



**Council of Governors**  
**Notice is hereby given that a meeting of the Council of Governors will be held at 10:05am**  
**Tuesday 14 December 2021**  
**This will be a Virtual Meeting**

**AGENDA**

		<b><u>Enclosure</u></b>	<b><u>Time</u></b>
1	Welcome and Apologies		
2	Declarations of Interest		
3	General Q&A Informal Session		<b>10</b> <b>10:05-10:15</b>
4	Minutes of a Meeting of the Council of Governors held on 28 September 2021	<b>A</b>	<b>5</b> <b>10:15-10:20</b>
5	Matters arising	<b>B</b>	<b>5</b> <b>10:20-10:25</b>
6	Chief Executive's Report <b>(Kirsten Major, Chief Executive)</b>	presentation	<b>20</b> <b>10:25-10:45</b>
7	CQC Inspection and Well-Led Review <b>(Kirsten Major, Chief Executive)</b>	<b>C</b>	<b>10</b> <b>10:45-10:55</b>
8	Presentation on Winter Plans <b>(Michael Harper, Chief Operating Officer)</b>	presentation	<b>30</b> <b>10:55-11:25</b>
9	Governors' Matters:  9.1 Unadopted Notes of Governors' Forum Meeting held on 18 November 2021 <b>(Martin Hodgson, Lead Governor)</b>  9.2 Report from Council of Governors' Nomination and Remuneration Committee <b>(Martin Hodgson, Vice-Chair CoG Nom Rem Com)</b>	<b>D</b>  <b>E</b>	<b>5</b> <b>11:25-11:30</b>
10	Ratification of Terms of Reference of Council of Governors' Nomination and Remuneration Committee <b>(Sandi Carman, Assistant Chief Executive)</b>	<b>F</b>	<b>5</b> <b>11:30-11:35</b>
11	Annual Review of Council of Governors' Terms of Reference <b>(Sandi Carman, Assistant Chief Executive)</b>	<b>G</b>	<b>5</b> <b>11:35-11:40</b>
12	Any Other Business		
13	Dates of Meetings in 2022 29 March; 24 May; 27 September and 29 November		