | REMAINING PROGRAMMED EXPENDITURE |         |         |         |         | PROJECT LEAD | BUDGET LEAD |       |
|---|------|---------------|----------------------|---------------------|-----------------------------|----------------------------------|---------|---------|---------|---------|--------------|-------------|-------|
|   |      |               |                      |                     |                             | 2021/22                          | 2022/23 | 2023/24 | 2024/25 | 2025/26 |              |             | TOTAL |
| General IT Systems/Telecoms Development | NGH  | Approved      |                      |                     |                             | 148,000                          | 0       |         |         |         | 148,000      | S Addy      | MN    |
| General IT Systems/Telecoms Development | RHH  | Approved      |                      |                     |                             | 0                                | 0       |         |         |         | 0            | S Addy      | MN    |
| General IT Systems/Telecoms Development | WPH  | Approved      |                      |                     |                             | 80,000                           | 0       |         |         |         | 80,000       | S Addy      | MN    |
| General IT Systems/Telecoms Development | JHW  | Approved      |                      |                     |                             | 0                                | 0       |         |         |         | 0            | S Addy      | MN    |
| General IT Systems/Telecoms Development | CHS  | Approved      |                      |                     |                             | 0                                | 0       |         |         |         | 0            | S Addy      | MN    |
| General IT Systems/Telecoms Development | STH  | Approved      |                      |                     |                             | 1,927,000                        | 61,000  | 0       |         |         | 1,988,000    | S Addy      | MN    |

|   |     |              |           |           |           |                  |                  |                  |                  |                  |                   |             |    |
|---|-----|--------------|-----------|-----------|-----------|------------------|------------------|------------------|------------------|------------------|-------------------|-------------|----|
| Informatics Strategic & Corporate - Unallocated | STH | Planning Sum |           |           |           | 0                | 1,197,000        | 1,250,000        | 1,250,000        | 1,250,000        | 4,947,000         | S Addy      | MN |
| Informatics Infrastructure - Unallocated        | STH | Planning Sum |           |           |           | 827,000          | 492,000          | 500,000          | 500,000          | 500,000          | 2,819,000         | S Addy      | MN |
| Renal Information System                        | NGH | Completed    | 426,000   | 531,000   | 505,453   | 27,000           |                  |                  |                  |                  | 27,000            | C Monk      | CM |
| Purchase to Pay Software                        | NGH | Approved     | 109,000   | 106,000   | 61,218    | 0                | 46,000           |                  |                  |                  | 46,000            | N Priestley | NP |
| PACS  | STH | FBC Approved | 242,000   | 2,710,000 | 2,274,582 | 436,000          |                  |                  |                  |                  | 436,000           | S Addy      | MN |
| Wired Network Core                              | STH | Approved     | 600,000   | 1,762,000 | 1,453,423 | 308,000          |                  |                  |                  |                  | 308,000           | S Addy      | MN |
| EPR Implementation                              | STH | Approved     | 148,000   | 148,000   | 0         | 0                | 148,000          |                  |                  |                  | 148,000           | D Hughes    | MN |
| Cardiac Critical Care EPR/Metavision            | NGH | Completed    | 469,000   | 469,000   | 262,730   | 206,000          |                  |                  |                  |                  | 206,000           | C Monk      | MN |
| Ophthalmology MERGE System                      | RHH | Completed    | 535,000   | 364,000   | 9,588     | 354,000          |                  |                  |                  |                  | 354,000           | C Wilkie    | MN |
| Patient App Software                            | STH | Approved     | 1,128,000 | 1,254,000 | 0         | 1,254,000        |                  |                  |                  |                  | 1,254,000         | L Walton    | MN |
| Laboratory Information Management System        | STH | Approved     | 510,000   | 510,000   | 0         | 510,000          |                  |                  |                  |                  | 510,000           | P Bailey    | MN |
| <b>INFORMATION TECHNOLOGY TOTAL</b>             |     |              |           |           |           | <b>6,077,000</b> | <b>1,944,000</b> | <b>1,750,000</b> | <b>1,750,000</b> | <b>1,750,000</b> | <b>13,271,000</b> |             |    |

**SERVICE DEVELOPMENT**

| APPROVED SCHEME DETAILS                          | SITE | SCHEME STATUS     | INITIAL APPROVED SUM | LATEST APPROVED SUM | CUMULATIVE SPEND TO 31/3/21 | REMAINING PROGRAMMED EXPENDITURE |           |           |           |           | PROJECT LEAD | BUDGET LEAD     |       |
|--|------|-------------------|----------------------|---------------------|-----------------------------|----------------------------------|-----------|-----------|-----------|-----------|--------------|-----------------|-------|
|  |      |                   |                      |                     |                             | 2021/22                          | 2022/23   | 2023/24   | 2024/25   | 2025/26   |              |                 | TOTAL |
| New Business Planning Rounds/Service Development | STH  | Planning Sum      |                      |                     |                             | 0                                | 1,659,000 | 3,550,000 | 3,550,000 | 3,550,000 | 12,309,000   | CIT             | CIT   |
| A&E Decontamination Unit, NGH                    | NGH  | Approved/On Hold  | 188,000              | 380,000             | 330,606                     | 0                                | 50,000    |           |           |           | 50,000       | C Powell-Wiffen | CN    |
| Bowel Cancer Screening Accommodation             | RHH  | Planning Sum      | 150,000              | 200,000             | 166,795                     | 0                                | 33,000    |           |           |           | 33,000       | C Powell-Wiffen | CN    |
| WPH Redevelopment/Expansion                      | WPH  | Fees              | 30,000               | 802,000             | 152,460                     | 650,000                          |           |           |           |           | 650,000      | D Campbell      | CN    |
| WPH- JHW Link Bridge                             | WPH  | Completed         | 60,000               | 3,502,000           | 3,481,819                   | 20,000                           |           |           |           |           | 20,000       | I Scott         | CN    |
| Pharmacy Aseptic Unit, WPH                       | WPH  | FBC Approved      | 30,000               | 4,066,000           | 2,925,586                   | 1,140,000                        |           |           |           |           | 1,140,000    | D Child         | CN    |
| Hyper Acute Stroke Unit                          | RHH  | Completed         | 5,000                | 5,418,000           | 4,540,013                   | 877,000                          |           |           |           |           | 877,000      | C Wilkie        | CN    |
| Clinical Immunology & Allergy Unit Expansion     | NGH  | Completed         | 5,000                | 2,036,000           | 2,018,339                   | 17,000                           |           |           |           |           | 17,000       | D Campbell      | CN    |
| Firth 7/CCU                                      | NGH  | Fees/Planning Sum | 5,000                | 300,000             | 39,532                      | 2,000                            | 259,000   |           |           |           | 261,000      | C Monk          | CN    |
| MSK Integrated Hub                               | RHH  | Completed         | 3,783,000            | 4,329,000           | 4,266,888                   | 62,000                           |           |           |           |           | 62,000       | V Leckie        | CN    |
| 5 Beech Hill Road Refurbishment                  | RHH  | Completed         | 5,000                | 1,743,000           | 1,724,600                   | 18,000                           |           |           |           |           | 18,000       | S Hindmarch     | CN    |
| NGH Radiology D Floor Refurbishment              | NGH  | FBC Approved      | 5,000                | 1,259,000           | 987,692                     | 271,000                          |           |           |           |           | 271,000      | P Bailey        | CN    |
| NGH Washer Disinfectors                          | NGH  | Completed         | 5,000                | 389,000             | 4,756                       | 384,000                          |           |           |           |           | 384,000      | M Harper        | CN    |
| Endocrine Investigation Unit                     | RHH  | Completed         | 5,000                | 808,000             | 115,997                     | 692,000                          |           |           |           |           | 692,000      | L Walton        | CN    |
| Community Dental Services - Wheata               | CHS  | Completed         | 10,000               | 2,558,000           | 1,107,688                   | 1,450,000                        |           |           |           |           | 1,450,000    | C Wilkie        | CN    |
| Community Dental Services - Manor                | CHS  | Completed         | 662,000              | 645,000             | 443,080                     | 202,000                          |           |           |           |           | 202,000      | C Wilkie        | CN    |
| MDT Rooms x3                                     | STH  | FBC Approved      | 318,000              | 420,000             | 407,533                     | 12,000                           |           |           |           |           | 12,000       | P Buckley       | CN    |
| Replacement of UoS 1.5T MRI                      | RHH  | Fees              | 5,000                | 5,000               | 0                           | 5,000                            |           |           |           |           | 5,000        | S Hindmarch     | CN    |
| JHW Breavement Suite                             | JHW  | Completed         | 3,000                | 259,000             | 23,738                      | 235,000                          |           |           |           |           | 235,000      | P Bailey        | CN    |
| NGH Hip Fracture Ward (Huntsman 5)               | NGH  | OBC Approved      | 3,000                | 2,780,000           | 62,471                      | 2,718,000                        |           |           |           |           | 2,718,000    | S Gregory       | CN    |
| Gastroenterology Facilities                      | RHH  | Fees              | 5,000                | 35,000              | 35,850                      | 0                                |           |           |           |           | 0            | S Hindmarch     | CN    |
| RHH C Floor Breast Clinic Refurbishment          | RHH  | Completed         | 5,000                | 886,000             | 17,006                      | 869,000                          |           |           |           |           | 869,000      | P Bailey        | CN    |
| Diabetes & Endocrinology Security                | RHH  | Approved          | 11,000               | 11,000              | 7,886                       | 3,000                            |           |           |           |           | 3,000        | L Walton        | CN    |

|   |      |              |         |         |        |                   |                  |                  |                  |                  |                   |         |                 |    |
|---|------|--------------|---------|---------|--------|-------------------|------------------|------------------|------------------|------------------|-------------------|---------|-----------------|----|
| Blood Disorders Facilities                | RHH  | Fees         | 2,000   | 2,000   | 2,343  | 0                 |                  |                  |                  |                  |                   | 0       | D Campbell      | CN |
| NGH Pharmacy Accommodation Expansion      | NGH  | Completed    | 458,000 | 625,000 | 30,015 | 595,000           |                  |                  |                  |                  |                   | 595,000 | D Child         | CN |
| Relocation SAC to TAU/Huntsman 2          | NGH  | Fees         | 5,000   | 5,000   | 352    | 5,000             |                  |                  |                  |                  |                   | 5,000   | C Powell-Wiffen | CN |
| Ultraviolet C Decontamination Equipment   | STH  | Planning Sum | 110,000 | 110,000 | 0      | 110,000           |                  |                  |                  |                  |                   | 110,000 | M Harper        | MH |
| Longley Lane, Ophthalmic Imaging Service  | NGH  | Completed    | 138,000 | 138,000 | 0      | 138,000           |                  |                  |                  |                  |                   | 138,000 | C Wilkie        | CN |
| MEC Washer Disinfectant                   | NGH  | Approved     | 15,000  | 15,000  | 0      | 15,000            |                  |                  |                  |                  |                   | 15,000  | M Harper        | MH |
| NGH Secret Garden                         | NGH  | Approved     | 292,000 | 292,000 | 0      | 292,000           |                  |                  |                  |                  |                   | 292,000 | E Scott         | CN |
| Longley Lane Vaccination Centre           | NGH  | Completed    | 245,000 | 245,000 | 0      | 245,000           |                  |                  |                  |                  |                   | 245,000 | P Buckley       | CN |
| NGH Endoscopy Expansion                   | NGH  | Fees         | 5,000   | 5,000   | 0      | 5,000             |                  |                  |                  |                  |                   | 5,000   | L Walton        | CN |
| Burleigh Medical Centre                   | CHS  | Completed    | 147,000 | 252,000 | 0      | 252,000           |                  |                  |                  |                  |                   | 252,000 | D Campbell      | CN |
| Orthodontic Intra-Oral Scanners x2        | CCDH | Approved     | 41,000  | 41,000  | 0      | 41,000            |                  |                  |                  |                  |                   | 41,000  | C Wilkie        | CW |
| Relocation of NGH Fracture Clinic         | NGH  | Fees         | 5,000   | 5,000   | 0      | 5,000             |                  |                  |                  |                  |                   | 5,000   | B Brewis        | CN |
| Orthopaedics Reconfiguration, RHH Q Floor | RHH  | Fees         | 5,000   | 5,000   | 0      | 5,000             |                  |                  |                  |                  |                   | 5,000   | B Brewis        | CN |
| Totley Brook Facilities                   | CHS  | Approved     | 60,000  | 60,000  | 0      | 60,000            |                  |                  |                  |                  |                   | 60,000  | H Kay           | CN |
| SPARC Facility Improvements               | CHS  | Approved     | 52,000  | 52,000  | 0      | 52,000            |                  |                  |                  |                  |                   | 52,000  | H Kay           | CN |
| Digital Pathology                         | CHS  | Approved     | 241,000 | 241,000 | 0      | 241,000           |                  |                  |                  |                  |                   | 241,000 | P Bailey        | PB |
| <b>SERVICE DEVELOPMENT TOTAL</b>          |      |              |         |         |        | <b>11,688,000</b> | <b>2,001,000</b> | <b>3,550,000</b> | <b>3,550,000</b> | <b>3,550,000</b> | <b>24,339,000</b> |         |                 |    |

#### INFRASTRUCTURE

| APPROVED SCHEME DETAILS                            | SITE | SCHEME STATUS | INITIAL APPROVED SUM | LATEST APPROVED SUM | CUMULATIVE SPEND TO 31/3/21 | REMAINING PROGRAMMED EXPENDITURE |           |           |           |           | TOTAL      | PROJECT LEAD | BUDGET LEAD |
|--|------|---------------|----------------------|---------------------|-----------------------------|----------------------------------|-----------|-----------|-----------|-----------|------------|--------------|-------------|
|  |      |               |                      |                     |                             | 2021/22                          | 2022/23   | 2023/24   | 2024/25   | 2025/26   |            |              |             |
| Facilities & Security Infrastructure               | NGH  | Approved      |                      |                     |                             | 119,000                          | 40,000    |           |           |           | 159,000    | A Jones      | AJ          |
| Facilities & Security Infrastructure               | RHH  | Approved      |                      |                     |                             | 66,000                           | 0         |           |           |           | 66,000     | A Jones      | AJ          |
| Facilities & Security Infrastructure               | JHW  | Approved      |                      |                     |                             | 0                                | 0         |           |           |           | 0          | A Jones      | AJ          |
| Facilities & Security Infrastructure               | CCDH | Approved      |                      |                     |                             | 0                                | 0         |           |           |           | 0          | A Jones      | AJ          |
| Facilities & Security Infrastructure               | WPH  | Approved      |                      |                     |                             | 0                                | 0         |           |           |           | 0          | A Jones      | AJ          |
| Facilities & Security Infrastructure               | STH  | Approved      |                      |                     |                             | 24,000                           | 0         |           |           |           | 24,000     | A Jones      | AJ          |
| Facilities & Security Infrastructure - Unallocated | STH  | Planning Sum  |                      |                     |                             | 0                                | 94,000    | 400,000   | 400,000   | 400,000   | 1,294,000  | A Jones      | AJ          |
| Estates Infrastructure                             | STH  | Planning Sum  |                      |                     |                             | 2,658,000                        | 1,048,000 | 3,400,000 | 3,400,000 | 3,400,000 | 13,906,000 | S Hindmarch  | SH          |
| Ward Refurbishment Programme                       | STH  | Planning Sum  |                      |                     |                             | 0                                | 1,803,000 | 2,750,000 | 2,750,000 | 2,750,000 | 10,053,000 | K Jessop     | SH          |
| Non-Clinical Public Environments Programme         | STH  | Planning Sum  |                      |                     |                             | 73,000                           | 400,000   | 400,000   | 400,000   | 400,000   | 1,673,000  | K Jessop     | SH          |
| Theatre Refurbishment/Expansion Programme          | STH  | Planning Sum  |                      |                     |                             | 0                                | 0         | 0         | 0         | 244,000   | 244,000    | S Hindmarch  | SH          |
| RHH A Floor Theatres                               | RHH  | Completed     | 36,000               | 18,397,000          | 16,664,779                  | 1,733,000                        |           |           |           |           | 1,733,000  | S Hindmarch  | CN          |
| Hadfield Lifecycle Assets                          | NGH  | Approved      |                      |                     |                             | 925,000                          | 684,000   | 641,000   | 682,000   | 892,000   | 3,824,000  | S Hindmarch  | CN          |
| RHH Main Lifts                                     | RHH  | Approved      | 6,500,000            | 5,130,000           | 4,484,914                   | 597,000                          | 49,000    |           |           |           | 646,000    | S Hindmarch  | CN          |
| Service Block Redevelopment                        | RHH  | Fees/Approved | 1,050,000            | 2,199,000           | 1,321,428                   | 878,000                          |           |           |           |           | 878,000    | S Hindmarch  | CN          |
| RHH LTHW   | RHH  | Approved      | 15,000               | 3,597,000           | 2,978,999                   | 617,000                          |           |           |           |           | 617,000    | S Hindmarch  | CN          |
| Firth Wing Theatres                                | NGH  | Completed     | 5,000                | 5,627,000           | 5,177,797                   | 449,000                          |           |           |           |           | 449,000    | S Hindmarch  | CN          |
| NGH LV Generators                                  | NGH  | Approved      | 32,000               | 1,366,000           | 1,226,213                   | 139,000                          |           |           |           |           | 139,000    | S Hindmarch  | CN          |
| CCTV Upgrade                                       | STH  | OBC Approved  | 10,000               | 765,000             | -264                        | 765,000                          |           |           |           |           | 765,000    | A Jones      | AJ          |

|  |      |                   |           |           |         |                   |                   |                   |                   |                  |  |                   |             |    |
|--|------|-------------------|-----------|-----------|---------|-------------------|-------------------|-------------------|-------------------|------------------|--|-------------------|-------------|----|
| Jessops Wing Ward Refurbishment          | JHW  | Fees              | 5,000     | 58,000    | 53,199  | 5,000             |                   |                   |                   |                  |  | 5,000             | S Hindmarch | CN |
| Chesterman Theatres                      | NGH  | OBC Approved      | 7,127,000 | 7,132,000 | 9,031   | 250,000           | 2,160,000         | 2,360,000         | 2,353,000         |                  |  | 7,123,000         | P Buckley   | CN |
| NGH CHP                                  | NGH  | Fees              | 5,000     | 7,000     | 6,308   | 0                 |                   |                   |                   |                  |  | 0                 | S Hindmarch | CN |
| JHW Theatre Refurbishment                | JHW  | Fees              | 10,000    | 5,198,000 | 11,472  | 250,000           | 1,500,000         | 1,500,000         | 1,000,000         | 937,000          |  | 5,187,000         | S Hindmarch | CN |
| RHH Ward H1 Refurbishment                | RHH  | Approved          | 1,520,000 | 2,188,000 | 12,266  | 2,176,000         |                   |                   |                   |                  |  | 2,176,000         | S Hindmarch | CN |
| WPH External Cladding                    | WPH  | Fees              | 5,000     | 5,000     | 0       | 5,000             |                   |                   |                   |                  |  | 5,000             | S Hindmarch | CN |
| RHH B Road Water Proofing                | RHH  | Fees/Planning Sum | 10,000    | 3,579,000 | 15,838  | 2,680,000         | 883,000           |                   |                   |                  |  | 3,563,000         | S Hindmarch | CN |
| CCDH Covid Restart                       | CCDH | Approved          | 15,000    | 1,901,000 | 959,829 | 941,000           |                   |                   |                   |                  |  | 941,000           | C Wilkie    | CN |
| RHH T Floor Chillers                     | RHH  | Completed         | 1,300,000 | 1,030,000 | 724,995 | 305,000           |                   |                   |                   |                  |  | 305,000           | S Hindmarch | CN |
| Critical Care Chiller Unit Replacement   | NGH  | Completed         | 300,000   | 412,000   | 395,872 | 32,000            |                   |                   |                   |                  |  | 32,000            | S Hindmarch | CN |
| CPU LV Generator                         | NGH  | Completed         | 300,000   | 418,000   | 302,631 | 115,000           |                   |                   |                   |                  |  | 115,000           | S Hindmarch | CN |
| Chesterman Cooling Systems               | NGH  | Completed         | 500,000   | 499,000   | 139,398 | 360,000           |                   |                   |                   |                  |  | 360,000           | S Hindmarch | CN |
| Labs Alternate Power Supply              | NGH  | Completed         | 250,000   | 361,000   | 263,364 | 98,000            |                   |                   |                   |                  |  | 98,000            | S Hindmarch | CN |
| Vickers Verandah Refurbishment           | NGH  | Completed         | 600,000   | 905,000   | 248,574 | 656,000           |                   |                   |                   |                  |  | 656,000           | S Hindmarch | CN |
| Vicker 11/12 Roof                        | NGH  | Completed         | 200,000   | 320,000   | 275,301 | 45,000            |                   |                   |                   |                  |  | 45,000            | S Hindmarch | CN |
| Central Clinic Lift/Pre-Op Refurbishment | CHS  | Completed         | 183,000   | 927,000   | 584,589 | 342,000           |                   |                   |                   |                  |  | 342,000           | S Hindmarch | CN |
| Longley Lane IT/Telephony Infrastructure | NGH  | Completed         | 126,000   | 182,000   | 103,401 | 79,000            |                   |                   |                   |                  |  | 79,000            | S Hindmarch | CN |
| WPH Lifts                                | WPH  | Approved          | 22,000    | 1,000,000 | 0       | 333,000           | 667,000           |                   |                   |                  |  | 1,000,000         | S Hindmarch | CN |
| Fire Dampers, RHH                        | RHH  | Approved          | 21,000    | 21,000    | 0       | 21,000            |                   |                   |                   |                  |  | 21,000            | S Hindmarch | CN |
| Lab Benching - RHH/Medical School/JHW    | RHH  | Fees              | 10,000    | 10,000    | 0       | 10,000            |                   |                   |                   |                  |  | 10,000            | S Hindmarch | CN |
| Vickers Modular Wards                    | NGH  | Approved          | 294,000   | 294,000   | 0       | 294,000           |                   |                   |                   |                  |  | 294,000           | S Hindmarch | CN |
| RHH Ward H2 Refurbishment                | RHH  | Approved          | 1,520,000 | 2,152,000 | 0       | 1,946,000         | 206,000           |                   |                   |                  |  | 2,152,000         | S Hindmarch | CN |
| Ventilator Works                         | NGH  | Approved          | 350,000   | 350,000   | 0       | 0                 | 350,000           |                   |                   |                  |  | 350,000           | S Hindmarch | CN |
| NGH Renal Pipework                       | NGH  | Approved          | 385,000   | 887,000   | 0       | 757,000           | 130,000           |                   |                   |                  |  | 887,000           | S Hindmarch | CN |
| MEC Lifts                                | NGH  | Approved          | 200,000   | 150,000   | 0       | 150,000           |                   |                   |                   |                  |  | 150,000           | S Hindmarch | CN |
| Huntsman Lifts                           | NGH  | Approved          | 200,000   | 200,000   | 0       | 200,000           |                   |                   |                   |                  |  | 200,000           | S Hindmarch | CN |
| Firth Chiller Replacement                | NGH  | Approved          | 613,000   | 613,000   | 0       | 613,000           |                   |                   |                   |                  |  | 613,000           | S Hindmarch | CN |
| Chesterman Chiller Replacement           | NGH  | Approved          | 526,000   | 526,000   | 0       | 526,000           |                   |                   |                   |                  |  | 526,000           | S Hindmarch | CN |
| Laundry Modernisation                    | NGH  | Approved          | 584,000   | 584,000   | 0       | 584,000           |                   |                   |                   |                  |  | 584,000           | S Hindmarch | AJ |
| <b>INFRASTRUCTURE TOTAL</b>              |      |                   |           |           |         | <b>22,816,000</b> | <b>10,014,000</b> | <b>11,451,000</b> | <b>10,985,000</b> | <b>9,023,000</b> |  | <b>64,289,000</b> |             |    |

**LEASED ASSETS**

| APPROVED SCHEME DETAILS   | SITE | SCHEME STATUS | INITIAL APPROVED SUM | LATEST APPROVED SUM | CUMULATIVE SPEND TO 31/3/21 | REMAINING PROGRAMMED EXPENDITURE |          |          |          |          | PROJECT LEAD | BUDGET LEAD |       |
|---------------------------|------|---------------|----------------------|---------------------|-----------------------------|----------------------------------|----------|----------|----------|----------|--------------|-------------|-------|
|                           |      |               |                      |                     |                             | 2021/22                          | 2022/23  | 2023/24  | 2024/25  | 2025/26  |              |             | TOTAL |
|                           |      |               |                      |                     |                             |                                  |          |          |          |          |              |             |       |
| <b>LEASED ASSET TOTAL</b> |      |               |                      |                     |                             | <b>0</b>                         | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> |              | <b>0</b>    |       |

**OTHER**

| APPROVED SCHEME DETAILS                           | SITE | SCHEME STATUS | INITIAL APPROVED SUM | LATEST APPROVED SUM | CUMULATIVE SPEND TO 31/3/21 | REMAINING PROGRAMMED EXPENDITURE |                   |                   |                   |                   | PROJECT LEAD       | BUDGET LEAD |       |
|---|------|---------------|----------------------|---------------------|-----------------------------|----------------------------------|-------------------|-------------------|-------------------|-------------------|--------------------|-------------|-------|
|   |      |               |                      |                     |                             | 2021/22                          | 2022/23           | 2023/24           | 2024/25           | 2025/26           |                    |             | TOTAL |
| Planned rev-cap Transfers/Redefinition of Capital | STH  | Planning Sum  |                      |                     |                             | 0                                | 157,000           | 300,000           | 300,000           | 300,000           | 1,057,000          | N Priestley | NP    |
| Funding for Unfunded Schemes                      | STH  | Planning Sum  |                      |                     |                             |                                  |                   |                   |                   |                   | 0                  | N Priestley | NP    |
| VAT Recovery                                      | STH  | Planning Sum  |                      |                     |                             | -1,169,000                       | -700,000          | -700,000          | -700,000          | -700,000          | -3,969,000         | N Priestley | NP    |
| Directly Donated Equipment                        | STH  | Planning Sum  |                      |                     |                             |                                  |                   |                   |                   |                   | 0                  | N Priestley | NP    |
| <b>TOTAL PROGRAMMED EXPENDITURE</b>               |      |               |                      |                     |                             | <b>54,010,000</b>                | <b>25,155,000</b> | <b>22,551,000</b> | <b>22,085,000</b> | <b>20,123,000</b> | <b>143,924,000</b> |             |       |

## 2021/22 - 2025/26 CAPITAL PROGRAMME - RISKS AND CONTINGENCIES SUMMARY

| Known Risks:  | 21/22 Unallocated Budget | 2021/22 £        | 2022/23 £      | 2023/24 £ | 2024/25 £ | 2025/26 £ |   |
|---|--------------------------|------------------|----------------|-----------|-----------|-----------|---|
| <b>Ring fenced Envelopes:</b>   |                          |                  |                |           |           |           |   |
| Medical Equipment   | -543,000                 |                  |                |           |           |           | Planned over-commitment v slippage risks  |
| Major Equipment   | 0                        |                  |                |           |           |           |   |
| Informatics Strategic & Corporate   | 0                        |                  |                |           |           |           |   |
| Informatics Infrastructure  | 827,000                  |                  |                |           |           |           | £705k unallocated   |
| Service Development   | 0                        |                  |                |           |           |           |   |
| Facilities & Security Infrastructure  | 0                        |                  |                |           |           |           |   |
| Estates Infrastructure  | 2,658,000                |                  |                |           |           |           | £2626k unallocated  |
| Ward Refurbishment Programme  | 0                        |                  |                |           |           |           |   |
| Non Clinical Public Environments  | 73,000                   |                  |                |           |           |           | Schemes yet to be prioritised   |
| Theatre Refurbishment Programme   | 0                        |                  |                |           |           |           |   |
| <b>Risks Expected to Emerge in Short-Term (not yet fully quantified/confirmed):</b> |                          |                  |                |           |           |           |   |
| <b>Cost Increases to approved schemes:-</b>   |                          |                  |                |           |           |           |   |
| <b>a) Schemes previously advised completed:</b>                                     |                          |                  |                |           |           |           |   |
| - Unfunded schemes  |                          | 123,000          |                |           |           |           | As at M9, largely Hadfield re-equipping   |
| - Equipment in consumables deals  |                          | 100,000          |                |           |           |           | Value/nature TBC but expectation will be defined as Finance lease under IAS 17            |
| <b>b) Ongoing Schemes/Schemes in development:</b>                                   |                          |                  |                |           |           |           |   |
| - Potential Estates works for Lithotriper   |                          | ?                |                |           |           |           | Potential cost pressure being investigated  |
| - WPH-JHW Link Bridge   |                          | 240,000          |                |           |           |           | Overspend at M9   |
| - WPH Pharmacy Aspectic   |                          | 270,000          |                |           |           |           | Projected Final Account; £150k Pharmacy Salaries + £120k works                            |
| - HASU  |                          | 20,000           |                |           |           |           | Potential cost pressure being investigated  |
| - 5 BeechHill Road  |                          | 8,000            |                |           |           |           | Overspend at M9   |
| - NGH Washer Disinfectors   |                          | 16,000           |                |           |           |           | Potential cost pressure being investigated  |
| - JHW Bereavement Suite   |                          | 19,000           |                |           |           |           | Potential cost pressure - contingency retained by CIT                                     |
| - Gastroenterology Facilities   |                          | 62,000           |                |           |           |           | Overspend at M9   |
| - CCDH COVID Restart  |                          | 550,000          |                |           |           |           | Ventilation/heating pressures. Could increase by another £20k. Potential HEE funding      |
| - Central Clinic/Pre-op assessment  |                          | 46,000           |                |           |           |           | Cost pressure being investigated  |
| - NGH Secret Garden   |                          | 42,000           |                |           |           |           | SCH Grant letter only issued for £250k not £292k as stated in CIT paper. Potential future |
| - NGH Generators/RHH Fire Dampers   |                          | 32,000           |                |           |           |           | Overspend at M9   |
| - Longley Lane IT/Telephony Infrastructure  |                          | 102,000          |                |           |           |           | Overspend at M9   |
| - Vickers Modular Wards   |                          | 80,000           |                |           |           |           | Overspend at M9   |
| - RHH LTHW  |                          | 147,000          |                |           |           |           | Overspend at M9   |
| <b>Cost Reductions to approved schemes:-</b>  |                          |                  |                |           |           |           |   |
| - 3rd CT Scanner  |                          | -26,000          | 26,000         |           |           |           | Potential savings being confirmed   |
| - Cardiac Critical Care Metavision  |                          | -120,000         | 120,000        |           |           |           | Potential savings being confirmed   |
| - Ophthalmology Merge   |                          | -10,000          | 10,000         |           |           |           | Potential savings being confirmed   |
| - Wheata Dental   |                          | -78,000          | 78,000         |           |           |           | Potential savings being confirmed   |
| - RHH C Floor Breast Clinic   |                          | -50,000          | 50,000         |           |           |           | Potential savings being confirmed   |
| - NGH Pharmacy Accommodation  |                          | -10,000          | 10,000         |           |           |           | Potential savings being confirmed   |
| - Burleigh Medical Centre   |                          | -17,000          | 17,000         |           |           |           | Potential savings being confirmed   |
| - Longley Lane , Ophthalmic Imaging Service   |                          | -17,000          | 17,000         |           |           |           | Potential savings being confirmed   |
| - A Floor Theatres  |                          | -17,000          | 17,000         |           |           |           | Savings on cost plan to budget  |
| <b>Subtotal - Expected Net Commitments/(Savings)</b>                                |                          | <b>1,512,000</b> | <b>345,000</b> | <b>0</b>  | <b>0</b>  | <b>0</b>  |   |
| <b>Slippage Risks:</b>  |                          |                  |                |           |           |           |   |
| - MDMG Incubators   |                          | -624,000         | 624,000        |           |           |           | Deliverability as yet unknown. Evaluation in progress                                     |
| - MDMG Image Intensifiers   |                          | -672,000         | 672,000        |           |           |           | Deliverability as yet unknown. Evaluation outcome in Feb                                  |
| - MDMG Pascal Laser   |                          | -81,000          | 81,000         |           |           |           | Procurement yet to commence/deliverability unclear  |
| - Auditory Diagnostic Electrophysiology System x2                                   |                          | -52,000          | 52,000         |           |           |           | Deliverability as yet unknown   |
| - Accuve AV500 Hand held vein viewing system x5                                     |                          | -25,000          | 25,000         |           |           |           | Deliverability as yet unknown   |
| - Pre-term Simulator  |                          | -5,000           | 5,000          |           |           |           | Deliverability as yet unknown   |
| - Transperineal Probe & Chair   |                          | -20,000          | 20,000         |           |           |           | Deliverability as yet unknown   |
| - NEQAS Benchtop Freezer Dryer  |                          | -16,000          | 16,000         |           |           |           | Deliverability as yet unknown   |
| - OSCCA Ultrasound System   |                          | -80,000          | 80,000         |           |           |           | Deliverability as yet unknown   |

|   |  |            |            |   |   |   |   |
|---|--|------------|------------|---|---|---|---|
| - MDMG Unallocated  |  | 543,000    | -543,000   |   |   |   | MDMG Planned over-commitment v slippage risks                             |
| - Replacement Cath Labs                                       |  | -23,000    | 23,000     |   |   |   | IT Server stand up  |
| - RHH Gamma Camera  |  | ?          | ?          |   |   |   | Slippage risk from removal of existing camera                             |
| - Mass Spectrometry x2  |  | -400,000   | 400,000    |   |   |   | Procurement in progress. Aim to award 28/1/22. Delivery yet to confirm    |
| - Lithotripter Replacement                                    |  | -500,000   | 500,000    |   |   |   | Procurement in progress. Delivery yet to confirm                          |
| - 7th MRI Scanner   |  | ?          | ?          |   |   |   | Timetable delay by Siemens turnkey works contractor. Delivery due 21/3/21 |
| - Targeted Investment Fund Equipment                          |  | -267,000   | 267,000    |   |   |   | £220k reserve plus £47k trial equipment                                   |
| - Endovascular Mobile Imaging Solution                        |  | -264,000   | 264,000    |   |   |   | Deliverability as yet unknown   |
| - Network Core  |  | -192,000   | 192,000    |   |   |   | Potential savings being confirmed   |
| - PACS  |  | ?          | ?          |   |   |   | EI project outcome TBC  |
| - Laboratory Information Management System                    |  | -510,000   | 510,000    |   |   |   | Project team not in place   |
| - Endoscopy Pillcam system                                    |  | -22,000    | 22,000     |   |   |   |   |
| - Nuclear Medicine Dosimetry Software                         |  | -80,000    | 80,000     |   |   |   | Dependent upon IT capacity  |
| - Flexpod replacement   |  | ?          | ?          |   |   |   | Professional services delivery tight against year end deadline            |
| - IT Infrastructure   |  | -705,000   | 705,000    |   |   |   | Unallocated envelope  |
| - WPH Redevelopment Expansion                                 |  | -70,000    | 70,000     |   |   |   | Risk to VIE Installation timescales                                       |
| - NGH Radiology   |  | -180,000   | 180,000    |   |   |   | Potential underspend - complex account given numerous phases of scheme    |
| - MDT Rooms x3  |  | -12,000    | 12,000     |   |   |   | Plan on hold  |
| - Ultraviolet C Decontamination Unit                          |  | -110,000   | 110,000    |   |   |   | Supplier offer on hold: Supplier in takeover process                      |
| - Expansion Waste Compound                                    |  | -8,000     | 8,000      |   |   |   | Plan on hold  |
| - Automatic Number Plate Recognition                          |  | -24,000    | 24,000     |   |   |   | Procurement yet to commence   |
| - Estates Infrastructure                                      |  | -2,626,000 | 2,626,000  |   |   |   | Unallocated envelope  |
| - Non Clinical Public Environments                            |  | -73,000    | 73,000     |   |   |   | Schemes yet to be prioritised   |
| - Service Development Block                                   |  | ?          | ?          |   |   |   | Scheme complexity   |
| - RHH LTHW  |  | ?          | ?          |   |   |   | Scheme complexity   |
| - Firth Theatres  |  | ?          | ?          |   |   |   | Contractor administration claim still possible                            |
| - CCTV Upgrade  |  | -764,000   | 764,000    |   |   |   | Scheme still in procurement. Unlikely to commence in 21/22                |
| - JHW Theatre Refurbishment                                   |  | -100,000   | 100,000    |   |   |   | Complex/multi-phased scheme   |
| - RHH B Road  |  | ?          | ?          |   |   |   | Business Continuity risks   |
| - Huntsman Lifts  |  | -200,000   | 200,000    |   |   |   | Order not yet placed - commitment to future years to be considered        |
| - Chesterman Chiller Replacement                              |  | -420,000   | 420,000    |   |   |   | Tender responses back mid Jan 22. Risk of 80% slippage                    |
| - RHH HV Generators   |  | ?          | ?          |   |   |   | 5yr plan profile dependent upon procurement process                       |
| - Reversal 20/21 VAT provisions and liquidation claims        |  | -328,000   | 328,000    |   |   |   | RHH Lifts claim now settled; Firth Theatres o/s, VAT TBC                  |
|   |  |            |            |   |   |   |   |
|   |  | -8,910,000 | 8,910,000  | 0 | 0 | 0 |   |
|   |  |            |            |   |   |   |   |
| <b>Advancement Opportunities:</b>                             |  |            |            |   |   |   |   |
| - Medical Equipment for Orthopaedic Reconfiguration Programme |  | ?          | ?          |   |   |   | Requirements being considered   |
| - Neonatal Badgernet - Phase 2 estates works                  |  | 15,000     | -15,000    |   |   |   | Case awaited  |
| - NW Load Balancers   |  | 68,000     | -68,000    |   |   |   | £68k per case to CIT 20/12/21. Costings being reclarified                 |
| - PACS Extension - Hardware/Licences                          |  | 1,200,000  | -1,200,000 |   |   |   | Option for consideration  |
| - Replacement Drying Cabinets NGH                             |  | 57,000     | -57,000    |   |   |   | Agreed in principle CIT 25/4/21, subject to procurement confirmation      |
| - RHH Lift Halls  |  | 200,000    | -200,000   |   |   |   | Making good - timescales to be re-confirmed                               |
|   |  |            |            |   |   |   |   |
|   |  | 1,540,000  | -1,540,000 | 0 | 0 | 0 |   |

| <b>Possible Contingencies:</b>                     | 2021/22 | 2022/23 | 2023/24 | 2024/25 | 2025/26 |   |
|--|---------|---------|---------|---------|---------|---|
|  | £       | £       | £       | £       | £       |   |
| <b>Additional Income:</b>                          |         |         |         |         |         |   |
| Charitable/Donated Funds                           | ?       | ?       | ?       | ?       | ?       |   |
| National PDC Funding                               | ?       | ?       | ?       | ?       | ?       | Potential for Accelerator Funding, TBC Mechanical Thrombectomy Bi-plane |
| HEE Funding - CCDH                                 | ?       |         |         |         |         | £300k request made  |
| Cancer Alliance                                    | ?       |         |         |         |         |   |
| Thrombectomy Funding                               | ?       |         |         |         |         | Case not yet presented  |
|  |         |         |         |         |         |   |
| <b>Other:</b>                                      |         |         |         |         |         |   |
| Potential reduction to ring fenced capital budgets | ?       | ?       | ?       | ?       | ?       |   |
| Removal prioritised schemes                        | ?       | ?       | ?       | ?       | ?       |   |
| VAT recovery                                       | ?       | ?       | ?       | ?       | ?       | Low likelihood given current HMRC considerations                        |
| Sale of Heeley Dental                              |         | ?       |         |         |         | Potential sale to be investigated                                       |
|  |         |         |         |         |         |   |
|  | 0       | 0       | 0       | 0       | 0       |   |