

Sheffield Teaching Hospitals NHS Foundation Trust

Chief Executive's Briefing

Board of Directors – 27 April 2021

1. Covid-19 Gold Update

As the Covid-19 pandemic continues, the Trust is focused on safely providing urgent and emergency services and high levels of planned elective care. As the national restrictions ease the Trust is working with local and national partners to ensure the reset of services remains effective and enables holistic patient centred care.

Colleagues will be familiar with the change in Medicines and Healthcare products Regulatory Agency (MHRA) and Joint Committee on Vaccination and Immunisation (JCVI) guidance relating to Vaccinations, the Trust is currently responding to the national directives and an update on the current position and next steps will be provided in the meeting.

2. Integrated Performance Report

For the Integrated Performance Report (paper Dii), each Director will highlight the key issues for the Board of Directors.

3. Sheffield Hospitals Charity

The Chief Nurse, Professor Chris Morley, has been appointed as a Trustee of Sheffield Hospitals Charity with effect from 28 April 2021. This appointment, in tandem with his role as lead executive, working with the Charity, should further assist in ensuring that the strategies and vision for the two organisations remain aligned. This appointment will be noted in the Trust Register of Interests.

4. Clinical Director – Integrated Geriatric and Stroke Medicine

I am pleased to announce that Dr Jamie Kapur has been appointed as Clinical Director for Integrated Geriatric and Stroke Medicine. Jamie had been covering this role on an interim basis for the last year and has taken up the substantive post from 1 April 2021. I would like to thank Dr Rob Ghosh for his contribution to Integrated Geriatric and Stroke Medicine during his time as Clinical Director.

5. Appointment of Karen Vella – Education, Learning and Staff Development Director

I am delighted to announce the appointment of Karen Vella to the new post of Education, Learning and Staff Development Director, reporting to Mark Gwilliam, Director of Human Resources and Staff Development. Karen is currently the Deputy Director of Human Resources at Leeds Teaching Hospitals and will take up post on the 1 June 2021. Karen's initial responsibility will be to establish the Education, Learning and Staff Development department by leading and overseeing the merger of the Learning and Development and Medical and Dental Education Departments.

6. Nurse Directors

Having worked for 43 years for STH and its predecessor organisations, since starting as an apprentice nurse in x-ray at the Royal Hallamshire Hospital, Ms Catherine Bailey, Nurse Director for the Musculo-skeletal (MSK) Care Group has announced she will be retiring at the end of May 2021.

I would like to take this opportunity to thank Catherine for her contribution over the last 43 years and wish her a long, happy and fulfilling retirement.

Replacing Catherine as Nurse Director for the MSK Care Group will be Ms Esme Blyth. Esme is currently Directorate Lead Nurse for General, Vascular, HPB and Bariatric Surgery at Imperial Healthcare NHS Trust and previously worked at STH as the Deputy Nurse Director for the Operating Services, Critical Care and Anaesthesia Care Group. Esme is expected to start later in the Summer.

In addition, substantive recruitment for the Nurse Director posts for the Specialised Cancer, Medicine and Rehabilitation (SCMR) Care Group and Laboratories, Engineering, Gynaecology, Imaging, Obstetrics and Neonatology (LEGION) Care Group has been completed. Ms Alison Mortimer has been appointed to the SCMR post and Ms Marie Reid, to the LEGION post. Both Alison and Marie have been the interim Nurse Director in these respective Care Groups since October 2020 and therefore start their substantive roles with immediate effect.

I wish Esme, Ali and Marie well in their new roles.

7. Cabinet Office Field Team Study

Along with the Director of HR & Staff Development, the Medical Director (Operations), the Medical Director (Development) and the Organisational Development Director, I participated in a session with a team from the Cabinet Office with the purpose of gathering a qualitative appreciation of some general issues associated with learning from the pandemic. Approximately 20 Trusts have been involved nationally and the focus was on:

1. Staff Attendance
2. Mental health and well-being
3. Vaccines
4. Testing
5. Future plans for building resilience

8. South Yorkshire and Bassetlaw Integrated Care System (SY&B ICS)

A report from the Chief Executive of SY&B ICS can be found at Appendix A. This provides a summary update on the work of the SY&B ICS for the month of March 2021.

9. Sheffield Accountable Care Partnership

There is no overview report to share for the Sheffield Accountable Care Partnership this month, as the usual Board meeting was used as a development session to enable Board members to give consideration to the future development of our Place partnership. The regular monthly report will resume for May.

Kirsten Major
Chief Executive
27 April 2021



Chief Executive Report

Health Executive Group

13 April 2021

Author(s)	Andrew Cash	
Sponsor		
Is your report for Approval / Consideration / Noting		
For noting and discussion		
Links to the ICS Five Year Plan (please tick)		
Developing a population health system	Strengthening our foundations	
<input checked="" type="checkbox"/> Understanding health in SYB including prevention, health inequalities and population health management	<input checked="" type="checkbox"/> Working with patients and the public	
<input checked="" type="checkbox"/> Getting the best start in life	<input checked="" type="checkbox"/> Empowering our workforce	
<input checked="" type="checkbox"/> Better care for major health conditions	<input checked="" type="checkbox"/> Digitally enabling our system	
<input checked="" type="checkbox"/> Reshaping and rethinking how we flex resources	<input checked="" type="checkbox"/> Innovation and improvement	
Building a sustainable health and care system	Broadening and strengthening our partnerships to increase our opportunity	
<input checked="" type="checkbox"/> Delivering a new service model	<input checked="" type="checkbox"/> Partnership with the Sheffield City Region	
<input checked="" type="checkbox"/> Transforming care	<input checked="" type="checkbox"/> Anchor institutions and wider contributions	
<input checked="" type="checkbox"/> Making the best use of resources	<input checked="" type="checkbox"/> Partnership with the voluntary sector	
	<input checked="" type="checkbox"/> Commitment to work together	
Are there any resource implications (including Financial, Staffing etc)?		
N/A		
Summary of key issues		
This monthly paper from the System Lead of the South Yorkshire and Bassetlaw Integrated Care		

System provides a summary update on the work of the South Yorkshire and Bassetlaw health and care partners for the month of March 2021.

Recommendations

The SYB ICS Health Executive Group (HEG) partners are asked to note the update and Chief Executives and Accountable Officers are asked to share the paper with their individual Boards, Governing Bodies and Committees.

Chief Executive Report

SOUTH YORKSHIRE AND BASSETLAW INTEGRATED CARE SYSTEM

Health Executive Group

13th April 2021

1. Purpose

This paper from the South Yorkshire and Bassetlaw Integrated Care System System Lead provides an update on the work of the South Yorkshire and Bassetlaw health and care partners for the month of March 2021.

2. Summary update for activity during March

2.1 Coronavirus (COVID-19): The South Yorkshire and Bassetlaw position

The South Yorkshire and Bassetlaw (SYB) vaccination programme continues to make good progress with efforts recently focused on encouraging people to take up the offer in cohorts 1-9 who have not yet been vaccinated. While the overall uptake is high (86 per cent across cohorts 1-9) teams continue to work incredibly hard to encourage as many people as possible to take up the offer.

Cases continue to fall across Yorkshire and the Humber region. Three months ago the regional seven-day rolling average was between 2000-2200 cases a day and it is now between 850-650. In SYB, the latest data (April 6th) shows a 90 per cent reduction in COVID-19 cases in over-70s age groups. The over-50s and 60s age-ranges, school and working age groups are also showing a similar steady decline in new cases.

As the lockdown restrictions ease, it remains vital that communities across SYB continue to follow the public safety guidance.

2.2 Regional update

The North East and Humber Regional ICS Leaders meet weekly with the NHS England and Improvement Regional Director. During March discussions focused on the ongoing COVID-19 response and vaccination programme, the planning guidance and operational priorities for 2021/22, ICS development and People Framework.

2.3 National update

The NHS 2021/22 priorities and operational planning guidance were published on 25th March. The guidance sets out six priority areas for the year ahead:

- Supporting the health and wellbeing of staff and taking action on recruitment and retention
- Delivering the NHS COVID-19 vaccination programme and continuing to meet the needs of patients with COVID-19
- Building on what we have learned during the pandemic to improve the delivery of services, provide elective and cancer care, manage the increasing demand on mental health services, and continue to improve maternity care

- Expanding primary care capacity to improve access, local health outcomes and address health inequalities
- Transforming community and urgent and emergency care
- Working collaboratively across systems to deliver on these priorities

In SYB ICS, partners are now coming together to develop a plan for SYB which puts these priorities into action, with final plans expected to be completed by early June.

2.4 Voluntary, Community and Social Enterprise SRO Update

Following the departure of Catherine Burn as the Voluntary, Community and Social Enterprise Senior Responsible Officer (SRO, I am pleased to welcome Shafiq Hussein, as the new SRO. Shafiq, who is the CEO of Rotherham VCSE, was recommended by the SYB VSE Leaders Group as the new SRO.

Once again I would like to thank Catherine for her leadership and the instrumental role she has played throughout the last five years in establishing strategic partnerships both in the ICS and also in Bassetlaw.

2.5 Cancer Alliance: Supporting Rapid Diagnostics within the Lower Gastrointestinal (GI) Pathway and Lung Health Checks

Faecal Immunochemical Testing (FIT) has been used over the last few years to help assess the risk of colorectal cancer and since the COVID-19 pandemic the use of FIT has been expanded. From Monday 8th March, across SYB and Chesterfield, the change adopted during the pandemic (to cover more high risk patient groups) was enhanced further. The SYB Cancer Alliance agreed that GPs should request that a patient completes a FIT before they are referred for further investigations.

The SYB Cancer Alliance is also helping to support efforts in Doncaster to detect lung cancer earlier, with COVID-19 secure mobile scanning trucks servicing the local population. The new Lung Health Check service started at the end of March and will run for 12 months until March 2022.

2.6 Academic Health Science Network (AHSN) update

Richard Stubbs, Chief Executive Officer of Yorkshire and Humber Academic Health Science Network (AHSN), has taken on the role of Vice Chair of the AHSN Network. Richard will remain the CEO of the Yorkshire & Humber AHSN whilst in the new role and will be supporting Gary Ford who will take up the role of Chair. The Chair and Vice Chair remit is to lead and maintain the collective ambition of the Network's 15 AHSNs.

Richard has also recently published his reflections on the main findings that emerged from the AHSN's work to evaluate the impact of the rapid innovations adopted across health and care systems in North East and Yorkshire healthcare systems, including South Yorkshire and Bassetlaw. More information can be found here: <https://www.yhahsn.org.uk/news/understanding-covid-19/?ref=>

In addition, the national AHSN Network and LGBT Foundation have joined forces to launch a nationwide call for innovations to help address health inequalities facing lesbian, gay, bisexual and trans (LGBT+) communities. Examples of developments in this area will be showcased in a new report to be published later this year.

3. Finance update

The system is still on track to achieve operating within the system revenue and capital envelopes. The latest forecast is to achieve an adjusted revenue surplus of £32.4m and an underspend against the capital envelope of £13.7m. The system has been notified of its funding envelope for

the first half of the year which is £1.45b and represents a 1.9% increase over the system funding for the second half of 20/21. Work is ongoing to develop draft system plans for submission to NHS England and Improvement by 6 May.

Andrew Cash

System Lead, South Yorkshire and Bassetlaw Integrated Care System

Date: 8th April 2021